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# FINANCIAL TIMES

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Wednesday June 22 1988

South Korea: Foreign  
bankers get a  
bumpy ride, Page 22

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|-----------|-----------|-----------|-----------|-----------|---------|
| America   | \$429     | Indonesia | Rp3,010   | Portugal  | Esc125  |
| Bahrain   | Drh 450   | Iraq      | Ld 250    | Qatar     | Ld 100  |
| Belgium   | BF 468    | Italy     | Lt 170    | Singapore | S\$4.10 |
| Canada    | C\$1.00   | Japan     | Y1600     | Spain     | Pts 145 |
| Cyprus    | C\$0.90   | Jordan    | Frs 500   | Sri Lanka | Ru 30   |
| Denmark   | Dkr 10.00 | Kuwait    | Frs 500   | Tunisia   | SD 100  |
| Egypt     | EGP 1.00  | Liberia   | SL 100    | Uganda    | Sh 100  |
| Finland   | Fmk 7.00  | Lesotho   | Ls 1.00   | Venezuela | NTS 50  |
| France    | FF 4.62   | Malta     | Ls 1.00   | Yemen     | YR 50   |
| Germany   | DM 2.50   | Morocco   | Dhs 0.00  | Yemen     | YR 50   |
| Iceland   | ISK 12.00 | Morocco   | Frs 10.00 | Yemen     | YR 50   |
| Hong Kong | Hk\$1.00  | Morocco   | Frs 10.00 | Yemen     | YR 50   |
| India     | Rs 15     | Morocco   | Frs 10.00 | Yemen     | YR 50   |

World News

Business Summary

**China shift  
raises hopes  
of peace in  
Kampuchea**

China has shifted its position on the composition of a coalition government in Kampuchea and has substantially softened its support for the Khmer Rouge, supporting steps of an end to the 9-year-old war in Kampuchea and the Vietnamese occupation of the country. Page 22

**Sikh bomb kills 15**

A powerful bomb believed to be planted by Sikh extremists exploded in a crowded Hindu market near the sacred Golden Temple, killing 15 people and injuring 45 others.

**Botswana arrests**

Security forces in Botswana arrested two white South Africans after a gun battle near the border. Botswana said commandos planned to raid the capital Gaborone. Page 3

**Curfew in Rangoon**

Burmese authorities imposed a dusk-to-dawn curfew for the next two months in Rangoon after six people were killed in riots in the capital. Page 3

**Iranian rebel claims**

Iranian rebels claimed they killed or wounded 8,000 Iranian soldiers in three days of fighting and said they had captured the border town of Mehran.

**Namibia mines shut**

The largest diamond and uranium mines in the South African-ruled territory of Namibia remained closed as blacks held a two-day general strike protesting against security force policies.

**ESA plans launches**

The European Space Agency said it will launch five more rockets carrying commercial payloads into orbit before the end of the year, including the second launch of the Ariane 4.

**Polisario claim attacks**

Polisario guerrillas fighting Morocco in the Western Sahara said they killed nine Moroccans in an attack on a lookout post in the north of the disputed region.

**Tatar resettlement**

The Communist Party chief of Soviet Crimea ruled out mass resettlement of Crimean Tatars in their homeland from which they were deported by Josef Stalin 44 years ago.

**Israeli shots wound two**

Israeli gunfire wounded two Arabs, including a 10-year-old boy shot by an Israeli civilian. The incidents came after Defence Minister Yitzhak Rabin defended encouraging civilians to open fire on Arabs armed with firebombs. Page 5

**PCI elects leader**

The Italian Communist Party (PCI) elected Mr Achille Occhetto as its new leader by an almost unanimous vote of its central committee. Page 2

**Joint force for the Gulf**

Britain, the Netherlands and Belgium are close to agreement on forming an integrated mine-sweeping force in the Gulf under British command. Page 3

**Alitalia pilots strike**

The Italian state airline Alitalia cancelled most of its flights after pilots called a 24-hour strike to protest against engaging a private charter company to bypass a pilots' strike on Alitalia's Rome-New York route.

**Rain dance on the plain**

A Sioux medicine man prayed and put hot coal in his mouth as he conducted American Indian rites to bring rain to the Midwestern community of Clyde, now in its third month of drought. In Washington, the Senate Agriculture Committee said the administration was not acting fast enough to provide drought relief aid. Page 5

**UK group  
wins Murray  
with \$224m  
agreed offer**

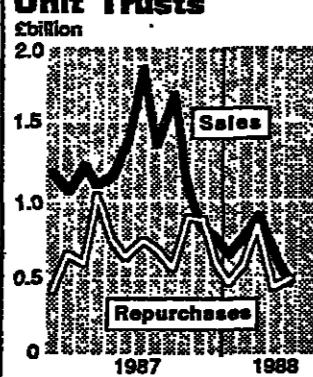
TOWNEINS, UK industrial holdings company, emerged as a white knight in the battle for control of Murray Ohio Manufac-turing, US maker of lawnmowers and bicycles which has fought a protracted battle to stay free of Electrolux of Sweden. Tomkins made a \$224m agreed tender offer for Murray. Page 23; Lex, Page 22

CARL ICAHN, New York investor, conceded defeat in his struggle for control of Texaco when Kohlberg Kravis Roberts, Wall Street investment firm which had the right to vote a crucial 49 per cent block of Texaco stock, said it voted its 12m shares in favour of board nominees put forward by Texaco's management.

LONGSTANDING differences between the US and the European Community, which threatened to mar the closing hours of the summit, were resolved with some tortuous drafting which allowed both sides to claim they had started from a common base.

The US, however, was forced to drop its demand that the seven agree a radical plan to eliminate all subsidies in unit in May of \$3.5m.

**Unit Trusts**



Gross sales of units during the month amounted to just \$485.9m - about £135m lower than sales in April and two-fifths of unit sales in May of last year, when the investment boom was at its height. Page 8

LONDON: Demand for international favourites such as ICI, Glaxo and Unilever provided a bit of excitement in an otherwise boring market. The FT-SE 100 index climbed 16.1 to 1,860.1. Page 40

TOKYO: Worries about the likelihood of higher interest rates in West Germany lingered and share prices fell sharply for the second day running. The Nikkei average ended 213.46 lower at 27,225.57. Page 44

WALL STREET: At 2pm the Dow Jones industrial average was down 2.32 at 2081.61. Page 44

DOLLAR closed in London at DM1.7575 (DM1.7600), Y126.45 (Y126.20), SF1.4625 (unchanged), FF75.9350 (unchanged). Page 33

STELLING closed in London at \$1.7855 (S1.7845), DM3.1375 (DM3.1400), Y225.75 (Y225.25), SF2.6125 (SF2.6100), FF710.5875 (FF710.5850). Page 33

PILLSBURY, \$6.1bn sales US food group which is in management turmoil, is on target for a record year, its temporary chairman said. Page 23

PRIMA IMOBILIARIA, Spanish property company controlled by the Kuwait Investment Office, is to float about one-third of its equity on the Madrid stock market in July. Page 25

OMNI HOTELS chain in the US is to be bought by companies controlled by Sir Yus-Kong Pao, Hong Kong shipping and property magnate, from Aer Lingus, Ireland's national airline, for \$135m. Page 24

INTERNATIONAL Business Machines, world's largest computer group, launched six mid-range computers aimed at reaching 200,000 users to shore up its sagging profitability. Page 23

MITSUBISHI Motors, Japan's fifth largest car maker, is considering setting up a European production plant before the unification of European markets in 1992. Page 5

INTERNATIONAL Air Transport Association's 171 member airlines increased their traffic in the first three months of this year by 13 per cent to 41.5m passengers. Page 5

ED MEECE, US Attorney General, now has the chance to play the toughest law man in the land. Page 4

US AND EC STRUGGLE TO REACH COMPROMISE

## Summit optimistic despite farm and trade stalemate

By PHILIP STEPHENS AND DAVID OWEN IN TORONTO

WESTERN leaders yesterday said they were optimistic but not complacent about the world economic outlook at the end of an uneven and unexciting three-day summit in Toronto.

But the communiqué released at the end of the summit's plenary session failed to make any significant progress in negotiations to reduce farm subsidies or to accelerate wider trade negotiations in the General Agreement on Tariffs and Trade.

Longstanding differences between the US and the European Community, which threatened to mar the closing hours of the summit, were resolved with some tortuous drafting which allowed both sides to claim they had started from a common base.

The communiqué indicated that upward pressure on inflation and interest rates will intensify if Japan's economy continues to expand at its present rate.

US officials indicated that while they had not lodged strong objections to yesterday's move, they had made it clear that it should not mark the beginning of a new trend. In particular, Washington insisted that there was no possibility of a generalised rise in world borrowing costs.

Japan offered assurances that it had no immediate plans to tighten monetary policy, but there is concern that upward pressure on inflation and interest rates will intensify if Japan's economy continues to expand at its present rate.

The framework accord to step up assistance to the world's poorest, heavily-indebted nations, particularly in sub-Saharan Africa, provides for creditor nations to choose from a menu of options offering debt relief. The main options are interest rate

INSIDE

- Leaders hail growth but urge greater co-operation
- Thatcher strives for the Reagan mantle
- European Community earns its crust at the top table
- Hijack accord 'must be strengthened'

Page 4

subsidiaries, debt write-offs and lengthening of maturities. However, several difficult issues are still to be resolved in the Paris Club of Western creditors.

The two commodity price indicators adopted by the seven will be used to monitor world inflationary trends. Several governments insisted that they would not serve as automatic triggers for monetary policy. One of the main aims of the new VAT, which will affect oil and gas, is to give weight for gold, while the other excludes oil and gas and has a 10 per cent weight for gold.

On agriculture, the seven deferred any substantive decisions to negotiators preparing for December's mid-term review of the Uruguay Round of trade talks in Montreal. They emphasised the importance of continuing political impetus to advance the process of agricultural trade reform and underpin "politically difficult" efforts at domestic policy coordination.

However, the inclusion of reference to "short-term options" in the context of an overall framework provided some satisfaction for the European Community, while mention of "long-term goals" gave similar succour to the US position.

The countries also advocated the development of ways to take account of food security and social concerns.

Mr Lilleay was responding to yesterday's judgement by the European Court of Justice which will require Britain to charge VAT on several previously zero-rated goods and services. These include non-residential construction as well as fuel, power, protective clothing and water and sewerage services supplied to commercial and industrial consumers.

Mr Lilleay said that there was no appeal against the court's decision which would be compiled with. It would require legislation to be brought forward as part of next year's budget. The new charges would far exceed the funds available to the government-guaranteed Federal Savings and Loan Insurance Corporation.

The FSIC is funded by levies on deposits held by insured thrift institutions, which total \$1.3 trillion. It has about \$20bn of cash and borrowing authority over the next three years under a thrift industry rescue plan hastily put together last year. It spent more than \$300m in rescuing six small institutions last month.

The FSIC has put a figure of \$22.5bn on the "probable" cost of rescuing \$1.1bn thrifts considered insolvent under Generally Accepted Accounting Principles.

Last month, the GAO put the cost of rescuing insolvent thrifts at \$26bn to \$36bn. Other industry specialists have been raising their estimates from the \$30bn range of a few months ago to \$70bn or more.

These estimates suggest that US depositary institutions, including commercial banks, present financial problems that could prove far costlier to resolve than the Third World debt crisis.

Continued on Page 22

Britain acts to confine effects of EC ruling on VAT

By Andrew Taylor in London

THE BRITISH Government moved swiftly yesterday to limit the effects of a European Court of Justice ruling which will require it to charge value added tax on more than £12bn (\$21.4bn) of commercial, industrial and public sector construction.

Mr Peter Lilley, Economic Secretary to the Treasury Minister, told Members of Parliament that arrangements to be introduced next year would ensure that most commercial landlords and tenants would be able to recover the cost of the new VAT charges, to be levied at the standard rate of 15 per cent.

The Treasury proposed to forego \$22.5bn a year in VAT revenue, something it would be entitled to raise under the court's ruling. The VAT changes would yield £160m in a full year instead of \$425m.

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Continued on Page 22

## Bundesbank lifts key interest rate

By ANDREW FISHER IN FRANKFURT AND SIMON HOLBERTON IN LONDON

THE BUNDES BANK, the West German central bank, yesterday increased a key interest rate in a move to dampen inflation and rein in money supply growth, a decision which economists expect to follow in a few months by further rises in line with international monetary trends.

In London, however, the Bank of England raised the rate on securities repurchase ("repo") agreements, a method of commercial bank refinancing using securities as collateral, from 3.25 to 3.50 per cent yesterday morning. Its action came as no surprise to foreign exchange, money and stock markets, since it had been leaked ahead of time. The dollar remained firm

that level the money market is still discounting a rise in base rates to at least 9 per cent from the current level of 8% per cent.

## EUROPEAN NEWS

### Kohl faces revolt over tax cut package in Bundestag

BY DAVID MARSH IN BONN

A MODEST backbench revolt against the Bonn government's 1990 tax cuts package is expected when the measures go to the Bundestag (federal assembly) for final passage tomorrow. Some Christian Democrat deputies oppose plans to exempt aviation fuel for private aircraft from value added tax. But the revolt is unlikely to be large enough to jeopardise the tax cuts.

The tax package, cutting income tax by some DM 18.5 bn from January 1, 1990 — down from the originally intended DM 20 bn — is a central part of the Government's efforts to secure medium term economic growth.

However, the psychological impact of the 1990 measures has already been undermined by government plans to raise more revenue in 1990 through higher consumer taxes and unemployment benefit levies. This will partly

cancel out the income tax reductions.

Mr Strauß, a keen amateur pilot, has been trying for four years to bring in the tax exemption which would give fuel for private aviation the same untaxed status as that for air-lines and military flying.

Some members of the liberal Free Democratic Party (FDP), the junior partner in the coalition with the CDU/CSU, are also likely to vote against the tax make-sacrifices.

A majority of CDU delegates at the party's annual conference in Wiesbaden last week voted against the exemption, which has been steered through by Mr Franz Josef Strauss, chairman of the CDU's sister party, the Bavarian Christian Social Union (CSU).

Parliamentary floor leaders of the CDU/CSU in Bonn have indicated however they will ignore the de-

### Tax reforms trigger sales of W German family companies

BY DAVID GOODHART IN BONN

WEST GERMANY is seeing a wave of selling of businesses, triggered by tax reforms, which could hit the economy, industrialists say.

They fear the powerhouse of West German industry, the "Mittelstand" of medium-sized, family-owned businesses, could be badly damaged by a rush to sell many of these companies to much larger concerns.

The selling spree has been triggered by a little noticed aspect of the major tax reform, now completing its progress through Parliament, which will nearly double the capital gains tax payable on the sale of most larger Mittelstand companies. The current tax is 23 per cent but that could rise to 33 per cent — depending on the tax band of the owner — in 1990.

The hurry to sell before the higher tax level is introduced has coincided with the imminent

retirement of many of the entrepreneurs who built up businesses after the last war, many of whom do not have suitable heirs to hand over the business to.

Mr Detlev Rohwedder, chairman of Hoechst, the major steel and capital goods group, said yesterday his company had been flooded with offers from potential sellers. "This might benefit larger companies like Hoechst but it is surely not good news for the German economy. We are encouraging hasty deals, perhaps without industrial logic, which will throw away many of the advantages that the smaller, nimble, Mittelstand companies enjoy," he said.

Despite being accused of backtracking on an "anti-entrepreneur" tax, and despite the lobbying efforts of some employers' organisations, the Government does not seem likely to withdraw the tax increase. The Finance Ministry expects the change to bring in

only an extra DM50m (£16m) a year after 1990, although this is challenged by some independent experts who suspect the figure will be more like DM200m.

The clear beneficiaries from the upturn in company sales are the merger and acquisition departments of German banks. Ms Liene Launhardt of Commerzbank said yesterday: "We have noticed a marked upswing in activity recently." Mr Horst Kerkhoff, editor of the Munich business magazine *Etage*, said banks in the south of the country were doing good business as a result of the tax change but added: "This is a very mixed blessing for the corporate economy."

Ms Launhardt added that foreign companies with an eye on 1992, especially the French, were enjoying a far greater choice of Mittelstand companies than they had expected.

### Interest rate rise sought in Italy

By John Wyles in Rome

ITALY'S central bank is pressing for still higher domestic interest rates in the wake of new figures showing very strong demand for bank credit and in the midst of some anxiety that the economy may soon be overheating.

Firm expectations that the West German Bundesbank would be raising its rates have also encouraged the Bank of Italy in the direction of monetary tightening to try to maintain stability in the lira-deutschmark rate.

Responding to signals from the central bank, Italy's leading commercial banks had by the beginning of last week pushed up a variety of their loan rates by around half a percentage point. However, armed with last Friday's information on a 10.2 per cent annual rate of increase in bank loans in May, the Bank has since been selling short-term securities into the money markets to drain liquidity and to signal its desire for a further increase in bank rates.

In the past few weeks, the Bank has been explicit about the need for the Government to take steps to slow down consumer demand and general consumption.

Mr Giuliano Amato, the Treasury Minister, has reserved judgement about the need to act and feels under less pressure now that the April trade figures are out. These showed a considerable improvement in exports which rose by 15.6 per cent against an 8.6 per cent rise in imports. The overall deficit was £665bn (226m), half the April 1987 deficit.

The Treasury Minister has been reported as saying in Ottawa — where he has been attending the world summit — that the rate of expansion of bank credit at a rate just above the annual target range of 8-10 per cent showed that the economy had "a high temperature". But since the demand for bank credit was spread evenly across the system, he believed that the funds were destined for investment rather than the "financial games" played by a few large companies.

### Italian communists elect new leader

BY JOHN WYLES IN ROME

WESTERN Europe's largest Communist Party acquired a new leader yesterday in the burly moustachioed shape of Mr Achille Occhetto who, by an almost unanimous vote of its central committee, is now entrusted with the task of lifting the Italian Communist Party (PCI) out of the deepest political doldrums.

Yesterday's confirmation of an elevation which has been in prospect since 52-year-old Mr Occhetto was made vice-secretary of the PCI last October, was a mixture of things new and traditionally Italian.

The novelty lay in Mr Occhetto's election during the lifetime of his predecessor, Mr Alessandro Natta. PCI leaders are usually removed by the Grim Reaper but Mr Natta took warning from a heart attack in May and an electoral disaster in local government polls this month and bowed out gracefully.

But this has cramped the party's evident need for a thorough overhaul, since it is far too reverent to blame its steady decline in popularity on the policies of a leader who is still flesh and blood.

Some of its wiser heads are being rebuked for suggesting that Mr Enrico Berlinguer may have pursued a seriously flawed strategy. He died while in office four years ago.

Given that proceedings such as yesterday's are usually miffed for their dramatic potential, there had to be a dramatic resignation from the central committee. A right-wing veteran, Mr Napoleone Colajanni, obliged because he feared having a good row over future policies before electing a new leader.

### Hungary's leader urges closer economic ties with West

BY LESLIE COLITT IN BUDAPEST

MR KAROLY GROSZ, Hungary's new party leader, told the FT Conference on Doing Business with Eastern Europe that the only way for Hungary to catch up with the most developed nations was gradually to tear down the walls separating Hungarian companies from the world economy.

In his opening address Mr Grosz said some major steps were taken in this direction but much more remained to be done. Hungary had encouraged the inflow of foreign capital and had provided tax incentives for establishing joint ventures. A new corporate law was to be introduced next year which, among other things, would allow Hungarian enterprises to become international joint stock companies. It would also permit the "unimpeded co-operation" of Hungarian state, co-operative and domestic capital with foreign capital.

Mr Grosz noted that a modest

securities market had emerged in Hungary which played an important role in mobilising individual savings. Hungary intended to create an organised stock market, he said, as well as the institutions needed to regulate it.

"We intend to transform this market into a modern means of transferring and involving Hungarian and foreign capital," he said.

In a keynote address, Mr David Mellor, British junior foreign minister, told the conference chairman yesterday, noted that East-West trade now stood at about 4 per cent of world trade and was declining.

He noted, however, that although Hungary had created advantageous conditions for direct Western investments only three British companies had established joint ventures in Hungary out of more than 50 currently operating.

The first paid into a modern means of transferring and involving Hungarian and foreign capital," he said.

In a keynote address, Mr David Mellor, British junior foreign minister, told the conference chairman yesterday, noted that East-West trade now stood at about 4 per cent of world trade and was declining.

He pointed out the contradiction between the poor structure of Eastern Europe's industrial exports and the excellent results it achieved in areas such as thermal nuclear research, laser research, molecular genetics and some other areas. Comecon's development would be difficult without it. This was a major obstacle in East-West economic relations

rather than political discord.

Comecon had to "act quickly" to achieve partial convertibility of the transferable rouble and later the convertibility of the national currencies of member countries.

Mr Fekete said the socialist countries fell into three groups.

The first paid back loans at any price without economic progress.

The second tried to "muddle through" very cautiously, making adjustments but without growth.

The third group "to which Hungary belongs" paid back its loans, enforced adjustments and had growth he said.

Prof Tamás Beck, President of the Hungarian Chamber of Commerce, said that while agreeing with the Government's reform philosophy, the chamber did not necessarily agree about the ways and means advocated by the Government. The chamber was instrumental, he said, in main-

taining a two way flow of information between companies and the Government whereby tensions could be eased and points driven home before they turned into real conflicts.

Mr Werner Polz, President of the Deutsche Auslandsbank of the German Democratic Republic, said East Germany's net Western debt had remained "about the same" as at the end of 1987. According to BIS statistics, the GDR's gross debt to the West at the end of 1987 was \$14bn while its debts with Western banks were \$20b.

Mr Polz said that after much experimenting the GDR's banking system consisted of a state bank and specialised commercial banks. But if banks were to play a bigger role in the efficiency drive of companies then money would have to play a more important role in the economy. Dr Polz emphasised.

### Ex-Bofors men on arms charges

By John Burton in Stockholm

FOUR former executives of the Swedish arms company Bofors, including two managing directors, are to be tried for alleged arms smuggling.

The announcement follows a four-year investigation into charges that Bofors illegally shipped arms and ammunition via three countries to nations on Sweden's weapons embargo list.

The four are Claes Ulrik Väring, Bofors' president until 1985; Martin Ardbo, who succeeded him as president; overseas marketing director Hans Ekblom; and Lennart Palsson, head of Bofors' defence division.

They are accused of illegally delivering 300 anti-aircraft missiles to Bahrain and Dubai and 400 anti-aircraft ammunition to Oman.

The executives are expected to claim they had covert approval of officials of Sweden's arms export control agency.

### Bundesbank acts to rein back money supply

Andrew Fisher  
explains why West Germany was careful to flag the rate increase on securities repurchase agreements

circumstances from last autumn.

Firstly, the economy is moving ahead much more sharply than expected a few months ago. Thus the growth in money supply, now well above target again.

In October last year, anger in Washington over a previous staggered increase to 3.85 per cent unsettled markets just ahead of the multiple stock market crash.

This time, the Bundesbank

had one of the strongest record better even than Switzerland's. This year, it has weakened markedly against the dollar (nearly 10 per cent), less so against the yen (6 per cent) and sterling (5 per cent) and been marginally lower in the European Monetary System.

Thirdly, Germany's unusually low interest rates have prompted a heavy outflow of funds as investors have sought better returns in the US, Canada, Australia, the UK and elsewhere. Net purchases of foreign securities from Germany totalled DM 24bn, almost as much as in the whole of last year.

Against this background, the Bundesbank was confident that its rate rises would not be out of place. "Record low interest rates in Germany are no longer justified," said Mr Geoffrey Dennis,

an international economist with UBS stockbroker James Capel.

"There was a case for raising rates two months ago.

But the central bank was anxious not to upset either the stock market or foreign governments.

Like other economists, he reckoned the present level would stay in being for a few months, with further rises later. The Bundesbank said in its latest monthly report that even excluding the impact of milder weather on construction activity, growth was 0.8 per cent in the first quarter of the last quarter of 1987, equivalent to a "quite respectable" annual rate of 3 per cent.

Secondly, the D-mark has become a weaker currency, at least for the time being, an ironic development as Germany commemorates the 40th anniversary

of the monetary reform which ushered in rapid post-war growth.

In that period, Germany had one of the world's strongest currencies, with an inflation record marked against the dollar (nearly 10 per cent), less so against the yen (6 per cent) and sterling (5 per cent) and been marginally lower in the European Monetary System.

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Against this background, the Bundesbank has made clear it does not welcome the weaker Mark, which raises import prices and helps promote inflation, as well as helping exporters and thus slowing down the reduction of the trade and current account surplus which is needed to right world economic imbalances.

Money supply thus had to be brought under control. DM 23, the broad aggregate now used by the central bank as its yardstick, has been rising at an annual rate of 7.5 per cent this year against a target range of 3 to 6 per cent.

While the increases were accepted as a way of accommodating monetary inflows over the past two years as the Mark rose sharply, the Bundesbank is now flexing its muscles to rein back the money supply. Mr Schlesinger, known for his firm views on stability, made clear he did not hold with the view that a little inflation can't do any harm."

### Moscow sets terms for Start treaty

SOVIET arms expert Viktor Karpov said yesterday that Moscow could not conclude a strategic arms treaty with Washington that did not include sea-launched cruise missiles, Reuter reports from Moscow.

The head of the Soviet Foreign Ministry's arms control and disarmament agency said the US side had tried to avoid the issue in arms negotiations.

He denied that the Soviet Union was trying to block the strategic arms reduction treaty (Start) by insisting on the inclusion of sea-launched cruise missiles.

He told Tass news agency he was surprised by remarks by US negotiator Max Kampelman that the Kremlin had changed its position in December to make agreement on sea-launched missile verification a condition for a Start accord.

Mr Kampelman, who leads the US team at arms control talks in Geneva, said in Washington on Monday that the superpowers were unlikely to conclude a treaty this year if the Soviet Union kept insisting the sea-launched missiles be included.

"Attempts are being made to make it look as if the blame for new obstacles to the Start treaty would rest with the Soviet side," Mr Karpov said.

### EC agrees rules on professional qualifications

By David Thomas,  
Education Correspondent

THE European Community is expected to approve today a radical overhaul of procedures enabling professional people to work in other EC countries.

Ministers see this as the most important measure in higher education to be adopted as part of the EC's drive to create a common internal market by 1992.

The new arrangements involve mutual recognition of professional qualifications of degree or equivalent level between EC member states.

The rules will apply to lawyers, accountants, teachers, surveyors, several medical professions and probably also engineers. Some other professions, including doctors, nurses, dentists, vets and architects, already have agreements enabling them to work across EC borders.

Member states expect the new rules to be agreed in principle at the Council of Ministers in Luxembourg today, with full agreement by the end of the year and implementation early in 1991. Up to 10m people may benefit.

Professionals may have to take a bridging course or aptitude test if they want to work on areas such as the accountancy or legal provisions of another EC country, but they will no longer have to retrain in subjects covered by their own professional qualification.



Karoly Grosz: Some calls for political reform made out of "ignorance or irresponsibility"

### New chief dismisses debt rescheduling fear

BY DAVID BUCHAN IN BRUSSELS

THE European Commission is

finalising its controversial plan to open to cross-border bidding contracts in four areas of public procurement — energy, transport, telecommunications and water — that has been hitherto restricted to Member States.

Mr Jacques Delors, the Commission president, has wanted the new public procurement plan tabled before next week's EC summit in Hanover to help show EC leaders how the Commission is setting the pace in the internal market programme.

This plan, capping the Commission's efforts to create a single European market in public as well as private purchasing, could

have to pay roughly \$2.5bn in principal and approximately \$1bn in interest this year.

Although Hungary was forced to borrow each year in order to service the debt, rescheduling would only undermine international confidence in

## EUROPEAN NEWS

## West to increase aid pledges for India by 16%

BY PAUL BETTS IN PARIS

WESTERN donor countries yesterday agreed to increase aid commitments to India this year by 16 per cent to \$6.3bn from \$5.4bn last year. This was more than the World Bank's recommendation of at least \$5.8bn in new aid pledges for India this year.

The increase, agreed at the Indian Aid Consortium meeting under World Bank auspices in Paris, included a 17 per cent rise in concessional aid pledges totalling \$3.5bn this year compared with \$3.3bn last year.

Although India suffered its worst drought in a quarter century last year, the Indian Aid Consortium noted that the country had taken the action needed to avert even greater damage to the economy.

India's Gross Domestic product is expected to grow by less than 2 per cent this year because of the

consequences of the drought. Mr S. Venkitaraman, the Indian Finance Secretary, yesterday forecast economic growth of 7 per cent this year with a normal monsoon season.

The Western aid group noted that while prospects for the Indian economy looked encouraging it was, none the less, worried by a number of points. The main concern included India's budget deficit and balance of payments situation; the slowing down of agricultural growth; the unfinished deregulation and liberalisation of the manufacturing sector; the need to do more in social sectors to alleviate poverty; preservation of the environment.

The World Bank secretariat in its report said India, in the longer run, needed to achieve at least a 5 per cent annual growth rate to improve the living standards of a population that is still increasing by more than 2 per cent a year.

## S African soldiers held in Botswana

BY JIM JONES IN JOHANNESBURG

BOTSWANAN police yesterday captured two South African commandos after a gun attack on six unarmed policemen to the south of the capital, Gaborone. The South African Defence Force neither confirmed nor denied the two were South African soldiers.

In another incident a bomb exploded in a residential suburb of Gaborone yesterday morning destroying a motor vehicle but causing no injuries.

The Botswanan Government says the two men were captured at a road block when they fled from the scene of the attack on the policemen. Five other South Africans involved in the attack apparently escaped. Three of the policemen were injured.

The Botswanan Government believes that a group was preparing to attack targets in the capital.

South African soldiers have frequently crossed the largely unpatrolled international boundary in military vehicles and helicopters to attack suspected ANC targets in Botswana. On Monday

there was a brief exchange of fire between South African forces and ANC rebels in the northern town of Maquela de Zombo in the Limpopo province.

Units said that its units also captured surviving crew members of another Angolan cargo plane it claimed to have downed last week. According to the statement, signed by Unita Chief of Staff Gen. Demostenes Amos Chilengutila, rebel forces overran the town of Maquela de Zombo in Limpopo province Saturday.

It said that 25 Angolan army regulars were killed in the 90-minute battle for the town.

Zimbabwe cuts import allowance

ZIMBABWE has banned residents from using their annual holiday allowances to import car and office equipment. Tony Hawkins writes from Harare.

There is little surprise at the move, since abuse of the holiday allowance had become so widespread. But it highlights the critical management nature of the

## Three-nation minesweeper force likely

By Andrew Gowers, Middle East Editor

BRITAIN, the Netherlands and Belgium are on the point of forming an integrated minesweeping force in the Gulf under British command.

It is hoped in Whitehall that the agreement, which would formalise the existing co-operation between the three countries' warships, will come into force on July 1, coinciding with the start of Britain's chairmanship of the Western European Union.

The force will consist of one Belgian, one Dutch and three British minesweepers, backed up by Britain's Arnille Patrol, which consists of three warships in the Gulf at any one time.

The move, which has been discussed within the WEU for some months, will help prevent an overlap of responsibilities between the three countries' warships and reduce their overall cost at a time when the threat from Iranian-laid mines in the Gulf appears to have receded.

The agreement underlines the extent of quiet practical co-operation between European countries which have deployed warships in the region since last summer. The American, French and Italian fleets will be unaffected.

## Rangoon under curfew

BURMESE authorities imposed a dusk-to-dawn curfew to last for the next two months in Rangoon after six people were killed and dozens injured in riots in the heart of the capital yesterday, the state radio said. Reuters reports from Bangkok.

Five policemen were killed and 26 injured by crowds wielding sticks, swords and catapults, it said. One rioter was killed and several others hurt, the radio, monitored in Bangkok, said. It said rioters burned down two police stations in the city.

Western diplomats in Bangkok

## Afghan resistance groups fight over spoils

BY CHRISTINA LAMB, IN SPIN BOLDAK, AFGHANISTAN

THE VARIOUS Afghan resistance groups have now become so preoccupied with dividing up the spoils as the Soviet occupation forces leave that they have started fighting each other rather than the army of President Najibullah's Soviet-backed Kabul regime.

Hostility between the fundamentalist forces of Mr Gulbuddin Hekmatyar, the extremist leader backed by Pakistan and the US, and less radical loyalists groups demanding the return of the former king, is now so fierce that there are effectively three sides to the war.

Nowhere is this more apparent than Spin Boldak, a vital border post on the road linking Kandahar, Afghanistan's second biggest city, to Quetta in Pakistan, from where supplies and communications are controlled.

Mr Hekmatyar's ambitions to take quick control of Jalalabad and Khost were thwarted by the fundamentalists to the communist side. In many areas the Kabul regime has contracted out the country's defence to such tribal

militia as Mr Muslim's 4,000 men. The Soviet Union sent in Afghan reinforcements to Spin Boldak last week and with the covert support of the royalists Mr Muslim was able to force the fundamentalists to retreat after three weeks of intense struggle, despite the assistance that the fundamentalists received from Pakistani forces in Chaman, openly flaunting the Geneva

accord.

The recapture of Kalat was a further blow to the fundamentalists, who having claimed credit for its capture now have to suffer the blame for its loss. The royalists' first major politi-

cal step away from the fundamentalists was the holding of Afghanistan's first national jirga (meeting of tribal elders and commanders) inside the country since the war began. Five hundred delegates from 28 of the country's 32 provinces arrived at the small town of Darukhan Kaley just across the border, by jeeps, motorcycles or camels, waving posters of the ex-king Zahir Shah.

Some had been travelling several weeks from as far off as Mazar-i-Sharif in the north, to attend Monday's jirga convened by General Sardar Akram Mohammadzai, a cousin of the

former king and leader of the National United Tribes of Afghanistan, most of whose 11,200 commanders belong to moderate parties.

Jirgas can continue for days but under Kandahar's baking desert sun it took only six hours of impassioned speech-making for a unanimous resolution to be passed.

The jirga demanded that Mr Diego Cordovez, the UN mediator due in Pakistan next week, should bring back Zahir Shah within two to three months and that in the meantime, Gen Sardar should form a provisional government inside Afghanistan.

The situation, both politically and militarily, has reached a stalemate. One royalist commander in Kandahar said: "we may not win but we will do our utmost to ensure the fundamentalists do not either."

The beneficiary of such an internecine struggle between the resistance factions is the Najibullah regime in Kabul.

The Reserve Bank says that strong growth in the economy's non-primary sectors in the last two quarters of 1987 continued into this year's first quarter, but remains largely excluded from foreign capital sources and is committed to scheduled repayments of its foreign debt.

## N Korean debt plan jeopardised

By Stephen Fidler, Euromarkets Correspondent

DISAGREEMENT among North Korea's leading creditor banks could jeopardise a proposed accord to restructure the country's foreign debt. North Korea's London-based debt negotiator said yesterday.

Mr Colin McAskill, an intermediary between the North Koreans and the creditor banks which are owed \$900m, said North Korea would consider pulling out of the agreement if a new proposal from one of its two leading creditor banks gains ground.

The Koreans negotiated a prospective deal with one of the two banks, Morgan Grenfell of the UK - which called for a crystallisation of western banks' debts of \$300m, the forgiveness of 70 per cent of this amount and payment of the remainder over three years at fixed interest rates.

However, the Australian and New Zealand Banking Corporation, the other lead bank, has proposed a further option, not negotiated with the North Koreans, to members of its bank syndicate. This would parallel the Morgan proposal but would call for a 10-year period after 1991 during which interest would be capitalised, after which payments would be recommended.

This proposal has caused confusion among lending banks and threatens to jeopardise the negotiated deal, says Mr McAskill.

## Unita claims advances

ANGOLA's Unita rebels yesterday claimed that its guerrilla forces had captured a northern town in recent fighting and shot down an Angolan Air Force transport plane which it said was carrying troops to the southern war zone, AP reports from Lisbon.

Unita said that its units also captured surviving crew mem-

## Pretoria cautious on economy

BY JIM JONES IN JOHANNESBURG

SOUTH AFRICA'S Reserve Bank has taken a cautious view on the country's economic outlook. Dr Gerhard de Kock, the Reserve Bank's governor, welcomes the stronger economic upswing which has developed recently,

but warns that a less accommodative monetary policy might be

needed to curb inflation.

The Reserve Bank says that

strong growth in the economy's

non-primary sectors in the last

two quarters of 1987 continued

into this year's first quarter, but

growth in real GDP slipped from

5 per cent in 1987's final quarter

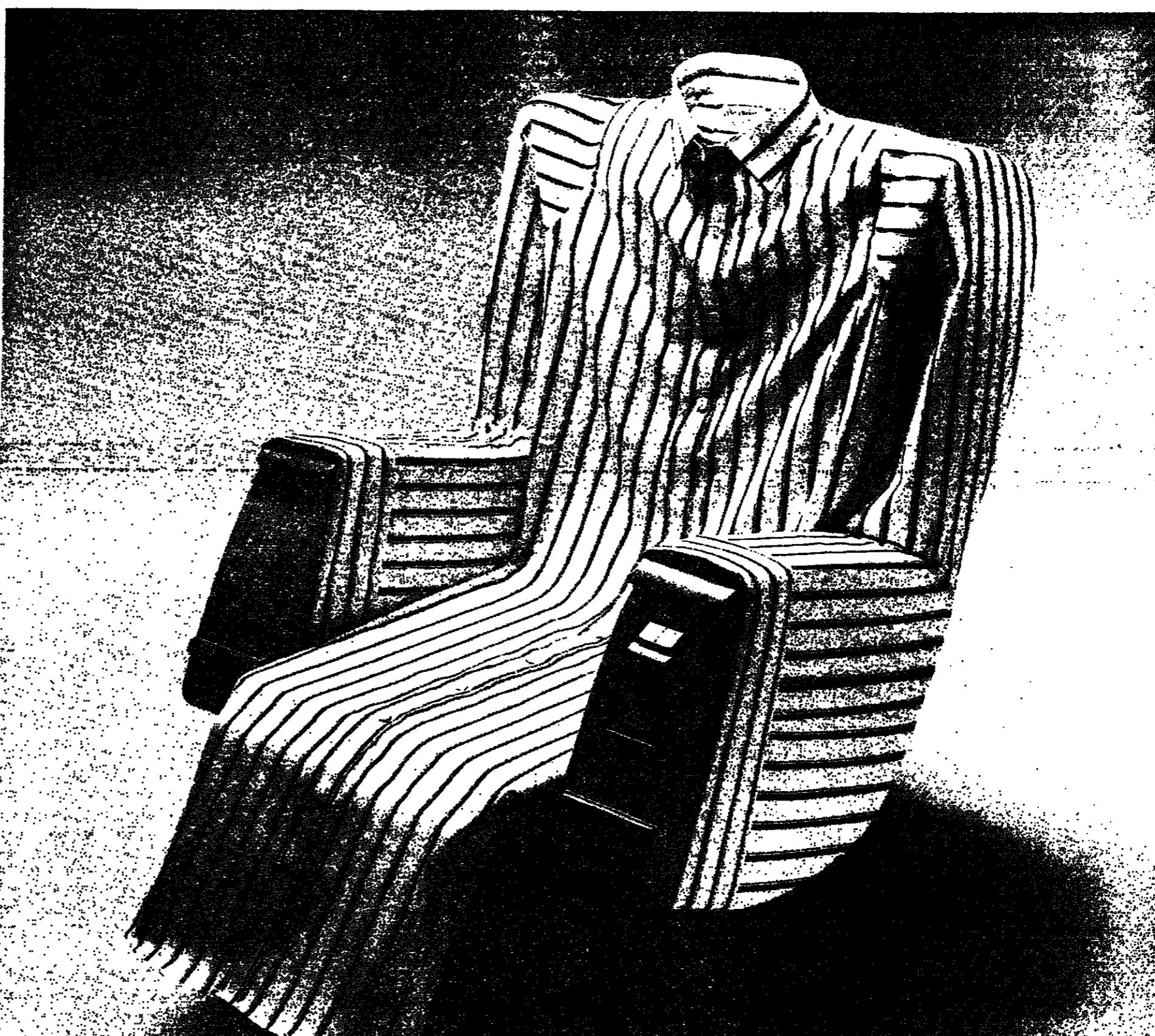
to 4 per cent in the first quarter of 1988.

Dr De Kock warns that South Africa cannot afford to run current account deficits while it

remains largely excluded from

foreign capital sources and is

committed to scheduled repayments of its foreign debt.



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## AMERICAN NEWS

BRAZILIAN MINISTER TAKES TOUGH STANCE

### Da Nobrega in fight to uphold austerity plan

BY IVO DAWNEY IN RIO DE JANEIRO

MR Maia da Nobrega, Brazil's embattled Finance Minister, was yesterday waging a fierce fight in defence of his austere economic policies.

Under attack from large groups within the civil service and military over wages, small businesses on loan interest and even the powerful state of São Paulo over debt servicing, the minister appeared to have rejected any compromise with his critics.

After two lengthy confrontations with President José Sarney on Monday, Mr da Nobrega emerged from the Planalto Palace on the counterattack.

His first target were clauses tabled for debate in the transition provisions of the new Constitution. These would enact a general amnesty on loans incurred by small businesses and farmers during the Cruzado Plan on 1986, when credit was cheap.

In a nationwide television broadcast, Mr da Nobrega insisted that, like other states, São Paulo must meet 30 per cent out of its own resources.

The minister's tough stance is winning him grudging admiration from many quarters including the Brazilian media.

However, at the same time, it is not without its dangers.

Some independent analysts believe that however dogged Mr da Nobrega proves in his battle to reduce the public sector deficit, his survival depends on his ability to reduce monthly inflation from its current high teens by the end of August.

#### Admiration

The governor claims President Sarney had agreed that the Federal government would pay all the foreign debt interest incurred by the São Paulo government and six of its state companies.

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### Fears grow of higher US food prices

By Anthony Harris  
in Washington

FEARS OF sharply higher food prices have grown in the US this week with the appearance of weather forecasts showing no sign of relief in the intensifying drought.

The main threat is to animal feed grains and oil seeds, and soybean futures have now passed the \$10 a bushel mark. Price pressures are now being transmitted to feed crops not directly affected by the future drought, such as oats, though corn prices are still well below previous drought records because of the availability of large stocks from previous years.

For the time being, however, the shortage of feed is on balance restraining prices slightly, thanks to the early slaughter of beef cattle. Cheap beef and plentiful seafood may for a time check the expected rise in poultry and dairy prices, where the first effects of the drought are expected at the retail level.

Partly as a result, there was no apparent change of trend in the retail price index, which rose 0.3 per cent in May, it was announced yesterday. This leaves the annual increase virtually unchanged at 3.9 per cent; and though the rate of increase over the last three months has been at a much higher annual rate of 5.3 per cent, this reflected other factors, some of which will not recur.

The sharpest rise in the last quarter was in clothing prices, which rose by 4 per cent. This reflected a rebound in the depressed prices of women's clothing.

Soya's 10-year peak, Page 32

THE PENTAGON procurement scandal may prove a disaster for the Republican party, but it has done wonders for the confidence of Mr Ed Meese.

Having been pounced on for months over his alleged ethical misconduct in office, the US Attorney General suddenly has a chance to play the toughest lawyer in the land.

"We're very proud in the Reagan Administration of our record on prosecuting defense procurement fraud," said Mr Meese and this latest investigation is just one more example of the fine work that is being done by tough, experienced, professional prosecutors."

The sting in the tale for Mr Meese came moments later at the Monday afternoon Justice Department press conference. Mr Henry Hudson, the US Attorney from Virginia leading the two-year-old inquiry code-named Ill Wind, said he expected grand jury indictments in the case in the autumn - at the height of the presidential campaign.

The Republican Administration - Mr Meese included - is naturally trying to defuse the issue by taking the credit for uncovering the scandal. The problem is the sheer size of the case. Last week the FBI and Navy Investigative Service conducted raids in 15 states on some of the country's leading defence contractors, followed up by 27 grand jury subpoenas. These resulted from 250 days of wiretaps in 1987 which picked up 4,764 conversations, of which 571 were incriminating.

Since President Reagan came to office in 1981, his administration has spent some \$2,000bn on defence. Most Americans agree that a military build-up was necessary after the post-Vietnam inertia of the Carter years, but the speed at which the military budget grew has proved, in retrospect, a recipe for rampant bribery and fraud.

Until last week, procurement fraud appeared to stem from over-charging and false accounting by defence contractors. In the public mind, at least, the Pentagon's purchase of \$600 toilet seats and \$7,000 coffee pots were the most visible symbols of how sine-globe contracting is ripe for abuse.

The rich irony about "Pentagongate" is that its roots lie in the cut-throat competition which the US Defense Department promoted among military contractors to combat the fraud and inefficiency of the early Reagan years.

The essence of the scandal lies in a network of Pentagon officials and major defence contractors who, using private defence consultants as go-betweens, traded classified information on contract bids for money and other favours.

According to Senator John Warner of Virginia, a former Navy Secretary, whose private remarks went public after he failed to turn off his microphone during a Senate hearing, the scheme worked as follows. Defence consultants, themselves often former Pentagon officials, paid \$500 to \$1,000 a civil servant for proprietary information, then went out and sold it for more than \$50,000.

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## WORLD TRADE NEWS

### Arab airlines push plan to pool aircraft leasing and purchase

BY ROBIN ALLEN IN DUBAI

SEVERAL ARAB airlines are promoting the idea of pooling resources to buy or lease aircraft over the next seven years.

The suggestion was voiced by Mr Ahmed Mishari, the chairman of Kuwait Airways. In an interview with Associated Press in Kuwait, Mr Mishari referred to a "tentative agreement" to form a multi-billion consortium, to be called the Arab Aviation Finance Company (AAFC), to finance the purchase of up to 220 new airliners on behalf of Arab air carriers over the next seven years.

This purchase would cost about \$10bn; 50 of the new aircraft would be needed to meet growth plans while 170 would replace ageing aircraft.

The first step towards reaching such an agreement would be the appointment, possibly by the end of this month, of a consultant to make a feasibility study on the proposed consortium and its aims.

The idea, according to Mr Ali Ghandour, chairman and chief executive of Royal Jordanian Airlines, is being promoted mainly by his own airline, as well as Gulf Air and Kuwait Airways. The study would need to examine how many of the 21 members of the Arab Air Carriers Organisation (AACO) are interested in

joining the depth of collaboration and whether the consortium will get the backing of Arab financial institutions.

Gulf bankers and airline officials have reacted cautiously to Mr Mishari's statement, in which he is reported to have said that 14 Arab air carriers and five financial institutions would be involved.

Mr Mishari indicated a steering committee had been set up comprising the board chairmen of the national airlines of Kuwait, Jordan and Morocco, Mr Adil al-Dajani, the Secretary General of the AACO, and five Arab banks.

These latter were thought to be Arab Banking Corporation, Paris-based Banque Arabe & Internationale d'Investissement (BAI), Gulf International Bank, Gulf Investment Corporation and National Bank of Kuwait (NBK).

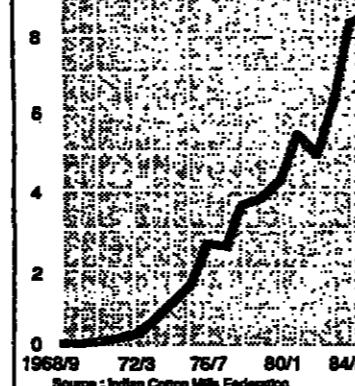
However, NBK is understood not to be on the steering committee and not to have given any undertaking at this stage until it sees the outcome of the feasibility study. This is unlikely to be completed before next year.

Mr al-Dajani has already said AACO's members had agreed "in principle" to the establishment of a leasing, rather than a purchasing, company.

K K Sharma in New Delhi on an industry set to provide one third of foreign exchange earnings by 1992

### India fashions an export boom from backstreet tailors

**Indian Cotton apparel plus hosiery Exports (Rs)**



Network of cottage industries has been the motor for rapid growth

become the fastest-growing item in the country's export basket.

The potential is so enormous that the Government has placed before the industry the challenging target of achieving foreign exchange earnings worth 50bn rupees in the next four years, or about a third of the country's exports.

Faster growth is held up by trade restrictions imposed on India by the US and the European Community through the allocation of low quotas to protect their own textile industries.

"Our biggest problem is quotas," said a commerce ministry official.

"Without them, we could double our exports in a short time."

Because of the quotas on what are known as 'sensitive items,' manufacturers and exporters are concentrating on

increasing exports of non-quota items like belts, scarves, uniform forms, overalls and the like and much of the garment export boom is in such mundane products.

Many believe there is little future in the fashion trade because of the quotas and so India should concentrate on these since these are equally lucrative.

Officials recognise this and are encouraging manufacturers to find new directions, including breaking into synthetics to make blended yarn garments. One senior official said: "We have cashed in on the demand for pure fabrics like cotton but this may be a passing phase. We must be where the rest of the world is."

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### Ericsson in Taiwan mobile phone deal

BY BOB KING IN TAIPEI

ERICSSON Radio of Sweden has been awarded a contract worth \$175m by Taiwan for the infrastructure for a cellular mobile phone system.

Note that GEC of France and Siemens of West Germany have acquired the overseas operations of the last two companies.

The deal will almost certainly lead to further contracts worth as much as \$120m as the system is expanded.

The initial contract was won against fierce competition from AT&T and Motorola of the US, and Northern Telecom of Canada. An exchange will be installed in Taipei, Taichung, and Kaohsiung, and 48 base stations in those three cities and along the north-to-south Sun Yat Sen Freeway.

The system will at first have a capacity of 20,000 subscribers, 10,000 in Taipei and 5,000 each in Taichung and Kaohsiung. There are plans to expand the capacity so that Taiwan's entire coastal plain will receive the service.

The Ericsson contract underlines the Taiwan Government's commitment to give European suppliers access to at least part of the country's telecommunications programme, due for completion early in the next century at a basic cost of \$12bn.

Taiwan's policy is to buy digital switching equipment - the major nodes of the projected sys-

tem - only from companies that manufacture locally, namely AT&T, ITT, and GTE.

Note that GEC of France and Siemens of West Germany have acquired the overseas operations of the last two companies.

Europe is in the running for exchanges. European suppliers can bid on related parts of the system, estimated to be worth at least as much as the \$12bn outlay for the exchanges.

Ericsson operates a joint-venture engineering and manufacturing facility in Taiwan that produces the mobile phones for export. Taiwanese plan to allow subscribers to purchase mobile units from any supplier that meets acceptable standards.

Sara Webb, Stockholm correspondent, writes: Ericsson has won orders totaling \$125m (\$103.5m) from Telecom Australia, the Australian PTT, for its AXE equipment.

This includes an AS102m order for AXE digital equipment which will be used for new local, transit and trunk exchanges and for extending existing exchanges.

Ericsson has also won an AS24m contract to supply radio base station equipment used in the cellular mobile telephone network.

### Taipei set to bolster small business links with Peking

BY OUR TAIPEI CORRESPONDENT

TRADE with China will be easier for Taiwanese businessmen if the government formally approves a Trade Board proposal to further ease restrictions on indirect trade and the establishment of branch offices abroad.

The proposal recommends easing requirements on companies wishing to set up overseas affiliates and to allow branches to conduct trade with China - as long as the companies' names are different from those of their head offices in Taiwan.

Current regulations prohibit companies whose annual volume of imports or exports is less than \$1m from setting up branches overseas, which makes it difficult for many small and medium-size businesses and traders to arrange indirect deals with China without going through a middleman.

An affiliate registered in Hong

Kong whose name does not resemble that of its Taiwanese parent would, however, likely be able to trade directly with China and still maintain the facade of indirect links with Taiwan.

While the Government continues to caution businesses on the perils of over-reliance on trade with the mainland, the volume of that trade continued to grow, with China supplying raw materials, fishery and agricultural products, and herbal medicines, and Taiwan shipping finished goods and textiles.

Government trade figures show that Taiwan exported more than \$2bn worth of goods to Hong Kong up to the end of May this year. If estimates are correct that 70 per cent of these exports are bound for China, then the mainland represents Taiwan's third-largest export market.

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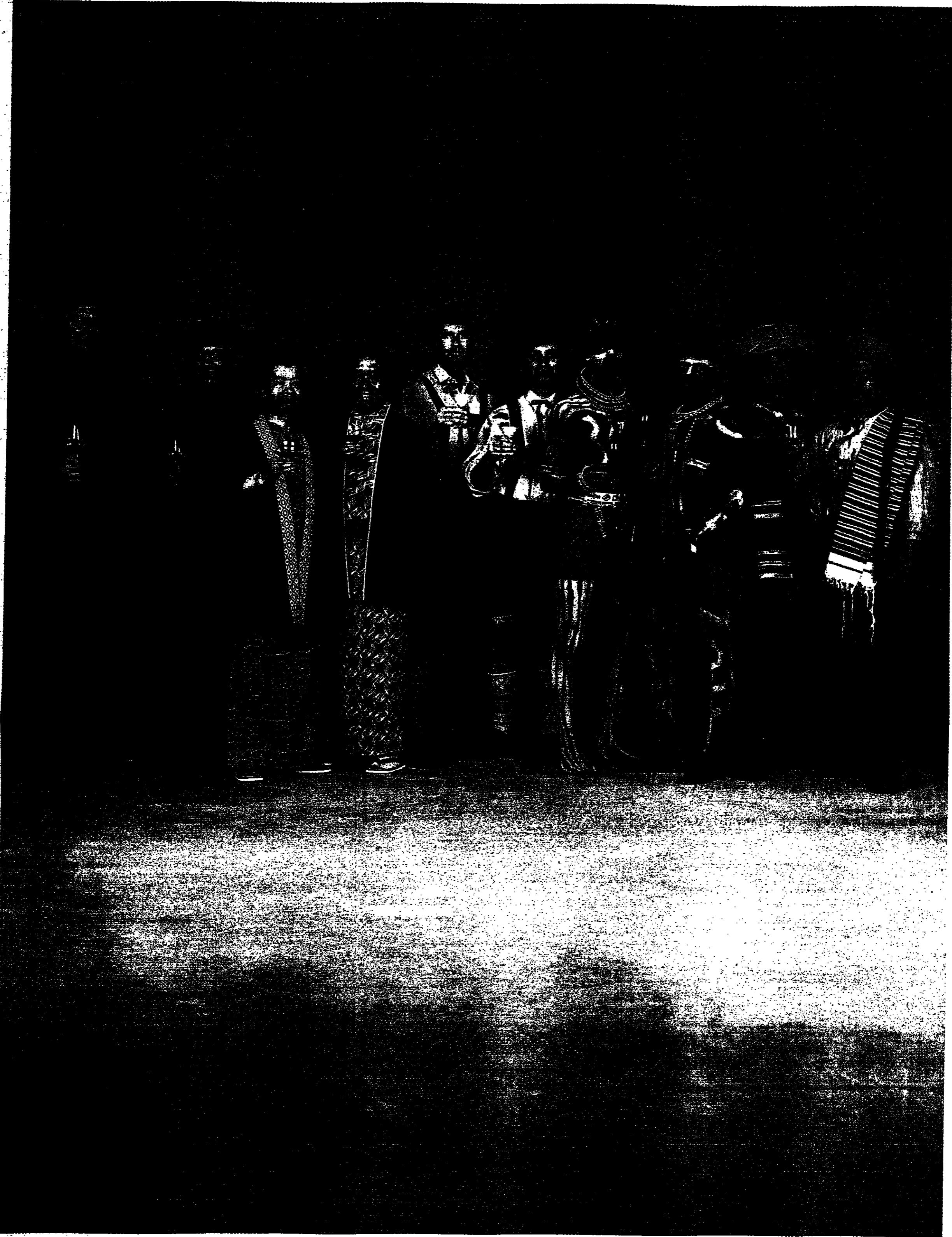
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## UK NEWS

**Insurers say last year 'was best of decade'**

By Our Financial Staff

LAST YEAR was by far the best year that UK-based general insurance companies have seen this decade, according to new figures from the Association of British Insurers, which represents 425 companies.

In a year when ABI members saw their worldwide non-life premiums grow 4.3 per cent to £18.6bn, their net underwriting losses fell 35 per cent to £1.056bn.

At the same time, their investment income rose from £2.526bn in 1986 to £2.625bn last year.

The figures, published yesterday at the ABI's annual press conference, showed that the industry comfortably weathered the impact of last October's hurricane, which produced UK claims expected ultimately to total more than £1bn.

As a percentage of premiums, worldwide underwriting losses were the lowest since 1980, said Mr Peter Dugdale, ABI chairman.

The results also confirmed the prevalent view that 1987 was another boom year for the life assurance industry, witnessing 10.5 per cent growth in worldwide total premiums, to £25.61bn.

Senior figures at the ABI were reluctant to give their reaction to the publication last Friday of an Inland Revenue document proposing reforms of life company taxation.

Mr Brian Corby, chief executive of Prudential Corporation, the UK's biggest life insurer, said the ABI would be "fighting hard" to ensure that any tax changes introduced would not put life assurance at a disadvantage compared with other forms of investment.

With regard to 1988 - when the European Community is due to liberalise cross-border insurance trade - Mr Dugdale said it would not represent a watershed requiring fundamental changes, because British insurers had "always had an international outlook."



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### Report says new laws could harm race relations

By ALAN PIKE

ETHNIC MINORITIES in Britain continue to experience racial discrimination on a scale "incomparable in any civilised society," the Commission for Racial Equality said yesterday.

Its annual report says one cause for concern is the "ignorance and lack of consideration" given to the harsh government legislation might have on race relations.

The Commission is worried about aspects of the Education Reform Bill, the Housing Bill, the Criminal Evidence Bill, the Immigration Bill, the Local Government Bill and the Local Government Finance Bill.

The report says: "We hope the Government will take serious account of our views and introduce appropriate safeguards."

The Commission is also urging the Government "as a matter of extreme urgency" to strengthen the Race Relations Act.

Evidence from a wide variety of sources, it says, shows that the level of racial discrimination continues to be deplorably high, widespread and persistent.

The report for legislation that works - and is seen to work - effectively and justly is now critical.

Mr Michael Day, former chief officer of the West Midlands probation service, who became chairman of the Commission this year, gave a warning yesterday that failure to pay urgent attention to racial disadvantage in education, employment and housing would again generate "the kind of stress and alienation that has erupted within our inner cities in recent years."

The report welcomes the Prime Minister's commitment to place the needs of Britain's inner cities high on the Government's agenda, but adds that wealth creation and environmental regeneration are by themselves no guarantee that conditions will improve for ethnic minorities.

"Social justice and specific policies to combat racial discrimination are decisive for the effectiveness of any strategy for the inner cities."

Specific aspects of draft legislation causing the Commission concern include:

- The Criminal Justice Bill. The proposed abolition of defendants' rights to challenge potential jurors in criminal trials might, it says, undermine the ability of black people to ensure that they face juries representative of a multiracial society.

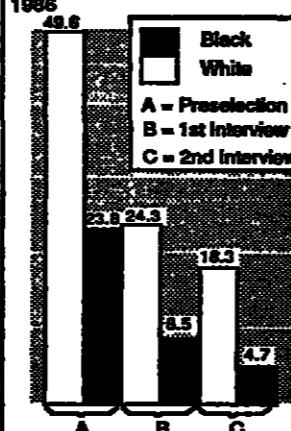
- The Education Reform Bill. Extending parents' rights to choose their children's schools might result in racial segregation, while local authorities' equal opportunities policies would no longer apply in schools that opted out of the state system.

- The Housing Bill. Private agencies taking over council housing estates would not be bound by duties placed on local authorities to protect the victims of racial harassment.

- The Immigration Bill. According to the report, the bill would deprive those who settled in the UK before 1973 of their estab-

### Staff Selection

Percentage of each group still in the running after each stage, 1986



lished rights to family unity, while the police would become more involved in immigration matters.

The Commission says the replacement of domestic rates - the present, property related system of local taxation - by the proposed flat rate community charge would have greatest impact in the inner cities, on households with three or more adults, and on low-income groups and the unemployed - all areas where ethnic minorities are disproportionately represented.

The report says the overall position of black people in the labour market is still far from satisfactory. "In general their unemployment rate is twice that of whites but in many inner city areas the rate is far higher. All the evidence suggests that racial discrimination is a major contributory factor to this situation."

In 1984 the Commission introduced a code of practice on equal opportunities in employment. It says that, in spite of good progress by some large organisations, research shows that most employers have still taken no action.

Many of the equal opportunities policies which exist on paper have not been translated into action.

One of the Commission's recent investigations has been into the selection of black and white applicants for training in chartered accountancy. This showed that in 1985 white applicants were three times as likely to be successful as black ones, and in 1986 nearly four times, as shown in the chart.

The results of the research, says the Commission, constitute a "powerful argument for action by all who are involved in the graduate labour market."

The Commission has been trying for the past three years to persuade the Government to strengthen the Race Relations Act. Changes it is seeking include wider scope for formal investigations and powers to introduce ethnic monitoring in employment.

The Housing Bill. Private agencies taking over council housing estates would not be bound by duties placed on local authorities to protect the victims of racial harassment.

The Immigration Bill. According to the report, the bill would deprive those who settled in the UK before 1973 of their estab-

### French firm goes for lucrative side of death

BY PAUL BETTS IN PARIS AND FIONA THOMPSON IN LONDON

FRENCH UNDERTAKERS are seeking to arrange British funerals in an attempt to compensate for the declining French mortality rate and prepare for the single market of 1992.

Pompes Funèbres Générales, the dominant French undertaking company, has invested FF100m (£34m) in the UK to acquire a 29 per cent stake in Kenyon Securities, the third largest quoted undertaking group in Britain.

PFG, which is 52 per cent controlled by Lyonnaise des Eaux, the private water distribution group, already owns interests in undertakers in Belgium, Switzerland and North Africa. It recently acquired a 35 per cent stake in a Singapore undertaking group called Singapore Casket in order

"to have an eye on the Far East," according to Mr Pierre Poinsignon, chairman of PFG.

Mr Poinsignon expects the 1992 single European market will lead to a big shake-up in the undertaking business. To pre-empt this, he decided to launch his offensive on foreign markets. "Before the foreigners come to France, we want to develop ourselves overseas," he says.

PFG intends to acquire stakes in other European countries, but in the UK that the company is pinning its more immediate hopes. The company organised about 250,000 of the 526,000 funerals in Britain last year.

In France, the outlook is gloomy for undertakers. The mortality rate has been declining by about 4 per cent a year. "Each 1

per cent drop in the mortality rate leads to a 10 per cent decline in our profit margins because of the heavy fixed costs of our business," says Mr Poinsignon.

In Britain, too, the death rate

has not grown since the early 1960s and statisticians predict further decline. About 600,000 people died in the UK last year, a 5 per cent drop on the previous year.

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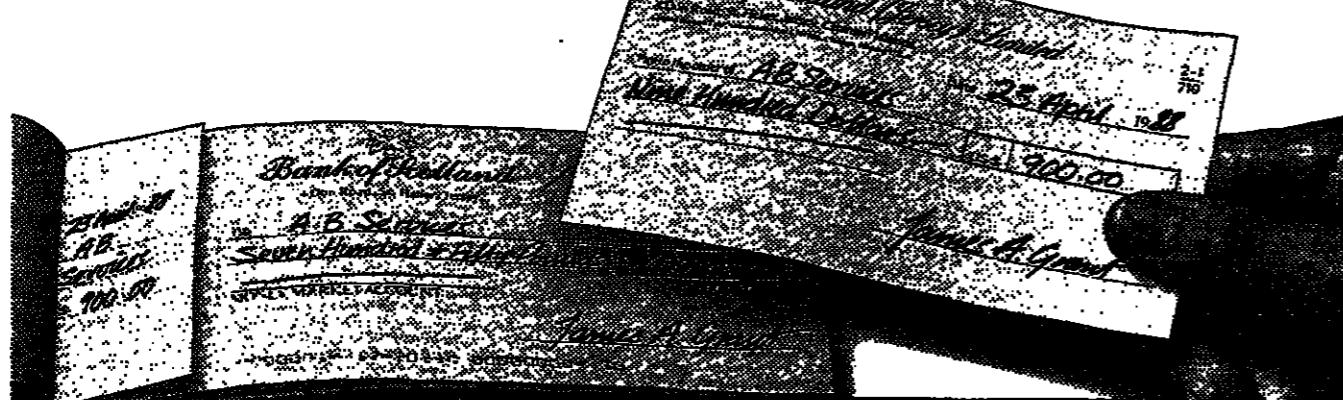
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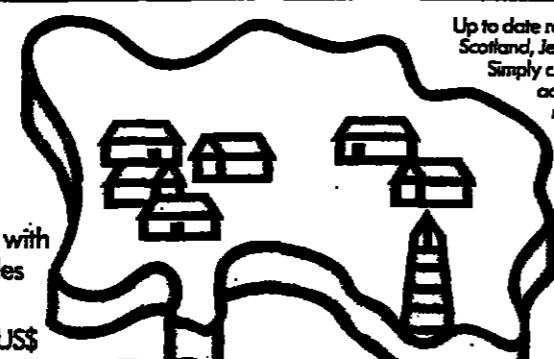
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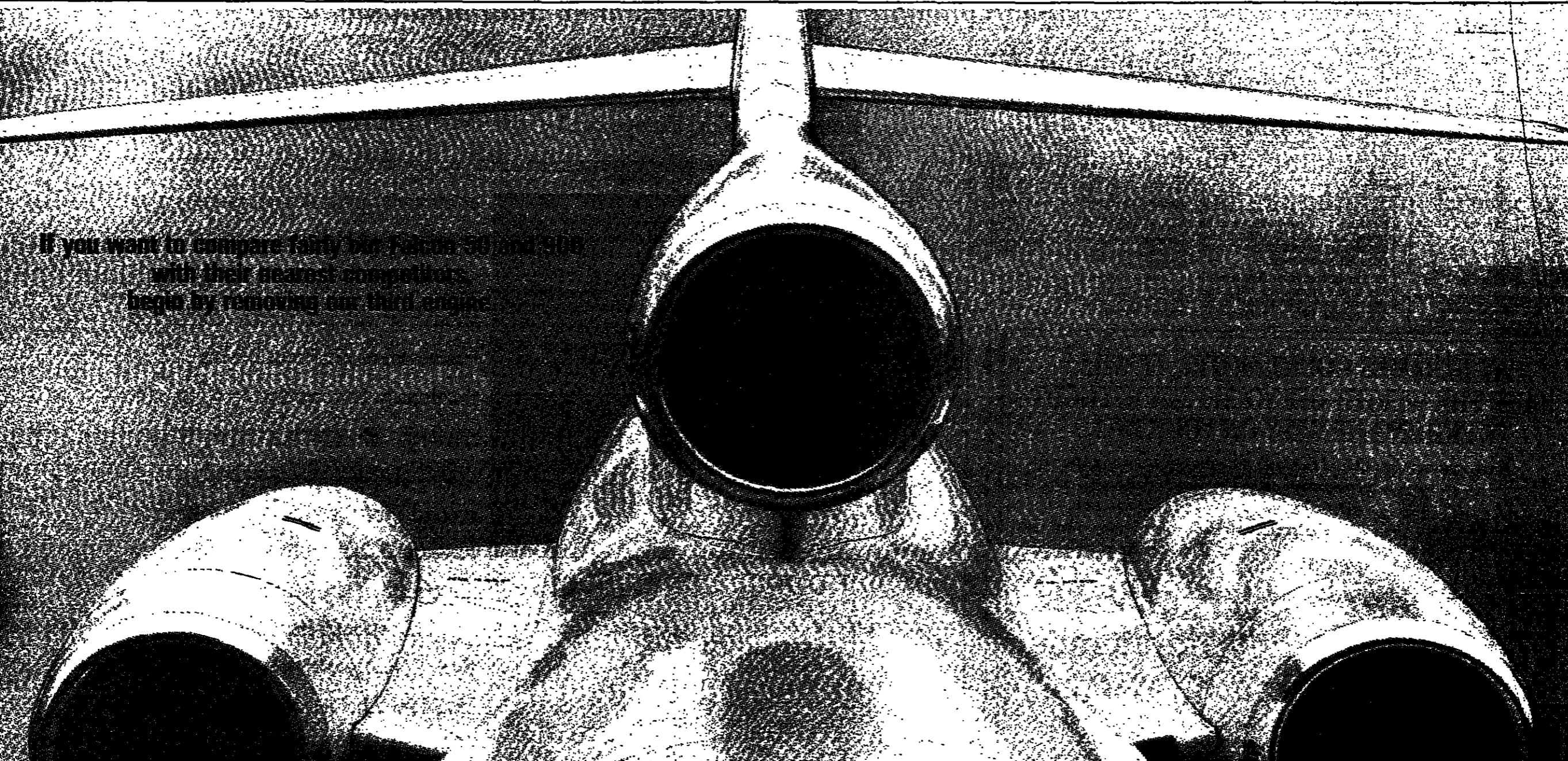
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keep in mind the importance of the on-board electronics of a long-range aircraft.

Objectively speaking, the security offered by the three-engine Falcon is comparable to that of commercial airliners, not of other corporate jets in their class. This is of course why executives prefer the Falcon 50 and 900.



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Business takes off with Falcon.

## MANAGEMENT

## Corporate strategy

## How to raid yourself before others do

Jack Murrin suggests a range of ways to liberate latent value

**ALL OVER** Europe chief executives are now facing, with a mixture of fascination and dread, a wave of takeovers. They know that when the lines come off the economic map in 1992, the drive for economies of scale and for presence in local markets could increase the incidence of hostile acquisitions even further. What can chief executives do to safeguard their companies against being taken over (and themselves and their colleagues from being supplanted by new management)?

The first step toward a plan of action is to recognise what motivates raiders: the prospect of capturing or creating value, and profiting thereby. They try to identify companies that they can acquire at a premium over current market value – and from which they can still make a hefty return, by taking advantage of opportunities that current managers have not pursued. Companies that do not present such possibilities do not show up on the raider screens.

What this means for current managers can be expressed as a variant on the golden rule of "do unto yourself before others do unto you". Managers need to examine their companies as raiders might – searching for ways to generate value – and then they need to act, swiftly and without looking back, on the opportunities they find. The managers who will thrive in the Europe of the 1990s are the ones who have the insight to think like raiders and the will to reshape their companies.

One precept is fundamental to this: that in the domain of value, cash is king. Specifically, the determinants of value is not earnings per share or any of the other handy ratios that stock analysts and journalists often cite; it is, plain and simple, free cash flows – operating cash flows minus taxes and what is needed for reinvestment in a company.

Individual businesses, assets, or modes of financing create value only to the extent that they contribute to free cash flows; conversely, they can actually destroy value if they detract from cash flows. Indeed, the rigorous analysis of a company's cash flows can

turn up surprising results: seemingly profitable activities that diminish, rather than enhance, the company's value, and apparently lacklustre businesses that contribute a great deal to it. And such analysis can help to identify initiatives that managers can take to build value – for the providers of capital, employees and other stakeholders.

Consider a real case: about a year ago, McKinsey helped a large company – let us call it the E.G. Corporation – look at itself as a raider would. The company had a stock market valuation of about \$1.5bn (not really; in this discussion, all the numbers have been altered to mask the identity of our client, but by a constant factor so that they are in their original proportions to one another).

Based on the present value of future cash flows from the company as it was being operated, the company was not undervalued by the market; for a raider to make money by acquiring it, he would have to make some changes. We set about assessing the opportunities presented by each of the company's five divisions.

### Improvement

Division 1 was in a strong competitive position in a growing industry; it had a share of more than 50 per cent in some market segments, higher margins than its competitors, and significant technological advantages. But there was still room for improvement: we estimated that a raider (or the company itself) could add nearly \$250m to the division's (and the company's) value by improving productivity, focusing the product line, and consolidating manufacturing facilities.

Division 2 was, in a sense, too big for its business. The optimal scale for operations in its industry was smaller than E.G.'s; not only did the technology of the business allow smaller companies to undercut E.G.'s prices, but E.G. was not as well-positioned as local and regional outfits to provide the customisation of products that buyers wanted. It was no wonder that Division

2's financial performance was below average for its industry.

But these circumstances, unproportioned for Division 2 as it was being run, were auspicious from a raider's perspective. By improving labour productivity, which stood at half the industry average, decentralising management and cutting overhead costs, an acquirer could increase the value of Division 2's plants by more than \$150m – and realise that increase, plus a \$30m tax benefit, by selling the plants to local managers or others.

Division 3 was in an industry that was growing slowly, and within that industry it was performing poorly. Its facilities were outmoded, and its operating margins were about 85 per cent below the industry average. In short, it was a division in trouble. But to a raider, the flip side of trouble can be opportunity: the division could be sold to another player in the industry, which, by selling out, the company would generate about \$235m in additional value for E.G. (Far too few companies recognise how great an impact cuts in excess overhead can have on value – or, as a corollary to that, how important it is to focus the corporate centre on those functions that genuinely improve a company's competitive position. See "Why parents must be more particular", this page, Friday June 17).

By the time we took that cap off, we had identified value creation opportunities totaling about \$1.2bn – on a base of \$1.5bn.

Admittedly, these numbers were estimates, subject to qualifications and contingencies. But the decisions that raiders make about which companies to go after are driven by similar estimates, and by their projections of how much money they can earn away from deals. Based on calculations too involved to discuss here, our best judgement in this case was that a raider could pay a 30 per cent takeover premium and still make a profit of about \$400m on an equity investment of \$300m.

Still wearing our raider's cap, we found other steps that a raider could take to fill his coffers, such as selling E.G.'s underutilised real estate, increasing its

debt-to-capital ratio from 20 per cent to 50 per cent, and reducing corporate and divisional overheads. This last step alone could generate about \$235m in additional value for E.G. (Far too few companies recognise how great an impact cuts in excess overhead can have on value – or, as a corollary to that, how important it is to focus the corporate centre on those functions that genuinely improve a company's competitive position. See "Why parents must be more particular", this page, Friday June 17).

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For the executives of E.G., this exercise was a warning – but it also presented a challenge and an opportunity. Most of the value

was in the distressed farm machinery market, no company is going to turn its back on making a few extra pennies from subsidiary lines of activity.

In the UK alone, Case has retailed 15,000 items of clothing during the past year and since introducing its own label radios last year has sold 3,000 of them. Case-branded lubricants were introduced in 1985 and the company expects sales of these to amount to 2m litres this year. General tools were brought in at the end of last year and sales of these are now averaging £35,000 a month. Dealer sales of paint, lubricants and many other products have risen significantly following the policy of Case branding, the company says.

Case does not mind on its merchanting goods the same margins of around 35 per cent it achieves on its spare parts for tractors. But Bill Smith, a Case salesman for front-of-counter products says that the Case margin is still around 15 per cent.

Stroll into the straggling Gloucester site of West Midlands Farmers, a farmers' co-operative and dealer for Case tractors and you get an idea of what is going on.

The Gloucester retail complex sells a huge variety of goods from Hunter Wellington boots, Lee Cooper jeans and Gola trainers to Bulldog spades, Eley gun cartridges and Simplicity garden tractors.

But over in one corner is an area dedicated almost solely to Case branded products, which is completing a major plant and component rationalisation programme is predicting a much smaller loss for this year. But



## Marketing

## A suitable Case for treatment

Nick Garnett on the heavy machinery maker's promotional move

A FASHIONABLE designer label it most certainly is not, but it does sell products. In the past three years, the big US farm tractor and earthmoving machinery maker has been using its own brand name to sell a range of products from lubricants and radios to toys and clothing.

Having Case scrawled across the front of the country jacket might not suit all tastes but in the farming and semi-rural communities the company is reaping the cash benefits of a brand name that for a long time has meant a great deal in mechanical hardware.

Most of the main tractor makers are going down the same road. Case, part of the Tenneco group, has taken this further than any other company, setting up its own "shops" selling front-of-counter goods at its main dealer sites in North America and Europe. In the UK alone, sales of these Case branded products have risen significantly following the policy of Case branding, the company says.

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We are conscious that we have to price them correctly. We recommend a retail price at a sensible level and it is up to the dealer then to fix the sales price to the customer."

Hard-nosed farmers look to buy their tractor on the basis of cost. Nevertheless, Smith says: the sale of branded goods helps with repeat sales. "If you enhance your image then you encourage people to come back for another tractor. It will sell more tractors in the long term."

### Business courses

EC 1982 The changing face of European banking. June 30-July 1, London. Fee: £550 plus VAT. Details from Conference Organiser, Business Research International, IBC House, Canada Road, Byleet, Surrey KT14 7JL.

The fundamentals of finance and accounting for non-financial managers. July 11-15, Brussels. Fee: BFr 91,000 (non-members) and BFr 81,900 (members). Details from Customer Service Department, Management Centre Europe, Postbus 95, NL-3417 ZH Monfort, The Netherlands.

Strategic Direction – a workshop for creative change. June 29-July 1, Uxbridge, Middx. Fee: £525. Details from Programme Secretary, Management Pro-

gramme, Brunel University, Uxbridge, Middx UB8 3PH, Tel: 0895-56461.

Time management for secretaries. September 7-9, Munich. Fee: BFr 68,000 (non-members), BFr 61,200 (members). Details from Customer Service Department, Management Centre Europe, Postbus 95, NL-3417 ZH Monfort, The Netherlands.

Tomorrow's opportunities. September 26, London. Fee: £230 plus VAT for single bookings to end June and £250 plus VAT thereafter; £175 plus VAT for 4+ bookings to end June and £195 plus VAT thereafter. Details from KAE Developments, KAE House, 7 Arundel Street, London WC2R 3DR, Tel: 01-379 6118.

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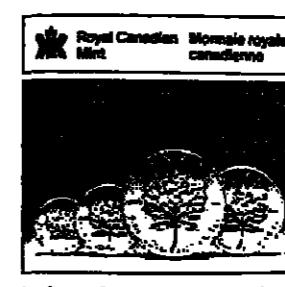


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## FT LAW REPORTS

## Container case is set aside

RIVER RIMA  
House of Lords

**THE ADMIRALTY** Court has no jurisdiction to hear an action in rem against a ship in respect of an agreement for the supply of containers to shipowners, unless the ships on which they are to be used is specified in the contract at time of performance.

The House of Lords so held when dismissing an appeal by Nigerian National Shipping Line Ltd (NNSL), owners of the River Rima, from a Court of Appeal decision (1987) 2 FTLR 122, setting aside an action against the ship and her arrest by Tiphook Container Removal Co.

LORD BRANDON said that Tiphook's business was the renting of cargo containers. NNSL owned and operated a fleet of ships designed to carry dry cargo and containers. Known as "combo" ships, one of which was the River Rima.

On March 9 1987, Tiphook began an action *in rem* against the River Rima, and arrested her. The claim asserted on the writ was for damages for conversion of "containers supplied to the River Rima and/or other ships" under a lease agreement, and for failing to maintain them in good order and repair.

NNSL, as owners of River Rima, applied to set aside the writ and arrest, on the ground that Tiphook's claim was not within the Admiralty jurisdiction of the High Court.

Mr Justice Sheen declared that the claim was within the court's jurisdiction, by virtue of section 20(2)(m) of the Supreme Court Act 1981. The Court of Appeal allowed an appeal by NNSL and set aside the writ and arrest. Tiphook now appealed.

The lease agreement provided for the hiring of cargo containers from Tiphook by NNSL from time to time. If incorporated Tiphook's standard terms and conditions of business.

Containers were to be collected by NNSL from and re-delivered to depots run by Tiphook throughout the world. Rent was to be calculated on a daily basis. Containers were to be supplied in good order and condition, and were to be maintained and re-delivered by NNSL in like condition.

The hire of each container was to be treated as a separate contract.

There was no provision that the containers hired should be used for the carriage of cargo by any of NNSL's ships, specified or

unspecified.

NNSL's evidence was that the leased containers had been used by another company, and were for the convenience of the various shippers who utilised NNSL services.

It was clear from the evidence that when NNSL agents took delivery of any container from Tiphook's depot, Tiphook did not know on what ship, whether owned by NNSL or some other shipowner, it would ultimately be carried.

The Admiralty jurisdiction of the High Court and its exercise are governed by sections 20 and 21 of the Supreme Court Act 1981. Section 20(2)(m) provided that the Admiralty Court had jurisdiction to determine "any claim in respect of goods or materials supplied to a ship for her operation or maintenance".

The claim endorsed on the writ was framed as a single claim, relating to an unspecified number of containers. The claim must be treated as comprising a series of separate claims relating to each of the containers alleged to have been converted or not properly maintained.

The main question therefore, was whether, having regard to the terms of the leasing agreement and the procedure followed by the parties under it, each of the claims relating to individual containers was a "claim in respect of goods or materials supplied to a ship for her operation or maintenance" within section 20(2)(m).

It was clear that paragraph (m) contemplated a contract of supply, whether by sale or hire, between claimant and a shipowner. But the expression used was "supplied to a ship", not "supplied to a shipowner".

There were two main kinds of contract pursuant to which goods or materials required for the operation of a ship might reach her.

The first was a contract which expressly provided that the goods or materials were required for the use of a particular ship, the identity of which was specified in the contract or would be specified by the time it came to be performed. The second was a contract which contained no reference to a particular ship, leaving the shipowner to make his own decision about that later.

The first kind of contract was a contract under which goods or materials were "supplied to a ship" within the meaning of paragraph (m). The second was not a contract for goods or materials to be "supplied to a ship". It was no more than a contract for the sup-

ply of goods or materials to a particular ship was an essential ingredient of a section 20(2)(m) claim, it was to be inferred that it was also intended to be an essential ingredient of a claim under article 1(1)(k) of the Convention, which was derived from that earlier English provision.

That inference was reinforced by article 3 of the Convention which permitted the arrest on a maritime claim of either the particular ship in respect of which the claim arose, or a sister ship. Unless it was intended that an article 1(1)(k) claim should relate to a particular ship the option of arresting the particular ship in respect of which the claim arose would be pointless.

On the basis that specification of the identity of the particular ship to which goods or materials were supplied was an essential ingredient of an article 1(1)(k) claim, it must also have been intended to be an essential ingredient of a corresponding claim under section 20(2)(m) of the 1981 Act.

That historical background of section 20(2)(m) strongly supported the construction arrived at on the basis of its wording alone.

The appeal was dismissed. Their Lordships agreed.

For Tiphook: Stuart Boyd QC and Mark Haggard (Allen & Overy)

For NNSL: Richard Aikens QC and Lionel Persey (Hill Dickinson & Co)

Rachel Davies  
Barrister

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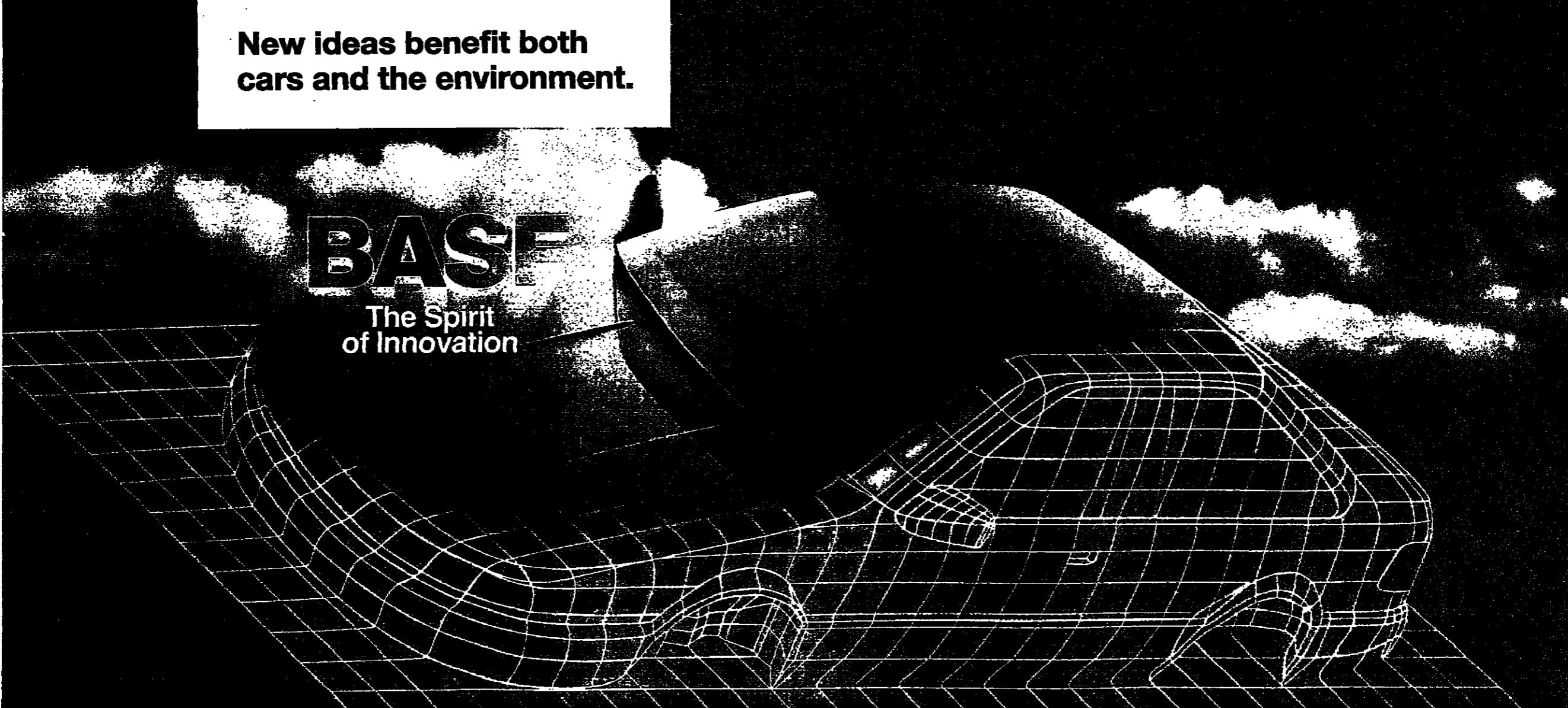
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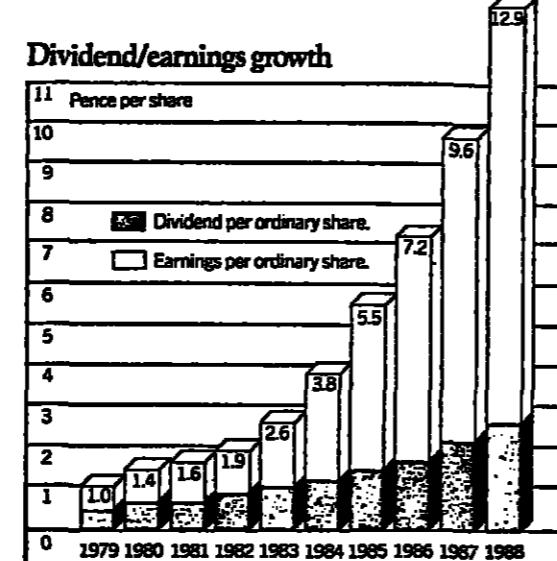
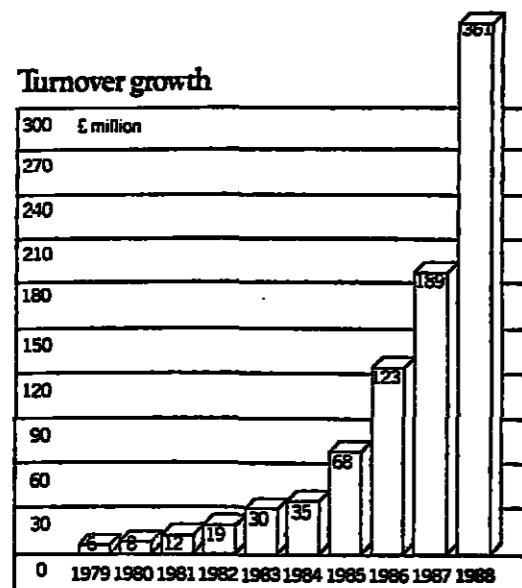
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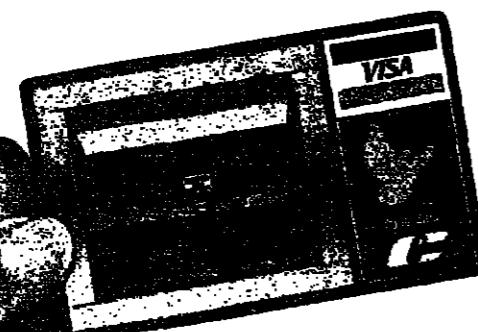
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## APPOINTMENTS

### New chairman for Relyon Group

Following the retirement of Mr John Allinson Smith at the annual meeting of RELYON GROUP, Mr Ralph Platt has assumed the position of chairman in addition to his responsibilities as managing director. Mr Norman D. Graham is to join the board of Relyon Group as chief executive of the group's subsidiary, Relyon Ltd. Mr Graham was formerly a divisional director of CV Home Furnishing, part of Coats Viyella.

STAINLESS METALCRAFT on July 1 as chief executive responsible for fabrication and engineering activities. He comes from his own company, Burnett and Rolfe, following its sale to the APV Group.

Mr Richard Adam has been appointed to the new position of group finance director at TELEVISION SOUTH. He was previously group financial controller.

Mr Lawrence Coppock has become finance director of B & Q. He comes from HP Bulmer where he was finance director.

Professor Peter Moore, principal of London Business School, has been elected president of the ROYAL STATISTICAL SOCIETY. He succeeds Sir John Kingman for a two-year term of office.

PLESSEY CO has made Mr Andrew Given its group finance controller. He joins from Northern Telecom where he was vice-president finance for the European division of Northern Telecom Europe.

At FERRYMASTERS Mr Derek Munt has become managing director. He has also been appointed to the board of P & O European Transport Services, a subsidiary of the P & O Group. Mr Munt has been deputy managing director since November 1985.

Dr Maurice Ruddick is joining

where he was director of engineering.

DECLAN KELLY GROUP has made Mr Norman Lindsay its group finance director. He was previously group finance director at Valin Pollen International.

Mr J.P. Gray, managing director of Escal Products, has been elected chairman of the VITREOUS ENAMEL DEVELOPMENT COUNCIL.

STERLING HENDRY FINANCIAL SERVICES has appointed Mr John S. Elder an executive director.

At PIERI (UNDERWRITING AGENCIES) Mr Howard J. Thompson has been appointed a director from July 1. He is underwriter of Marine Syndicate 309.

CENTREWAY TRUST has appointed Mr Tony Robinson as group managing director. He remains managing director of Centreway Development Capital in addition to his group responsibilities.

Mr Roger Bilett has been appointed a director of ARUNDELL HOUSE SECURITIES and ARUNDELL HOUSE (CITY). He will have overall responsibility for the project management of the office and retail development programme the company is carrying out in the City and Home Counties.

HENDERSON ADMINISTRATION GROUP has made the following appointments: Mr Robin Holland-Martin has become an executive member of the main board. He was previously a non-executive director. Mr Richard Henderson has been appointed managing director of Henderson Financial Management, the private client division. He was previously in charge of North American securities. Mr Geoff Owen returns from the group's New York office to become managing director of Henderson's international division. He retains his position as senior vice-president of Henderson International. Ms Sally Marshall becomes a deputy managing director of Henderson Pension Fund Management, with special responsibility for international liaison.

General Sir James Glover, former Commander in Chief, UK land forces, has joined the board of DELTA DATA SYSTEMS.

ERNST & WHINNEY has appointed Mr Nigel Moore to the new post of partner with responsibility for Continental practice liaison and development from July 1. He has been managing partner of Ernst & Whinney's London office since March 1986. Mr Nick Land, a member of the firm's managing body, replaces him as manager partner, London office.

Work has begun on a £500,000 contract for the refurbishment of 24 flats in two-storey blocks in Langridge Crescent, Middlesbrough. The buildings will be given a brick outer skin, new bin stores, porches, windows and doors. Internally, work includes the replacement of doors, flooring and kitchen units, and electrical and heating systems. In Bradford 73 homes on the Swain House Estate, Wood Lane off Kings Road, are being upgraded under a £1.3m contract which will be completed in January 1990. New kitchens, sanitary fittings, windows and doors will be installed and cavity wall insulation, plasterwork and re-decoration carried out.

WIMPEY CONSTRUCTION UK has been awarded public and private sector work totalling more than £5m. Refurbishment contracts have been awarded by Middlesbrough Borough Council, Bradford and Kirklees Metropolitan Councils and the company is also to build council housing in Kingston-upon-Hull.

Thirty-one bungalows are under construction for Kingston-upon-Hull City Council under a contract valued at £970,000. The bungalows, in Hopewell Road, Hull, will be handed over in January 1989. Construction is of traditional brick/block on concrete foundations.

A design-and-build contract has been awarded by Leeds City Council, worth £1.2m, for an adult training centre in Scott Hall Gardens, Scott Hall, Leeds. The 1,470 sq metres building will be of traditional construction and will include a mini-bus garage and an all-weather tennis/cadet netball pitch. Under another contract, Wimpey is to refurbish premises in Chapeltown Road, Leeds, to form industrial units. Work involves extensive external and internal repairs and is due for completion in October.

Refurbishment work has started at the Dewsbury School in Rockley Street, Eastborough, Dewsbury for the Kirklees Metropolitan Council. The external and internal works are being carried out on the first middle and nursery schools, and on an adjacent site, the old St Philip Hall is being demolished to provide a car park for the school.

## CONTRACTS

### Servicing US military health care

MILGO, Florida, has been selected by Science Applications International Corporation to provide multiplexers and modems for the \$1bn Department of Defense Comprehensive Health Care System (CHCS) project. Racal-Milgo estimates the value of its contract to be in excess of \$40m (£22.5m). The CHCS will modernise the collection and processing of medical treatment information for military personnel and their dependents at military hospitals and clinics throughout the world. The system will be deployed over an eight-year period at more than 750 hospitals and clinics, ranging in size from the large Walter Reed Army Medical Center in Washington, DC, to small clinics. Medical departments such as the pharmacy, radiology, laboratories, admissions and scheduling will be able to share the computer network.

Science Applications International Corporation (SAIC), of

LaJolla, Calif., won the contract in March. Racal-Milgo Government Systems Inc. will be the subcontractor for data communications access and concentrator devices on the eight-year open-ended contract, providing Omnimux multiplexers, Omni-mode modems, Com-Link modems and digital service units. Most of the computer hardware is being manufactured by Digital Equipment Corp. Racal-Milgo has been working with SAIC at Ft. Knox, Ky., army hospital for a pilot demonstration during the past half year.

WIMPEY CONSTRUCTION UK has been awarded public and private sector work totalling more than £5m. Refurbishment contracts have been awarded by Middlesbrough Borough Council, Bradford and Kirklees Metropolitan Councils and the company is also to build council housing in Kingston-upon-Hull.

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Jobs

## JOBS

# Fresh thoughts on organisational stupidity

BY MICHAEL DIXON

EVERY Jobs column reader I have ever met has not only known the "Peter Principle", but claimed to have worked under someone conforming to it. Even so, lest there be those among us today who are unaware of the principle, I had better state it:

*In a hierarchy, people rise to a level of responsibility at which they are incompetent.*

While that phenomenon does not occur in every case, it is common enough to qualify as one of the Laws of Organisational Stupidity which this column has taken on the solemn task of codifying. The test for inclusion in the code is that, in the matter of predicting what actually happens, the law at issue must be at least as reliable as the laws of economics.

When the principle was first enunciated by Dr Laurence Peter two decades ago, the reason given was that it was too simple. If you are competent, you tend to be promoted to the next higher one. If you are not, you do not. So the level at which people eventually arrive and stick, being neither further promoted nor fired, is one where they are incompetent to do the work. A corollary, of course, is that they wield their greatest power at the point where they are most apt to do damage.

But organisation-watchers fairly soon realised that, although the phenomenon owed something to the simple almost

mechanical process just outlined, it could not be the fundamental explanation. And in the following years, numerous attempts were made to find the definitive answer.

Most of them pursued the same line of thinking: that the key lay in the curious workings of human perception and judgment. An example was the claim that the Peter effect was underlain by another law of organisational stupidity called Doyle's Damper, which states: *Mediocrity can recognise nothing better than itself.*

It was argued that, far from being inherent in the promotion-deciding machinery, the effect is triggered only when mediocre people are put in a position with power to avoid promotion.

Then, since the best work the job is not just leaden from head to foot, but convinced it glitters like gold. Although the plausibility of that hypothesis was equalled by several of the others put forward, none succeeded in identifying the root of the problem. And there the delving rested, the pay dirt apparently beyond reach.

Suddenly, however, a fresh possibility of advance has been raised by the proposal that the previous probbers were digging

down quite the wrong line. For one trait they virtually all shared was that they were looking for the explanation in individuals. They assumed that the Peter effect was triggered by some flaw such as inadequacy for higher-level work in a single person. Having been struck with wrong promotion, that person then inflicted it on someone else similarly unsuited who did the same to another one, and so on.

Snags

There are certain snags with

that assumption.

That process can be illustrated by citing British Rail - which is to observers of organisational stupidity what the Falkland Islands are to penguin-fanciers, although its value to scientific research may now be endangered by the Government's thoughts of trying to privatise it.

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In this newly created post, which reports at Management Committee level, you will be responsible for all aspects of public relations and corporate communications. Key areas of emphasis will be the co-ordination and handling of relations with the media; brochure and publications design; and the implementation of a co-ordinated product and regional advertising programme. You will also provide support for business units in their sales and marketing efforts and assist senior line management in the organisation of roadshows, conferences and client presentations, and the development of investor relations programmes. There will be some travel, mainly in Europe.

Probably in your thirties, you will already be operating at or near board level, with a proven record of success in the public relations field. Knowledge of the financial markets would be a significant advantage. An ability to relate to people at all levels and of different nationalities is essential, together with the energy, enthusiasm and imagination to make a strong contribution to the business.

Please write in confidence to John Cameron, quoting reference CP915, at 84/86 Gray's Inn Road, London WC1X 8AE (telephone: 01-404 5971).

**CAMERON · SIMPSON**  
Consultancy · Search · Selection

## FINANCE & TREASURY INTERNATIONAL (IRELAND)

After several years successfully managing its own corporate treasury, the Electricity Supply Board, Ireland is now establishing a new subsidiary company - FTI - in the Customs House Docks, Dublin to provide Treasury consulting and associated services for clients in Ireland and Internationally at a full commercial level.

FTI now seeks high calibre people, to form a new team, to develop and service exciting market opportunities, and to establish FTI as a leader in the field.

This young company will have the advantage of the international standing of the ESB and will afford real career opportunities to people attracted by the challenge of being part of the start-up team. Excellent reward packages and good conditions and benefits are available to the right people.

The following positions are on offer:

#### CONSULTANTS

Will have the capacity to consult with clients on a corporate level on strategic treasury management and financial engineering and have expert capability in at least one financial market. They will have strength in consulting and presentation skills, client relationships and business promotion and be able to keep pace with the evolving markets - their products, techniques, risks and opportunities.

#### CONSULTANT ANALYSTS

Will have the ability to develop sound market views and outlooks based on:  

- an understanding of financial markets and research/evaluation of the factors which influence them.
- reliable technical analysis of market and prices.

They will relate the relevance of market products to corporate treasury and "deal" as necessary in these products.

#### FINANCE DIRECTOR (DESIGNATE)

Reporting to the MD, will have overall responsibility for the financial soundness of the company and for establishing and controlling performance of key business targets. FTI will be providing a high grade sophisticated service to its clients, this will require top-class admin. and systems support for which the successful candidate will be responsible. Applicants will already have proven achievements in this field.

#### MARKETING MANAGER

Will ideally have both the marketing and technical capability to identify the market; promote FTI and its services; secure and retain clients, and design and develop the appropriate sales techniques.

A comprehensive understanding of the services being offered, the markets on which they are based, and high level marketing skills are essential.

#### TRAINING MANAGER

Will have both training expertise and a thorough understanding of corporate treasury and the financial markets, their products, techniques and instruments. A high level appreciation of training techniques, training packages and presentation skills are required, together with the ability to develop and deliver sophisticated training programmes on the complex totality of corporate treasury.

#### EXPERIENCE/AGE QUALIFICATION

Relevant experience must include a strong corporate treasury orientation either from a direct corporate treasury background or from appropriate functions within financial institutions. Candidates will be self-motivators and demonstrate energy and flair and the ability to contribute significantly to the company corporate objective. They must identify with a strong team spirit and be comfortable with flexible working arrangements.

Between three and five years practical experience at an appropriate organisational level is required. Candidates will ideally be in their late 20s or 30s and hold an honours university degree or equivalent qualifications.

If you meet the requirements and are interested in joining the team, please write enclosing full C.V., indicating the position applied for and why you feel you should be selected. Applications marked "Personal & Confidential" to be sent, by 1st July 1988 to:

John O'Connor,  
Recruitment Consultant,  
Finance & Treasury International,  
P.O. Box 2344, Dublin 2.

Electricity Supply Board

## Hoggett Bowers City Division

Contact Judy Elmes or  
Liz Murphy, Abbott House,  
1-2 Hanover Street, LONDON  
W1R 9WB. 01-409 2766.

#### Deputy Financial Controller To £30,000 + Car + Banking Benefits

The capital markets subsidiary of a prestigious European bank is seeking to recruit a qualified A.C.A. with two years post qualification experience within a capital markets related environment. The role is a proactive and interesting one, involving managerial responsibility for the department as well as control and production of management reports, budgets and statutory accounts. The incumbent should be able to demonstrate considerable drive and ambition together with the technical expertise necessary for accounting in such an area.

#### Marketing Officer - Swaps

c £30,000 + Banking Benefits

We would be interested to meet you if you are an officer who has considerable experience of capital markets products. Ideally aged mid to late twenties, you should be a graduate with fluency in a second European language, with the ability to contribute immediately to an impressive business development plan within Europe.

#### Assistant Manager - Marketing

£25,000 + Banking Benefits

Small but expanding overseas bank wishes to recruit an Assistant Manager for its UK Marketing Division. The successful candidate will be aged 25-30, have a minimum of 2 years' marketing experience and ideally be fluent in French and coupled with first class marketing skills to UK companies. The bank is expanding in this area and consequently prospects are first class.

#### Credit Analyst £23,000 + Banking Benefits

Our client, a prestigious US Investment bank, wishes to supplement its Credit area with an additional Credit Analyst. The successful applicant should be a graduate aged in their 20's with an excellent background in Credit Analysis. Working as part of a team, whose function is to protect the capital base of the bank against loss, you will act as an advisor to the credit committee, performing analyses of countries, industries, companies, banks and other institutions.

#### Management Accounts Officer

To £20,000 + Banking Benefits

This is a challenging position for an individual looking to build upon two years accounting gained in a capital markets function. Aged in their mid-twenties, the likely candidate should be educated to at least A Level standard and be a fully qualified chartered accountant, being able enough to produce management accounts with minimal supervision. You will be joining a young, dynamic organisation where rewards are commensurate with commitment and opportunity.

#### Auditor

£17,000 + Banking Benefits

City based International bank has recently restructured their Audit department. A vacancy now exists for an additional Auditor. You will be aged mid 20's to mid 30's and have had a minimum of 12 months bank auditing experience. This is a high profile role, where the successful candidate will be involved in reviewing all operational aspects of Treasury, Domestic and Foreign Credits, Loans etc. A knowledge of Midas would be an added advantage. Prospects are excellent.



Are you an ambitious Operations or Marketing Executive?

## MARKETING OFFICER

### Money Transfer and Service Products

The Chase Manhattan Bank is renowned for the strength of its banking services to other financial institutions. This group markets money transfers, clearing and custody products, and is regarded as a market leader.

They now seek a further marketing officer, to develop relationships with UK and foreign banks in London. Contact is often at General Manager level, and frequently

involves the cross-marketing of a broad range of banking products.

This position could suit a Relationship Manager working in almost any area of corporate banking, or possibly a bright banker in operations with relevant product knowledge. As a "cold calling" job, the position demands tenacity and patience. Age is not a crucial factor in assessing candidate suitability.

Interested candidates should apply in writing to Andrew Stewart at 76 Watling Street, London EC4M 9BJ or telephone him on 01-248 3653 (office) or 385 9616 (home).



76, Watling Street, London EC4M 9BJ

Tel: 01-248 3653/01-489 8070

ASSOCIATES

CONSULTANTS IN RECRUITMENT

## treasury information

BAT Industries is one of the world's largest enterprises with diverse interests including financial services, retailing, paper and tobacco.

Following the development of the Group Treasury operations, an experienced supervisor is now sought to head up a small team responsible for the Treasury support operations and the records of the central finance companies. Responsibilities will also include participation in the development of computerisation and management reporting for this area of operations.

Excellent administrative skills and experience in settlement procedures are pre-requisite. You will have the experience necessary to organise and develop a support system vital to the continued smooth progress of an active Treasury Department.

A highly competitive remuneration package is on offer. Please forward a detailed c.v. to Marc Parker, Personnel Manager, B.A.T. Industries, Windsor House, 59 Victoria Street, London SW1.



CLB is the "Eurobank" of the Dresdner Bank Group. Situated in Luxembourg, we are active in international lending and money-market, foreign exchange and securities dealing with major partners world-wide.

Within our Syndications and Loans Division we intend to strengthen our

## EUROCURRENCY SYNDICATIONS

department. This international team transacts a wide variety of capital markets business with both sovereign and corporate customers in the syndicated Euro-Loan markets world-wide.

Ideally, candidates will be between 25 and 30 years of age, will be educated to degree level and have received a bank training in the international sector. Experience in a syndications environment would be valuable for a position demanding creativity and the ability to develop and carry through successfully attractive loan projects.

We are looking for a dynamic, decisive personality with good presentation skills. Fluency in English (not necessarily as mother tongue) is essential. A good knowledge of German to be improved on the job will also be a requirement. We will naturally give necessary assistance regarding relocation to Luxembourg.

If you are attracted by this challenging opportunity, we would like to discuss further details with you personally. In the first instance, therefore, please send your written application in German, with career details and photograph, marked "confidential" to our Personnel Department.

Compagnie Luxembourgeoise de la Dresdner Bank AG

26, rue du Marché-aux-Herbes  
L-1728 Luxembourg

Dresdner Bank International



## Bullion Manager - Options Division

An opportunity has arisen within a Global Bullion Banking House trading in precious metals world-wide, for a candidate experienced in all aspects of options to manage the London bullion option operation.

Reporting to the Chief Executive, the main responsibility will be to establish the London bullion options business of the bank. This will involve designing a business plan, developing an option market making strategy to blend with the banks existing option business in other centres, to detail option systems and methodology and to recruit and build up a trading team.

Applications are invited from people with managerial experience in either bullion, financial or commodities options who are currently employed by an established bank or trading house.

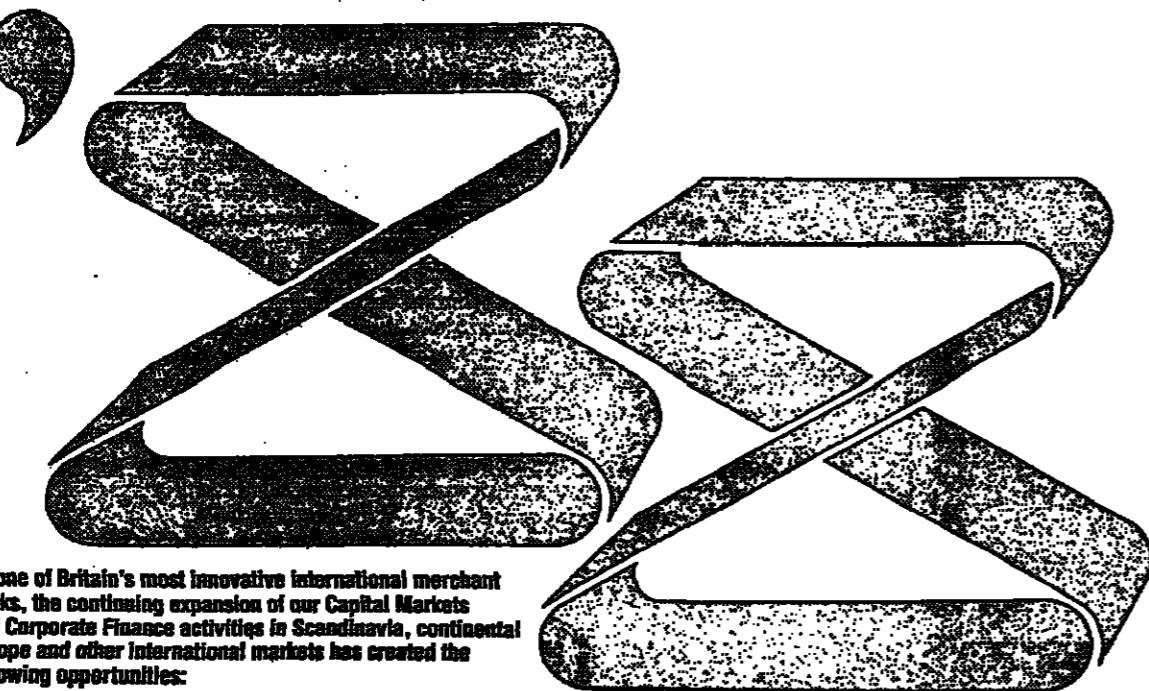
A very attractive compensation package and creative working environment is available for the successful applicant.

For further information please contact Ray Wallhead on 256 5611 or write to him at Rochester Recruitment Limited, 8th Floor, Moor House, London Wall, London EC2Y 5ET.



International Search & Selection

# COULD YOU SHAPE UP TO THESE ENTREPRENEURIAL OPPORTUNITIES IN . . .



As one of Britain's most innovative international merchant banks, the continuing expansion of our Capital Markets and Corporate Finance activities in Scandinavia, continental Europe and other international markets has created the following opportunities:

#### CORPORATE FINANCE SPECIALISTS

Pre-requisites are a demonstrable track record of achievement in the initiation and completion of corporate finance transactions, including cross-border M & A exposure; in depth knowledge and first hand experience of the European financial markets; and fluency in at least one European language, other than English. The successful candidates will join our existing teams based in London.

All Posts carry an excellent remuneration package. In the first instance you should contact:

Ken Driver  
Manager - Personnel  
Scandinavian Bank Group plc  
Scandinavian House  
26 Cannon Street  
London EC4M 6XK  
Telephone No: 01-236 6090



**The art of British banking Scandinavian style.**

Scandinavian Bank Group plc, Scandinavian House, 26 Cannon Street, London EC4M 6XK. Tel: 01-236 6090 Telex: 589083 Fax: 01-248 8612.

## Major International Bank Leasing Operations Manager

### Excellent Salary & Benefits

Our client, the leasing subsidiary of a major international bank, whose track record and profitability within this specialised industry is long established, seeks to appoint an experienced Operations Manager to its management team. The UK subsidiary is one of a number of the bank's leasing operations in Europe and North America which allows wide scope for future career progression.

The successful applicant will be responsible for compliance with established operations, procedures and controls and will be in total charge of the daily running of all operational aspects of the department. These include contract administration, lease funding, financial and management accounting/reporting and credit. He/she will also be responsible for general administration, in addition to acting as a company secretary for this entity. Strong interpersonal skills are a prerequisite as a major responsibility will be interface with the marketing team and customers on the

*Interested applicants should apply in writing to Andrew Stewart,  
BBM Associates, 76 Watling Street, London EC4M 9BJ or telephone him on 248 3653.*

76, Watling Street, London EC4M 9BJ



Tel: 01-248 3653/01-489 8070

## FIXED INCOME SALES U.K. AND GERMANY / SWITZERLAND

*One of the World's Largest International Securities Houses  
Long Established in London, New York and Tokyo*

We intend to strengthen our fixed income sales team with the addition of two senior sales executives. Candidates should have a minimum of two years experience with a major house and have an established institutional client base in either the U.K. or Germany and German speaking Switzerland.

We offer a highly attractive salary and benefits package, the opportunity to work in an innovative and high calibre team and a long term commitment to your personal development in a growing organisation.

Please telephone our Head of Sales, Andrew Eno, on 01-799 2222 Ext: 2642, or forward a written application to him at:  
The Nikko Securities Co., (Europe) Ltd.,  
55 Victoria Street, London SW1H 0EU.



Appointments  
Advertising  
Also  
Appear  
on  
Page  
8 & 10

## Corporate FX

Morgan Grenfell is seeking to recruit an additional Corporate Dealer to join its Treasury Department.

As part of our successful and expanding team, you will be responsible for servicing our existing client base and developing new business, both in the UK and internationally. While the primary focus will be Foreign Exchange, you will be required to market and deal in the full range of treasury products.

We require someone with at least two years experience of Corporate Foreign Exchange, preferably with experience and knowledge of money market and off-balance sheet instruments. The successful candidate will be able to demonstrate the intellectual capability to make a major contribution to the high standard of advice and service provided to our corporate and institutional clients.

There is an attractive remuneration and benefits package. Please contact, giving full career details:

Mark Heyes  
Morgan Grenfell & Co. Limited  
23 Great Winchester Street  
London EC2P 2AX  
Tel: 01 588 4545

**MORGAN  
GRENFELL**

**CJA**

### RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PU  
Tel: 01-588 3588 or 01-588 3576  
Telex No. 887374 Fax No. 01-256 8501

An interesting and challenging position - a high degree of autonomy will be vested in the appointee.



LONDON

### SALES DIRECTOR - LIFE & PENSIONS

CIRCA £50,000

#### HIGH SUCCESSFUL AND EXPANDING FIRM OF LLOYDS INSURANCE BROKERS

For this new appointment, we invite applications from candidates, aged 34-45, who will have gained at least 10 years experience in personal financial planning and employee benefits and not less than 5 years practical senior management experience. Reporting will be to the Managing Director and responsibilities will cover the recruitment, establishment and successful motivation of a team of personal financial planning consultants for a national operation. Up to 30% away travel will be necessary. Commercial flair and the ability to make a major contribution in developing a significant share of business in life and pensions insurance, fully utilising the Group's substantial resources, is necessary. Initial salary negotiable, circa £50,000 + car, contributory pension, free life assurance, free family medical facility and assistance with removal expenses if necessary. Applications in strict confidence under reference SDLP4609/FT to the Managing Director - CJA

Key appointment for banker with European language skills to develop niche marketing role.  
Excellent career prospects.



CITY

### EUROPEAN SPECIALIST TREASURY AND DEBT INSTRUMENTS

ATTRACTIVE REMUNERATION PACKAGE

#### LEADING UK MERCHANT BANK

Our client has a reputation for innovation in Treasury and Banking Markets and wishes to recruit a further specialist to concentrate on marketing the services of its risk management group to European clients. Specifically, the role involves the marketing, negotiation and execution of a range of debt instruments including private placements, complex swaps and other risk instruments. Ideally, candidates will be high calibre graduate bankers in their late 20's or early 30's with a minimum of two to three years' experience in Treasury/Banking Products, preferably with financial engineering capability. Working in a small team, individuals must have the potential to build up strong client relationships and existing European contacts would be an advantage. It is essential for a candidate to speak one or more European languages. Remuneration will be by way of high basic salary and bonus, company car, non-contributory pension and free life assurance. Applications in strict confidence under reference ES21150/FT, will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJRA

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE: 01-528 7539

## Asset Allocation Global Investment Management Major British Bank

Our client, a subsidiary of a major British bank, is a leading international investment management house which markets a full and innovative range of investment products worldwide.

Today's global investment environment has highlighted the importance of a disciplined and fully integrated approach to asset allocation.

To achieve the necessary degree of quantitative analysis in formulating its global asset allocation strategy, the company seeks an ambitious individual to act as the coordinator to develop and operate a model which will accommodate a wide range of investment options and fund objectives. You will be a key part of the professional team working closely with the investment managers and those providing input regarding economic and country data, performance measurement and systems support.



International  
Search and Selection

160 New Bond Street, London W1Y 0HR

Telephone 01-409 1371

## MANAGER, SPECIALIST FINANCE City

up to £70,000 + M/S

THE ORGANISATION One of the most significant players in international banking with the commitment to London, financial strength and product range to be successful in a competitive market.

THE ROLE This is a new appointment within the corporate finance area. You will be responsible for managing a team of specialists active in the provision of asset and cash flow backed finance. This is a technically demanding position. It will involve structuring a wide variety of deals including LBO's and MBO's, drawn from a broad range of sectors, including aircraft, property and infrastructure financing.

THE PERSON You have gained experience over a number of years within a recognised specialist financing unit. You are now looking for an opportunity to bring your technical ability and organisational skills to a major international name that is developing a presence in London. It is likely that you hold a relevant post-graduate qualification.

To progress your application for this opportunity please contact in confidence Susan Milford, Divisional Manager quoting ref CG1206.

Management Personnel, 25 City Road, London EC1Y 1AA  
Telephone 01-256 5041 (24 hours)



London • Guildford • St. Albans • Windsor  
Newbury • Bristol • Cambridge

## CORPORATE FINANCE INTERNATIONAL M&A

£28,000 + Benefits

We currently seek two recently qualified ACAs, to join the London division of a Premier US investment bank with an unrivalled international network. Working in their highly active Mergers and Acquisitions department the incumbents will be responsible for all areas of M&A activity, namely developing takeover and defence strategies, in determining, location, mergers, acquisitions and deal structuring. Candidates should be graduate CAs with excellent academic records and preferably some non-routine investigations experience. Most importantly they should be confident self-starters with excellent communications skills and possess a strong commercial awareness.

## DEVELOPMENT CAPITAL

£25,000 + Options + Benefits

The corporate finance arm of a quoted financial services company would like a recently qualified graduate ACA to join their small and highly successful team.

Working from a predominantly small company client base there will be full exposure to M&As, LBOs, mezzanine financing and mergers and acquisitions transactions.

As with all other candidates in the background it is essential that the successful candidate be a reliable and confident individual able to cope with the additional responsibility which comes from working in a small team.

For further details please contact Jon Michael or Jon Reilly on (01) 583 0073 (day) or (01) 673 0159 (evenings and weekends) or write to them in complete confidence at:

16-18 NEW BRIDGE STREET, LONDON EC4V 6AU.

**BADENOCH & CLARK**  
RECRUITMENT SPECIALISTS

## INTEREST RATE MANAGER

*Our client is a major international bank with world-wide representation. Their London office is exceptionally well-established and provides a highly successful range of commercial and merchant banking services.*

*To further develop their Interest Rate activities they seek to recruit an experienced banker with considerable, practical expertise in the management of interest rate exposure in all markets.*

*The position demands the creation and establishment of trading and research areas, close liaison with the relevant operational, systems and accounting departments and the recruitment of additional personnel where applicable.*

*The successful applicant must exhibit a high level of mathematical/computer awareness and must be well-versed in the design and application of software packages for swaps. They must also demonstrate the inter-personal skills required for a position that is both complex and demanding.*

*Due to the importance the company attaches to this position, the salary and benefits' package will not be limiting factors.*

PLEASE TELEPHONE MRS JOAN WOODS, 01-236 1113, OR WRITE TO HER, ENCLISING A FULL CV, AT PORTMAN RECRUITMENT SERVICES LTD, 13-14 GREAT ST THOMAS APOSTLE, LONDON EC4V 2BL.

**PORTMAN**  
EXECUTIVE BANKING

**ECOBANK NIGERIA**

## A UNIQUE GREENFIELD BANKING OPPORTUNITY

Ecobank Transnational (ETI) is to be Africa's first privately and indigenously owned offshore bank. Established on the initiative of the Chambers of Commerce and Industry in the Economic Community of West African States its aim is to promote trade and industry within the community. This year ETI's commercial banking subsidiaries will be established in Togo, Ivory Coast, Ghana and Nigeria together with a representative office in London.

Nigeria is planned to be the largest operation and will commence trading from a prestigious Victoria Island address. Using the most modern technology and banking techniques the bank will initially offer foreign exchange and corporate banking products to a receptive and profitable market. It now seeks two high-calibre senior bankers with the vision and energy to help refine and achieve the ambitious growth plans.

## MANAGING DIRECTOR

Initial challenge will be definition and implementation of an agreed business strategy for Nigeria. Responsibilities will include marketing, credit control, resource management and Government liaison. Candidates should be seasoned banking professionals with broadly based general management, marketing and product experience gained in a rapid growth international environment. Languages should be English and ideally French. The resourcefulness and energy needed to manage a start-up situation are vital. (Ref: 1915).

Highly competitive expatriate compensation and benefits packages will be offered for these critical roles to reflect their importance to the development of ECOBANK Nigeria. Packages will be tailored to meet the needs of the successful candidates.

Great Britain • Belgium • France • Germany • Italy • Portugal • Spain

## DIRECTOR OF OPERATIONS

To manage office and operational logistics, recruit and train operations staff, supervise transaction processing, premises and personnel. A key task will be to introduce branch automation, security and control procedures. An experienced banking operations manager is sought with knowledge of forex, trade finance instruments, branch operations and Central Bank reporting. A period in an expanding branch network offering high levels of customer service is essential. (Ref: 1916).

Please write, in confidence, enclosing full career details, and quoting the appropriate reference no., or telephone for further details:

Egor International Ltd., 25 Grosvenor Street, London W1X 9FE. Tel: 01-493 1045.

**EGOR**  
EXECUTIVE SELECTION

## Pharmaceutical Analyst Stockbroking

Kleinwort Grieveson Securities offers an opportunity for an investment analyst or an outstanding trainee to join the City's top-rated pharmaceutical team.

The successful applicant, probably aged 25-35, will initially cover small companies and undertake challenging projects under the guidance and direction of two well-respected pharmaceutical analysts. In due course the person will acquire additional responsibilities. Within two or three years he or she can expect to have a broad reputation within both the City and the pharmaceutical industry.

The ideal candidate may now be working as an investment analyst in any sector or as a trainee fund manager. Alternatively, he or she could be a qualified accountant or be a financial or planning executive within a pharmaceutical company. A science degree, possibly in pharmacology, chemistry, biochemistry or a related subject, would be an advantage. Above all, the person will be expected to work long hours and show great commitment. The career potential is unlimited for the right applicant.

Please write enclosing a cv to I.S. White, Esq., Director, Kleinwort Grieveson Securities Limited, P.O. Box 560, 20 Fenchurch Street, London EC3P 3DB.

**Kleinwort Grieveson Securities**

### EUROBOND SALES SNEG

### FINANCIAL FUTURES DEALER £30,000 Negotiable

A minimum of 2 years' experience on international sales is required by an established international bank's securities subsidiary in the City.

### OPERATIONS MANAGER £35,000

### ASSISTANT TO FINANCIAL CONTROLLER £25,000

Two well known banks seek experienced treasury operations managers. A wide knowledge of new products, foreign exchange, using computerised systems is essential.

Expanding European bank requires ACMA/CIMA. Main responsibility for accounting and operational areas. Age range 25-33.

### CREDIT ANALYST £15,000 - £23,000

Leading international investment bank has an excellent opportunity for a part qualified/qualified analyst with solid analytical experience. Excellent long term career prospects.

## Executive International Corporate Finance

Our client needs a dynamic professional to join their International Corporate Finance Department.

Responsibilities will include marketing a broad range of money market and fixed interest securities to a range of customers, especially Canadian corporates. Advising on financial strategies and opportunities in Canada will be a growing and important responsibility. To achieve this the holder will have to advise clients on relevant investment strategies and liaise closely with the company's sales/trading desk and corporate finance and banking departments.

Applicants must have a Business degree, a strong command of English and French, and a high level of computer literacy. At least two years' relevant capital markets experience particularly in Euronotes/CDS/Commercial Paper/FRNs/Eurobonds is essential. Candidates will also need a strong working relationship with Canada and Canadian corporates ideally developed through time spent there.

Please apply in writing with fully detailed CV to: R.J. Salmon [Ref F1/22], Vine Potterton Limited, 152/153 Fleet Street, London EC4A 2DH. Please state on a separate sheet if there are any companies to which your application should not be forwarded.

**VINE POTTERTON**  
RECRUITMENT ADVERTISING

### RESEARCH COMPANY International Banking, Financial Services and Accounting

#### Chief Operating Officer

The Lafferty Group has important plans for the expansion of its Research Unit, which operates in the field of international banking, financial services and accounting. They now need an entrepreneurial Chief Operating Officer to be fully responsible for the Research Unit's future growth. He/she will be an experienced economist and/or consultant. The candidate will ideally have a good knowledge of banking (particularly retail and private banking), electronic commerce banking, personal financial services and international accounting and economics.

The research work involved will have a strong international flavour and will involve travel, particularly in Europe. A second language would be a distinct advantage. In addition to the direct research work, the Chief Operating Officer will be responsible for the overall management of the Research Unit, liaison with clients and the development of additional business.

A salary of £30,000 + per annum plus a profit share scheme will be negotiable, depending on experience.

The Lafferty Group was founded in 1981 and has offices in London, Sydney, and Atlanta. The group has grown rapidly to become a leading provider of high quality information to the financial services industry and has recently been awarded the Queen's Award for Export.

Send a full cv to: The Group Administration Director, Lafferty Group Ltd, Aztec Bottles Court, 70 Newcomen St, London SE1 1YT.

## ECONOMIC ANALYST

### Planning the future in oil & gas LONDON

One of the leading names in the energy sector is Conoco. We are a major force in North Sea oil & gas exploration and production and are currently investing over £500 million in developing new offshore gas fields.

To reflect this commitment, we are also looking to the future and strengthening the Economic Planning section at our London HQ.

As Economic Analyst, you will form part of a small and lively professional team and help to investigate and evaluate opportunities in UK upstream operations. In addition to a varied project workload, you will also be involved in the development of economic models.

Our need is for a graduate with a good degree in a relevant discipline, with several years experience of analysis and planning. A knowledge of oil & gas taxation would be a distinct advantage. Equally important is the ability to work well under pressure and to communicate results effectively verbally and in writing.

An attractive salary (including London allowance) is accompanied by the comprehensive range of benefits you would expect from a progressive and successful company. Prospects for career development are first class.

Please telephone or send your C.V. to Tony Strudwick, Employee Relations Adviser, Conoco (UK) Ltd, Park House, 116 Park Street, London W1Y 4NN. Tel: 01-408 6938.

**conoco**

Conoco is a subsidiary of the DuPont Company

## First Interstate Bank

As a result of continued success combined with an impressive growth rate, First Interstate Bank of California is seeking a highly motivated professional for the following position:

### Senior Spot Foreign Exchange Dealer

Playing a vital role in our Interbank trading team, your wealth of experience in Spot trading in the major currencies (preferably Cable), will be tested to the full. For the successful applicant, we offer the perfect environment for personal development and career advancement.

We are also seeking a TRAINEE/DEALER'S ASSISTANT. You will be either a Graduate trainee or a dealer's assistant currently with an active dealing Bank.

Please write enclosing a full C.V. to:-

S. A. O'Toole,  
Foreign Exchange Manager,  
First Interstate Bank of California, 6 Agar Street, London WC2H 4HN.

## Specialist Energy Team Corporate Finance Executive

One of the leading UK merchant banks, J. Henry Schroder Wag & Co. has a vacancy for an ambitious executive to join the Specialist Energy Team within its Investment Banking Division. Responsibilities range from financial and technical analysis of national and international oil and gas companies to the generation of innovative deals for clients and prospective clients, and maintaining close working relationships essential for effective client support.

The successful candidate will be a graduate, probably mid to late twenties, with experience of working on financial analysis in UKCS upstream oil and gas. A professional background, whether technical or financial in a banking or industrial environment, is less important than an ability to work as a member of a small, highly motivated team. Experience in the use of Lotus Software and IBM PC would be an advantage.

The total rewards package comprises a competitive salary and an attractive range of benefits including mortgage subsidy and generous non-contributory pension scheme. Opportunities to progress within the Investment Banking Division and the Schroder Group generally are excellent. Applications in writing, with full CV, should be sent to Jo Heigh, J. Henry Schroder Wag & Co. Limited, 120 Cheapside, London EC2V 6DS.

**Schroders**

### MANAGING DIRECTOR REQUIRED

£250,000 IS ON OFFER FOR A THREE YEAR PROJECT

A Midland based businessman aged 57 wishing to retire in three years time requires a person to manage and develop an engineering company based in Coventry.

The package includes a basic salary of £25,000 p.a. but also an equity stake day one in voting ordinary shares at no cost which is estimated to be worth in three years time at least £180,000.

In three years either the company can be sold or a total management buy-out arranged or the person appointed can continue to run the business with full executive control remitting dividends to Spain and himself/herself.

The company is engaged in precision engineering in aerospace and plastic injection mould toolmaking. Turnover currently 1.4M but productive capacity twice that. Employees 55 including 38 skilled toolmakers. CAD/CAM/CNC installed.

This is a fantastic opportunity for a young person 35-45 who has the entrepreneurial flair to run their own business and aim to be a millionaire in less than 10 years.

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## ARTS

## Panorama/King's Head

Martin Hoyle

The two spinster teachers share a home on the island. The picture window reveals their beloved "panorama" dominated by Table Mountain across the bay; in the distance, Cape Town. They prefer to ignore the nearby prison, and mock the breezy thug of a warden who comes to court Rosa, even though lonely Karin would secretly welcome his attentions.

The Cape Town-born writer Pieter-Dirk Uys depicts the precarious self-delusion of this paradise in the shadow of high society. The women have to put up the daughter of a black political prisoner (as it were, Mandela) for one night, visiting her ailing father before being shipped back to her appointed territory. Her presence strips away their evasions: fear in the case of Karin, defiance on the part of self-posessed Rosa.

There are almost two plays here, political and personal. The girls are portrayed with subtlety. Rosa, apparently fulfilled, is shown as a fantasist; weak Karin loyally feigns ignorance, thus acquiring strength. The play leaves them clutching each other at night, straining to see their adored new through the darkness and hoping that the new day will not bring too harsh a wind. The conclusion combines the work's elements in powerful symbiosis.

The writing perfectly catches the mixture of good will and ingrained prejudice that characterises many who consider themselves liberal. Typical is the scene where Karin is left alone with their silent and stony-faced guest and dithers tremulously like any neurotic Tennessee Williams belle. Her chitter is tattered and inconsequential, wavering with nervous laughter, until in a tiny, strangled voice she ventures, as if talking to some rare, exotic species, to ask if the black girl wants to sit down. The South African actress Diana Kent is superb here, as throughout, as the sort who hides money and ornaments away from a black in the house while protesting at the word "kaffir" - not a word used in her Christian background.

Mr Uys is less imaginative with the black girl. For all Natasha Williams's dignity and sudden bursts of humour, she remains a symbol - of endurance and, by implication, hope for the future.

## Television/Christopher Dunkley

## All clued up about game shows

"And now if the gorgeous Cheryl would do the honours, less meet the couple who've gonna play That's Your Game. On my left Karen and Kevin from Reigate, and on my right Beryl and Brian from Bromley. Welcome Kevin! It says 'eve on my card that I'm an amateur dramatics? "

"Operatic, actually."

"An woss yer favourite?"

"They did some good ones, din' they? I liked the one where the guy said he was Nanki Poo in The Mikado and not too good in The Pirates Of Penzance, either. Now Beryl, you're a canine beautie!"

"Right."

"If I brought my dog along to you I could expect to get him back looking like a Yankee Dandy, is that right?"

"Right."

"I don't think you ever say anything else, my love, do you?"

"Right."

"Now then, without more ado, less start the opening round which is a sudden-death contest. Now, there's a That's Your Game card and pencil set already on its way to Mrs Gladys Robertson of Jarrow, Tyne and Wear, who's sent in this first question, and what she wants you to do is identify the game shows involved. Up on the electronic score board in front of you, will you see the names of two well known TV shows: Mastermind and Turby's Frame Game. I am going to read you two questions, (A) and (B), and all you have to do is tell me which question comes from which show. All clear? Right? Then, fingers on buzzers and in competition."

"Question (A): What was the nickname given to Sir Arthur Heslgrave's cuirassiers who fought at Roundway Down in 1645? And Question (B) Which actor played the butler in Utters Downstairs?"

To watch all the game shows transmitted on television over three or four weeks is a weird and rather debilitating experience. It is weird because, although you may have suspected that quite a lot of this sort of thing was going on, mostly outside the peak viewing hours of the evening, it is difficult to appreciate quite how much until you see it out. I have been watching (in alphabetical order):

All Cued Up; Brainstorm; Call My Bluff; Connections; Connoisseur; Countdown; Crossroads; Every Second Counts; Family Fortunes; First Class; Four Square; Headlines; The Krypton Factor; Lingo; Love Me, Love Me Not; Mastermind; The Movie Game; A Question Of Entertainment; Run-



Degree of intelligence required: "Connoisseur" (Barbara Gaskins); "Mastermind" (Magnus Magnusson)

ning The Gauntlet; Turby's Frame Game; That's My Dog; Through The Keyhole; What's My Line; Winner Takes All; Young Briton.

Most of these appear only once a week, but Countdown, Crossroads, and Winner Takes All appear daily, and some others are screened three or four times a week. (Four Square, for instance, and the repeats of The Krypton Factor.) The result is that if you want to answer two questions, (A) and (B), and all you have to do is tell me which question comes from which show. All clear? Right? Then, fingers on buzzers and in competition."

"Question (A): What was the nickname given to Sir Arthur Heslgrave's cuirassiers who fought at Roundway Down in 1645? And Question (B) Which actor played the butler in Utters Downstairs?"

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Not that the contestants are the only ones to get things wrong. In Turby's Frame Game on ITV last Saturday one of the teams was to fill in the blank in this

LIFE --- BANK

The constant offered "BLOOD" which clearly fills the bill very nicely but, because Questionmaster Turby had only been supplied with one answer (SAVINGS), she was told she was wrong. Worse still, the 10-year-old schoolboy who was leading in the final of C4's Countdown last week lost when his word "polled" was disallowed on the ground that the show's dictionary only listed it in unauthorised form.

It is not just that so many of the participants are overweight and dressed in clothes which would make the average Italian working class family faint with embarrassment; it is the amazing ignorance of people who - presumably - consider themselves well equipped to answer general knowledge questions.

Asked by Paul Daniels during BBC's Every Second Counts

"How many hams would you obtain from five pigs?" Vivienne and Clive suggested 27, 36, 28, 19,

11, 21, 5, 7, 3 and 2. In an earlier

"True Or False" session on the same programme another competitor reckoned that a Russian city named Volgograd was fictional while Turkmen (try it out loud) was real. Most baffling of all, one of the contestants on Four Square maintained that the day before Good Friday was Ash Wednesday.

Appearance is everything in this show: Martin Shaw, a perfectly ordinary actor, is used as a gee-whiz presenter solely (I assume) because of his connection with the fictional tough he played in The Professionals. His macho tone is pretty good, though it would carry more conviction among the Marines and scrambles riders if his hairdo and wardrobe were slightly less distractingly perfect.

## Wolpe and Cage/Almeida Festival

David Murray

A long Monday evening at the Festival began with the BBC Singers introducing us to some fine, neglected Stefan Wolpe. Practically all of Wolpe's music is neglected, despite the high respect accorded to him by contemporary musicians. The earlier Wolpe is hard to pin down - like another Schoenberg ex-pupil, Roberto Gerhard, he tried on many musical hats before his own idiom was focussed; the later music is usually spiky, always brimming with energetic intelligence, rarely instantly memorable. As far as we know here we get precious little chance to investigate it, though New Yorkers are a bit ticklish.

Simon Joy conducted his Singers first in some uncommonly direct, "popular" Wolpe, the 1954 Three Pieces which eagerly celebrate the new Israel. Their attrac-

tive surfaces belie much compositional ingenuity in the sub-structure. More obviously challenging, the 1945 *Yigdal* was nonetheless designed for synagogues use: Wolpe set Maimonides' Sabbath Eve prayer as a vociferous, urgently contrapuntal cantata, complete with bravura organ and florid interventions by a sort of cantor-baritone (Peter Harvey, crisp and forceful).

It was exciting to follow here, though for the sombre rhetoric of the postlude the Union Chapel organ supplied only a borborygmic grumble.

In between, and at a length that stretched one's patience (35 minutes), we had Morton Feldman's wordless valedictory *For Stefan Wolpe*. Beautifully hummed by the chorus, it might have gone on rotating its softly dissonant chords for a quarter

hour or for a whole one, while at intervals a pair of vibraphones climbed and descended a few chromatic steps, as if in a three-legged race underwater.

The rest of the evening, back at the Almeida Theatre, went to the devout mycologist and cool aesthete John Cage. The centrepiece was his *Empty Words* (abridged), in which Cage himself - now a leathery, gracious 76 - uttered spaced-out phonemes in a ruminative but penetrating tone. At the same time Yvar Mikhashoff addressed himself to a number of the Piano Pieces: mostly detached single notes, struck or plucked or "bowed" with dental floss, but erupting at odd moments into a fierce cadence.

Before and after, while Cage radiated serene benevolence from the front row, Mikashoff and the Arditti Quartet played Music

for Five (a piano quintet, literally and geographically spaced-out), and their leader Irvine Arditti delivered the first sixteen "Free-man Etudes" (Cage is writing another batch to Ms Freeman's commission) for almost an hour with unblinking panache.

Where the Piano Pieces are sedulous about admitting no connection (except what you may think you hear) between any tiny event and the next, *Music for Five* is not only carried over long pedal-nots but punctuated by suspiciously innocent major triads - for all the world as if it were a deliberate construction.

Furthermore, Arditti discovered (as he would) some very pell-mell high drama in the Etudes. I

should guess that Cage was pleased and only mildly surprised by that, as he might have been by an innumerable other readings.

June 17-23

## Lohengrin/Covent Garden

Andrew Clements

The Royal Opera's Lohengrin is now 11 years old, and was last seen in 1981 when the company included it in the repertory of its season in Manchester. Its return to Covent Garden now at the end of the Tooley era, and in the same season as the new Parsifal, has a positive logic but the revival's specialist subject was Nancy Astor, in the middle, and supposedly testing the whole man. In the Krypton Factor, the TV contest which assesses mental agility, spatial awareness and IQ, as well as general knowledge and physical stamina.

Plácido Domingo was originally scheduled to sing the title role but withdrew some months ago to be replaced by Eberhard Büchner for the early performances. But Büchner is ill and the remainder. But Büchner is ill and the remainder. Both Hans Tschämmar's Henry, plain but effective, and Donald Maxwell's Herald provide good support.

The disappointments of the evening lie elsewhere. The contributions of the chorus seem underpowered and often ragged, and the orchestral playing lacks lustre. Jeffrey Tate accomplishes the set-piece grandiloquence of the score well enough, but anything else is made to seem only prosaic; there is no mystery in the opening prelude, and no sense of the numinous anywhere to be found. As a result it remains in total an earthbound Lohengrin, despite the excellence of some of its constituent parts.



## A Fine Film of Ashes/ICA

Michael Coveney

Steve Shill's intriguing, attenuated monologue in a house of death is a companion piece to his Bush Theatre production last year of *The Snowman Stones*. That duet between the abandoned patriarch, an unpublished poet, and his son, a callous advertising executive, did not get as a mixure of text and atmosphere.

Going solo, Shill returns to Dad's smelly old haunt after the funeral: Aunt Doris in a loud dress, Terry who has made a list of his wife's shortcomings and joined the local gun club. Michael tells his wife not to contact him.

He explains to the ashes why he never brought Carol or the kids on a visit. They stayed in the car outside. His failure to bridge the gap is to do with suppressing the fabulous in life both at work and at home. Levering up the floorboards, Michael finds a forest stream and relates a magical journey, brought to an abrupt end by an old man with a rock who represents England.

It is all very private and strange, bordering on the precious but redeemed by deadpan anecdotes, notably the one about punching a doctor and passing out as his wife gave birth. Life and death are gruesome and funny. The ashes are split everywhere ("There is a little bit of Dad in all of us") and finally collected up in a vacuum cleaner.

## Saleroom/Anthony Thorncroft

## Record for manuscript

Sotheby's secured some remarkable prices in its sale of medieval manuscripts and miniatures, including auction records for English, Flemish and Italian manuscripts which had been acquired around 1900 by the first Lord Astor, in his time the richest man in the world, and sold yesterday by his heirs for £4.7m.

An elaborately illuminated Hours and Psalter of Elizabeth de Bonum, Countess of Northampton, the greatest 14th century English manuscript still in private hands, sold for £1,540,000. The London dealer Quarrifield, this studio production by Japan's most innovative director, Yukio Ninagawa, makes use of two translations, one old and one new, but Ninagawa has left it up to his actors to decide which one to use and when. The strong visual impact of this minimalist production derives from Japan's Doll Festival. Hamlet is played by a popular TV actor, Ken Watanabe. Ends June 23.

*CHICAGO*

Pal Joey (Goodman). Set in Chicago in the 1940s, this Rodgers and Hart classic directed by Robert Falls follows in haunting melodies the events of a woman's life from her first meeting with her lover to her final days.

*TOKYO*

Kabuki (Kabuki-za). Kabuki-za is celebrating its 100th anniversary this year, presenting both perennial favourites and new works with leading actors throughout the year. Tadeda Shingen, O-Matsu at 11am, Honchiku Niguriki, Shunki, Kaga-nishiki, Bon-za, all of 4.30pm evenings or on a single day. Full of entralling images of earth, fire and water, but not without its lingers, especially in the final part, which consists of a repetitive series of battles between the two sides.

*AMSTERDAM*

Stadschouwburg. The English Speaking Theatre of Amsterdam continues its 10th anniversary summer season with Beyond Silence, a multi-faceted exploration of the female imagination. (Tue to Thur). (24 25).

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Sotheby's concluded a two day auction of Japanese works of art with a total of £1,418,231 and a reasonable 15.7 per cent unsold. Top price was the £7,480 paid for a watercolour design for My Fair Lady, perhaps Beaton's most famous achievement. This row of Ascot figures carried a top estimate of £1,200. A costume design for Samuel Barber's opera "Vanessa" made £5,500, five times forecast, while a view of the garden at Ascombe House also did remarkably well at £4,840.

Musical instruments are a cult market these days and it was perhaps not surprising that an important violin by Joseph Guarneri (known as del Gesù) was unsold, at £140,000.

He is regarded in some circles as a superior maker to his contemporary Stradivari and, although this instrument of 1720 had once belonged to the famed violinist Henri Marteau, there was no bid acceptable to the vendor. Top price in the Christie's auction was the £28,000, over twice the high estimate, paid for a violin/cello by Matteo Gofriller, made in Venice in 1765.

Sotheby's concluded a two day auction of Japanese works of art with a total of £1,418,231 and a reasonable 15.7 per cent unsold.

An ivy group, carved by Yoshida around 1880, 65 cm high, and depicting a child sitting on an old man's lap watching chickens who are about to be attacked by a cat, almost doubled its forecast at £50,600.

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Wednesday June 22 1988

## Decoupling the unions

**BRITAIN'S** trade unions could help to save the Labour Party by walking away from it. That dominance of the party by the major unions is a principal reason for its loss of three general elections in a row. That dominance is probably the single most important cause of the distrust of Labour by the very centred voters whose support it must win if it is to avoid a fourth defeat.

Antipathy to the political role of the unions probably reached a peak during the final months of the last Labour government. It was exacerbated by the "winter of discontent" in which it became apparent that the public service unions could exercise greater power than the elected Government of the day. A decade has since passed, and those memories have begun to fade. Membership of the trade unions has fallen sharply. The unions themselves are no longer in the counsels of government; nor would they necessarily be if Labour were to be voted back in the early 1990s. The Trades Union Congress has deliberately held its peace on matters of policy, in the knowledge that a certain distancing of its affairs from those of the Labour party would benefit the latter. Yet suspicion of the political role of the unions persists.

### Kinnock's counter-signal

The reason is that that suspicion is constantly fuelled. The latest instance is the nine-days wonder that began with Mr Neil Kinnock's apparent signal, in a television interview, of an impending revision of the electorally disastrous policy of instant unilateral disarmament and ended yesterday with the Labour leader's counter-signal, in a newspaper interview, of a scuttle back to his original position. The most significant of the events that happened in between was a decision by the executive committee of the Transport and General Workers Union to postpone a vote on whether to support Mr Kinnock and his deputy, Mr Roy Hattersley, in the current leadership election campaign. The general secretary of the union, Mr Ron Todd, indicated that it was up to the party conference (where the union vote is pre-determined), and not Mr Kinnock on his own, to make policy. Many of Mr Kinnock's other colleagues

expressed disquiet at the original tentative proposal that unilateralism may be revised, but the T&GWU voice was the most potent. The Labour leader has shown, in the plainest possible way, who his true masters are. Labour would do far better if its relationship with the trade unions could be made more like the one between the US unions and the Democratic Party. The unions would contribute to campaign funds. They would make their policy views known. They might even take part in debates. But they would not dominate. Such a one-man-one-vote Labour Party would find it far easier to adapt its policies to contemporary realities, and to carry conviction while so doing. Since it is clear that Mr Kinnock is highly unlikely to move in any such direction, the hope for Labour now rests with the more modern-minded and rational unions themselves.

### No-strike agreements

The most prominent of those is the EETPU electricians' union, which will learn today whether it is to be suspended by the TUC for its insistence on adhering to no-strike agreements. The expectation is that it will eventually leave the TUC altogether, although it would hope to remain affiliated to the Labour party. It might merge with the Amalgamated Engineering Union, which is also led by reformists. Some unions are anyway outside the party machinery. The Union of Democratic Mineworkers has broken away from the old National Union of Mineworkers, which is still led by the crusading Mr Arthur Scargill. The National Union of Teachers has recently moved towards a trade unionism that gives greater precedence to service for its members than to the pursuit of political campaigns. As the nature of British trade unionism changes, so the old, uncompromising leadership (including that of the T&GWU itself), will come to seem less relevant. It is too soon to expect the EETPU, the AEU, and like-minded unions to initiate a voluntary decoupling of themselves from the Labour Party, but not too soon to postulate that events are beginning to move rational unions towards such a conclusion.

## Hope for peace in Indochina

**THE** US, the Soviet Union and China are now more interested in improving relations with each other than in pouring resources into unwinnable local wars. Hence the prospects for resolving at least some of the world's long-running regional conflicts are a great deal better than they were a few years ago.

The US learned the lesson first; it could not win the Vietnam war and neither could its clients, the South Vietnamese. Mr Mikhail Gorbachev, the Soviet leader, has been the most important recent convert, pulling out of Afghanistan and indicating that attempts to deal with other regional conflicts would follow. Increasingly, small wars will have to be fought without help from the big guns.

Indochina, which contains some of the world's poorest and most war-ravaged nations, looks to be an early beneficiary as the Soviets turn their attention to Vietnam and its occupation of Kampuchea.

The Communist victory had profound regional repercussions. These included a Chinese victory in Laos and the devastation of Kampuchea by Pol Pot's inhumane Khmer Rouge forces from 1975 until 1978 when Vietnam, backed by the Soviet Union, invaded.

**FERTILE NATIONS**

The Indo-Chinese are clearly better at winning wars than prospering in peace. Kampuchea, Laos and Vietnam are resource-rich and fertile nations which have moved resolutely backwards in the world economic league for more than a decade. (The Burmese, another great fighting people, have simply failed to move forwards for about 30 years.)

Some time ago the Soviet Union gave notice privately to Vietnam that the \$2bn a year in aid to support the occupation of Kampuchea could not continue indefinitely. Vietnam therefore announced that it would withdraw from Kampuchea by 1990 and has more recently indicated that 50,000 of its 120,000 troops

might go by the end of this year.

This raises the vexed question of the future government of Kampuchea. The Khmer Rouge, with support networks in the country-side which the Vietnamese have never been able to smash, has been consistently supported by China and has remained confident of returning to power. China, however, has become noticeably anxious in the last year or so about the international opprobrium it attracts for supporting what is widely regarded as one of the nastiest forces in the world.

The US has become convinced that China will back away from the Khmer Rouge rather than be left supporting another campaign of violent plunge while the Soviet and US claim to be peacemakers. The most hopeful sign yet is that the Chinese have made clear that Prince Sihanouk, the exiled leader of an opposition coalition, should be the new leader of Kampuchea and that Pol Pot's group must not have a majority if indeed it is included in the government at all.

### Regional stability

Each country has much to gain from regional peace. Vietnam, once quite a Kampuchean, will be eligible for western economic aid. Kampuchea (without a Khmer Rouge government) would be able to start a peaceful reconstruction with international help. Thailand and Laos, which have made progress in resolving a dangerous border conflict, would both benefit from a new regional stability as trading and investment links opened up.

The consequences for the major powers are much greater. The Vietnamese occupation of Kampuchea is now the major obstacle to an improvement in Sino-Soviet relations. The US, while understandably nervous about the implications of a new rapprochement between the two great Communist powers, will welcome the lowering of tension in the region and the removal of Soviet and Chinese military influence from an area which the Americans had to leave so ignominiously in 1975.

Raymond Snoddy looks at the issues posed by the expansion of satellite TV in Europe

# The battle for television's soul

### How satellites will shape TV in Britain

BBC1

TV

BBC2

Channel 4

? other future commercial channels

BSTV

Now (news)

Screent (movies)

Galaxy (general entertainment)

Zig-Zag (children's)

Maxwell, W.H. Smith

Premiere

Home video

Screensport

Lifestyle

MTV

Children's

Others ?

Terrestrial broadcasting

Cable transmission

Satellite transmission

Murdoch

Sky Channel

Sky Movies

Sky News

Eurosport

BSB

</div

## A slump in trading volumes has alarmed US stockbrokers. Janet Bush reports

"THEY TURNED the lights out in January," says Mr Rodney Scott, manager of the Wilmington, Delaware, branch of the New York securities house Dean Witter Reynolds.

He, like many stockbrokers with a large clientele of individual investors throughout America, is contemplating the next few months with trepidation.

Mr Scott has to answer to head office about performance when private investors are refusing to buy at levels above 9 per cent in the US Treasury bond market and are showing no interest at all in equities.

As a broker of 17 years standing in the Wilmington community, he has to continue to service the investment desires of his own long-term clients in a market where a good buying opportunity seems harder and harder to come by.

And as a manager, he has to nurse along the battered egos of his stable of young brokers who have never had to sell investments in a bear market and whose living standards have been savaged by a sudden plunge in their commissions.

The stock market's rally in post-crash highs in apparently much healthier trading volume earlier this month prompted hopes that the drought of investment activity was coming to an end.

Last week, however, Mr John Phelan, chairman of the New York Stock Exchange, said: "The problem of low volume is getting worse not better. In January, we saw a lot of major corporations staying out of the market. In June, more and more corporations are saying, 'What kind of silly market is this? The big players are now getting out.'

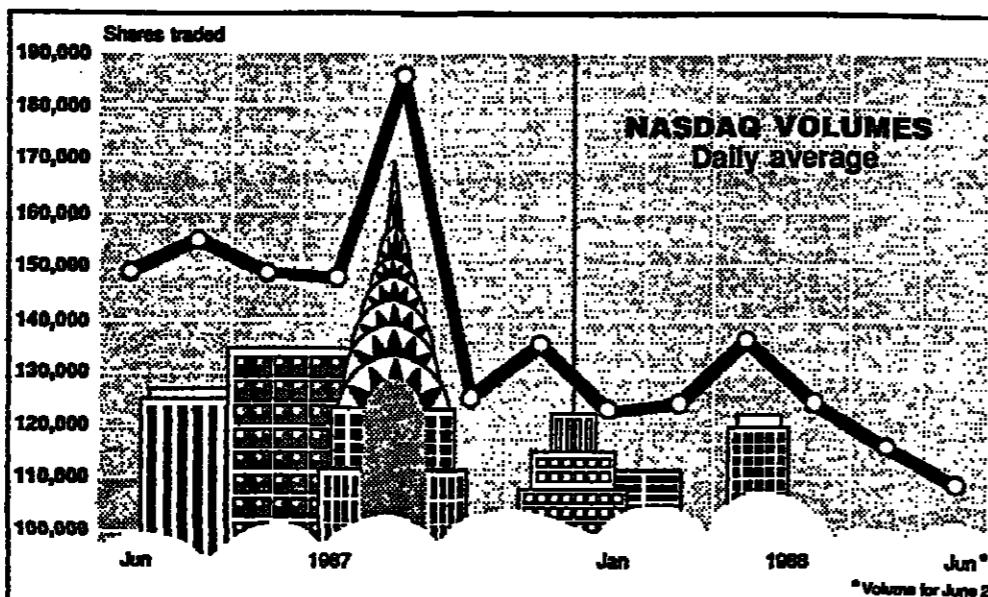
Mr Phelan reckons that, stripping out trading associated with capturing yields on stocks about to go ex dividend, about 80m to 120m shares are being traded on the NYSE a day, compared with 160m to 180m before the crash.

"Institutions and individuals have been scared for six months. Suddenly, that fright has been replaced with long-term fear which is a heck of a lot more scary," he said.

Institutions and investors are now becoming aware of what Mr Phelan describes as "a growing, creeping reality": that the markets are no longer liquid and that not everybody can get out of the market when they want to.

The reluctance of individual investors - the backbone of long term investment in securities - to return to the market now that the initial shock of the October 1987 crash has subsided is a major issue confronting the US securities industry.

This was borne out by several brokers in Wilmington, in the tiny state of Delaware on the



## 'The gimme days are gone'

eastern seaboard. The state has long had an accent on commerce and finance due to the dominance in the state of the Du Pont chemical company, which has well developed employee equity schemes; Delaware's liberal incorporation laws, which have led to more than 30 per cent of the Fortune 500 companies making the state their legal home; and a 1981 state law stipulating that lenders could charge what they liked on credit card loans, which attracted major banks.

In the aftermath of the crash, even Delaware has suffered from the alarming lack of interest in the nation's capital markets.

"Since January, the apathy has just深ened. I have never, in all my years in the business seen anything quite like this," said Dean Witter's Mr Scott.

Dean Witter's Mr Scott said:

"The fall-out from the crash had a devastating immediate effect on the securities industry as a whole. Some companies merged, as in the case of E F Hutton with Shearson Lehman. Many others reported heavy losses in the final quarter of 1987 and a few thousand people lost their jobs."

Some specialists on the floor of the New York Stock Exchange who make markets in equities still managed to make record profits in 1987. But a poll of 49 brokers serving individual investors throughout the country released early this month by the Securities Industry Association (SIA) suggests that retail brokers

earnings have fallen about 27 per cent since the crash.

Headline volume figures published by the major stock exchanges give only the vaguest idea of individual investment since the crash. Volume since the crash has been inflated by various different trading strategies such as dividend capture, stock index arbitrage and corporate share buy-back schemes as well as speculation on takeover stocks.

But figures provided by the SIA show a decline in the proportion of total volume on the New York Stock Exchange last month's daily average was 154m shares compared with the 1987 monthly average of 188m.

It is the fear of continued low

volume which has provided the impetus for efforts within the industry and in Congress to dampen down market volatility and so woo investors.

It was not in the spirit of pub-

lic service that most of the major securities houses involved with the form of compensated trading called stock index arbitrage decided to refrain from this strat-

egy on their own accounts. It was rather that they knew that public fear - and disapproval of the trading technique within the industry itself - was beginning to wreck their traditional securities business.

Although there is very little understanding of these computerised trading strategies among individual investors and among brokers themselves (as many acknowledge), program trading is cited by all as one of the key

## Romania refuses to ease restrictions

From Mrs Iolanda Stranescu.

Sir, My report (June 14) on the Romanian refusal to sign a final document at the Conference on Security and Co-operation in Europe (CSCE) follow-up meeting is revealing in more ways than one.

The rejection of the proposal for freer travel and emigration is in direct contravention to the spirit of the Helsinki Agreement.

Since, moreover, the eventual report is to be made to the minister himself, it is quite clear that he regards himself as being outside the scope of the enquiry, and that no wider question of "the Government's role" will be considered.

Evidence to the investigator will not be given on oath and, according to the minister, "subject to there being no legal impediment, either as to content or to timing," he proposes to publish the final report. But as your June 15 feature correctly points out, these stipulations "should enable him to cut out anything protected by the Official Secrets Act."

As interpreted by the Government in the Sypnacase case, this could inevitably mean the suppression of any communication, oral or otherwise, regarded as confidential as between a minister and his officials, a minister and his colleagues, or even between officials themselves.

The words italicised were added by the minister as an oral addendum to the official Department of Trade and Industry (DTI) text as circulated normally to Opposition spokesmen shortly before the enunciation of the statement itself. They are however of some significance, or why bother to insert them?

Clearly a report on the facts is much more restrictive in scope than a report on the role of the Department which, of necessity, would include objective judgements not only on the facts but upon the absence of critical items of information, including, perhaps, conversations between officials and ministers who, after all, can be expected to have read newspapers to have had ready access to City information and to

have had, however informally, contact with the Securities and Investment Board.

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## SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Wednesday June 22 1988



### Tomkins beats Electrolux in battle for Murray Ohio

BY DAVID WALLER IN LONDON

**TOMKINS**, the UK industrial holdings company, yesterday emerged as a white knight in the battle for control of Murray Ohio Manufacturing, the Tennessee-based maker of lawnmowers and bicycles which has fought a protracted battle to stay free of Electrolux of Sweden, the world's leading white goods manufacturer.

Tomkins has launched an agreed tender offer for Murray at £224m, or \$56 a share. Yesterday, the Swedish group abandoned its improved bid, which valued Murray at \$200m. It had already increased its offer from \$45 to \$52 a share and saw no reason to pay more.

Murray, which employs 2,800 and is based at Brentwood, Essex, commands about a fifth of the US market for walk-behind and ride-on mowers. It makes about a third of the bicycles manufactured in the US, and as a group expects pre-tax profits of between \$22.5m and \$32m in the current year.

Last year, it posted pre-tax profits of \$22.7m on turnover of \$85m. Its profit record has been erratic, because of losses on the bicycle-making side, which accounts for a quarter of group turnover and made a pre-tax loss of \$7.5m last year.

Tomkins, a Midlands-based manufacturer of buckles and bolts at the beginning of the decade, has been built into a classic "mini-conglomerate", with

interests ranging from hand-gum manufacturing to lawnmowers. Yesterday, it forecast pre-tax profits of at least \$24m (£16.2m) for the year to May, up 52 per cent on the previous figures.

Mr Gregory Hutchings, Tomkins' chief executive, a former acquisitions executive for Hanson Trust, said the acquisition of Murray was "typical Tomkins".

The acquisition follows Tomkins' purchase of Smith & Weston, the US hand-gum maker, for \$112m last June. Tomkins was advised by County NatWest in the UK and Shearson Lehman Hutton in the US. Its shares closed down 2p to 234p, capitalising the company at \$360m.

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### Pillsbury forecasts record year

BY JAMES BUCHAN IN NEW YORK

**PILLSBURY**, the Minneapolis food group which is in management turmoil, has put its worst behind it and is on target for a record year to May 1988, its temporary chairman said yesterday.

"We had news in behind us," said Mr William Spoor, a former chairman who was brought out of retirement in February to avert the threat of takeover at the troubled packaged food and restaurant group.

"We are moving forward with confidence, focus, direction and discipline," he told securities analysts yesterday.

This optimistic presentation

comes just a day after the \$6.1bn-sales Pillsbury lost another senior executive with the announcement that Mr Jeffrey Campbell, the powerful and free-wheeling head of the restaurant business in Miami, had quit.

Mr Campbell's departure follows a succession of marketing problems at the various restaurant chains, above all the 5,500-unit Burger King which continues to lose share to McDonald's, the market leader. The restaurants could earn only 98¢ after special restructuring charges in the first nine months of Pillsbury's year, which ended in May.

Restructuring charges would reduce 1988 net income to between 20 and 35 cents a share

### G-P pays \$665m for Brunswick venture

BY OUR FINANCIAL STAFF

**GEORGIA-PACIFIC**, the US forest products company, has tentatively agreed to buy Brunswick Pulp & Paper, a joint venture of the two US paper companies Mead and Scott Paper, for \$665m. The purchase will include one

of the world's largest bleached pulp and paperboard mills, three sawmills and about 535,000 acres of timberland in Georgia, South Carolina and Florida.

Georgia-Pacific said the acquisition of the Brunswick, Georgia,

mill would add 525,000 tons to its current annual market pulp capacity of 700,000 tons. It also doubles G-P's bleached board capacity, adding 175,000 tons to existing capacity of 171,000 tons at Crossett, Arkansas.

### The Government of JAMAICA



Hotel Divestment Unit

As part of the Government's continuing divestment programme, Samuel Montagu & Co. Limited, in association with Smiths Gore Overseas Limited, have been instructed to invite offers for the sale of the following properties:

#### Hotel Programme

| Name                 | Location     | Title    | Rooms | Acreage | Beach Frontage (feet) |
|----------------------|--------------|----------|-------|---------|-----------------------|
| Hedonism II          | Negril       | Freehold | 280   | 18      | 1088                  |
| Wyndham Rose Hall    | Montego Bay  | Freehold | 480   | 28      | 1200                  |
| Holiday Inn          | Montego Bay  | Freehold | 516   | 11      | 1000                  |
| Jack Tar Village     | Montego Bay  | Freehold | 128   | 11      | 936                   |
| Casa Montego         | Monrovia Bay | Freehold | 129   | 7       | —                     |
| Tricawny Beach Club  | Falmouth     | Freehold | 332   | 9       | 325                   |
| Jamaica Jamaica      | Runaway Bay  | Freehold | 238   | 19      | 500                   |
| Eden II              | Ocho Rios    | Freehold | 261   | 20      | 700                   |
| Inn on the Beach     | Ocho Rios    | Freehold | 46    | 2       | —                     |
| Mallards Beach       | Ocho Rios    | Freehold | 394   | 7       | 580                   |
| Americana            | Ocho Rios    | Freehold | 350   | 7.5     | 535                   |
| Wyndham New Kingston | Kingston     | Freehold | 384   | 7.5     | —                     |
|                      |              |          | 3,538 | 147.0   |                       |

- Except for Mallards Beach Hotel, which will be offered with vacant possession, all of the above properties have been leased to established hotel operators. The leases provide for the payment of minimum rentals and for additional rents based on the occupancy or gross operating profits of the hotels.
- Audited gross rental income in 1987/88 from ten of the hotels was US\$14.2 million. Casa Montego was closed for refurbishment and Mallards Beach was under direct management. The eleven operating hotels reported an average annual occupancy of 67% for the year.
- The Wyndham Rose Hall and Jamaica Jamaica properties include 18-hole golf courses which will be offered on long leases.
- Limited debt-equity swap arrangements will be considered.

#### Spa Development

Interest is invited from investors and developers to undertake the renovation and expansion of two thermal spas dating from the 17th century.

- Milk River, Clarendon
- Bath, St. Thomas

Both sets of buildings are of historic interest, and the mineral waters are reported to compare favourably with the leading European spas. The spas are offered on long term leases.

#### Brochure available from:

Ruth Kibble  
Samuel Montagu & Co. Limited  
address below

Telephone 01-260 9452  
Telex 887213  
Fax 01-488 1630

**Samuel Montagu & Co. Limited**

PART OF MIDLAND MONTAGU, THE INVESTMENT BANKING & SECURITIES ARM OF MIDLAND GROUP  
10 LOWER THAMES STREET, LONDON EC2R 6AE. TELEPHONE 01-260 9000

Samuel Montagu & Co. Limited a member of The Securities Association

### McKesson buys drug wholesaler for \$500m

By Our Financial Staff

**MCKESSON**, the big California-based consumer products distributor, has agreed to buy Alco Health Services, one of the top four US wholesale drug distributors, for \$30 in cash a share, or a total of about \$500m.

McKesson, which had revenues of \$7.3bn in the year ended March, already is a leading distributor of drugs, as well as beverages, beauty aids, and general merchandise. Mr Thomas W. Field, president and chief executive of McKesson, said: "With the Alco acquisition, drug and health-care will represent about 25 per cent of our revenue."

As a first step in the transaction, a tender offer will begin for all Alco Health Services stock no later than June 27. After completion of the tender offer, any remaining outstanding shares will be converted into cash at the same price paid in the tender offer.

McKesson said it also entered into a stock purchase agreement with Alco Standard, the diversified US distribution and manufacturing group, and Alco Venture Capital, its subsidiary, to buy 6.2m shares of Alco Health stock owned by Alco Venture, and a member of IBM's

Terry Dodsworth looks at the strategy behind the launch of a new computer series

### IBM refocuses on its middle-range

ONE OF the biggest product introductions in the history of International Business Machines, the world's largest computer group, was launched yesterday in a carefully orchestrated worldwide programme aimed at reaching well over 200,000 users.

The six new machines, to be known as the AS/400 range, are the culmination of a series of steps taken by IBM over the last two years to refocus its product line and shore up its sagging profitability.

IBM yesterday moved to persuade software companies which write programs to run on its machines that it is committed to collaboration rather than competition, writes Alan Cane.

In the UK, where the mid-range market - as with the rest of Europe - is particularly important, the AS/400 line will be priced at between £13,843 and £470,170 (\$24,900 and \$84,800), serving between eight and 200 screens depending on the model. The new line is expected to eventually replace the System 36 and System 38 mid-range products, introduced about 10 years ago.

Mr Jack Kuehlar, vice-chairman and a member of IBM's

top-level executive committee, said the market for small and mid-range machines represented the most rapidly growing segment of the worldwide industry.

The introduction of the AS/400, he added, put in place the final element in a strategy worked out in early 1986 to give IBM customers a coherent range of easily interconnectable products. These now cover the market from large

mainframe machines to medium-sized departmental products and personal computers.

He gave no indication of the scale of investment in the range but said 2,500 development workers had been involved in the project at the group's Minnesota research centre since early 1986.

Innovative techniques have been involved in the launch, largely reflecting the urgency

### Hand extended to software makers

IBM yesterday moved to persuade software companies which write programs to run on its machines that it is committed to collaboration rather than competition, writes Alan Cane.

The plan is a further development in IBM's attempt to seek a closer relationship with the software and services industry. Earlier this year it announced an application software acceleration programme (Asap) aimed at making it easier for software developers to create programs through the loan of computers and other hardware.

However, software developers - mostly small entrepreneurial companies - have been suspicious of IBM's motives. They are aware that IBM has to increase its revenues from software in the wake of declining hardware prices.

IBM aims to give additional momentum to the AS/400 launch through the staff redeployment it has carried out over the past 18 months to move more employees into sales. Many on this strengthened marketing team will be concentrating on the AS/400.

### Optima card for Britain

BY ANDREW BAXTER IN LONDON

**AMERICAN MEDICAL** International (AMI), the Beverly Hills-based hospital management company, yesterday reported its best quarterly earnings for three years, a result attributed by the company to measures to cut costs in the face of intense competition in providing health care.

AMI, which last month announced it was selling off nearly half its US hospitals to their employees for \$910m, said net income in the third quarter ended May rose 6.5 per cent to \$36.6m or \$2.91 a share from \$33.5m or \$2.47.

Mr Anthony O'Reilly, chairman, said: "We are encouraged by the continuing strength of our big brands and the potential for both product and geographic expansion."

Continuing drive to control costs while sustaining revenue growth.

He said that operational improvements would be helped by the sale of 35 smaller and less profitable hospitals, which is due to be completed by the end of the fiscal year to August.

The \$250m cash raised by the sale will be used to repay debt and buy in stock to appease a group of powerful stockholders.

Nine-month earnings were \$97m or \$1.17 a share against \$82.2m or \$1.01 in the first nine months of 1987. The latest results included a special gain of \$60.7m for accounting changes, partly offset by a \$33.9m loss on buying in debt.

The Optima card has a 13% per cent interest rate in the US, compared with 17 to 20 per cent for other major credit cards, said Mr Clark.

Consumers were using it for

expensive items, and using their present American Express cards for expenses such as entertaining.

Mr Clark said it was too early to gauge Optima's profitability, but added that the company was able to charge a lower interest rate because only existing cardholders of more than a year's standing and with a good payment record were being offered Optima, thus reducing advertising costs and credit losses.

Amex's card business generally is currently one of the company's best performers, with world card charge volume up 20 per cent in the first quarter of 1988 to \$20.1bn, helped by an early Easter.

This announcement appears on a matter of record only.

17th June, 1988

**Hino**

### HINO MOTORS, LTD.

U.S. \$100,000,000

4 1/4 per cent. Guaranteed Notes 1993

with

Warrants

To subscribe for shares of common stock of Hino Motors, Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Mitsui Bank, Limited

Issue Price 100 per cent.

Yamaiichi International (Europe) Limited

The Nikko Securities Co., (Europe) Ltd.

Mitsui Finance International Limited

DKB International Limited

Fiji International Finance Limited

Baring Brothers & Co., Limited

Bayerische Vereinsbank Aktiengesellschaft

Chase Investment Bank

Credit Lyonnais

Daiwa Europe Limited

Robert Fleming & Co., Limited

Generale Bank

IICB International Limited

Merrill Lynch International & Co.

Mitsui Trust International Limited

Morgan Grenfell & Co. Limited

Nippon Kangyo Kok

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

15th June, 1988



## NIPPON EXPRESS CO., LTD.

U.S.\$400,000,000

4½ per cent. Bonds 1993

with

Warrants

to subscribe for shares of common stock of Nippon Express Co., Ltd.

Issue Price 100 per cent.

## Nomura International Limited

Daiwa Europe Limited

The Nikko Securities Co., (Europe) Ltd.

IBJ International Limited

Nippon Kangyo Kakumaru (Europe) Limited

Yamaichi International (Europe) Limited

Banque Bruxelles Lambert S.A.

Baring Brothers &amp; Co., Limited

Commerzbank

Robert Fleming &amp; Co. Limited

Kidder, Peabody International Limited

KOKUSAI Europe Limited

Mitsubishi Finance International Limited

Morgan Stanley International

Norinchukin International Limited

Salomon Brothers International Limited

SBCI Swiss Bank Corporation

Société Générale

Toyo Trust International Limited

Westdeutsche Landesbank Girozentrale

## DKB International Limited

J. Henry Schroder Wag &amp; Co. Limited

LTCB International Limited

Sanwa International Limited

ANZ Merchant Bank Limited

Banque Paribas Capital Markets Limited

Bayerische Vereinsbank Aktiengesellschaft

Credit Suisse First Boston Limited

Fuji International Finance Limited

Kleinwort Benson Limited

Merrill Lynch International &amp; Co.

Mitsui Trust International Limited

New Japan Securities Europe Limited

Okasan International (Europe) Limited

Sanyo International Limited

Shearson Lehman Hutton International

Tokyo Securities Co. (Europe) Ltd.

S. G. Warburg Securities

This announcement appears as a matter of record only.

DAF

DAF B.V.

(Eindhoven, The Netherlands)

NLG 150,000,000

6¾% Bearer Bonds 1988 due 1993/1996

Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V.

Banque Paribas Nederland N.V.

Banque de Suez Nederland N.V.

Credit Lyonnais Bank Nederland N.V.

Nederlandsche Middenstandsbank nv

SBCI Swiss Bank Corporation Investment banking N.V.

County NatWest Limited

Generale Bank

Commerzbank Aktiengesellschaft

Samuel Montagu &amp; Co. Limited

June, 1988

SANWA AUSTRALIA LEASING LIMITED  
A\$100,000,000

Guaranteed Floating Rate Notes Due 1993

In accordance with the conditions of the notes, notice is hereby given that for the three-month period 17th June 1988 to 19th September 1988 (94 days) the notes will carry an interest rate of 12.895 p.a. Relevant interest payments will be as follows:

Notes of A\$100,000-A\$3,320.90 per coupon.

THE SANWA BANK LIMITED  
Agent BankCiticorp Finance PLC  
£150,000,000  
Guaranteed Floating Rate Notes Due December 1997  
Unconditionally Guaranteed by CITICORP

Notice is hereby given that the rate of interest has been fixed at 9.4125% and that the interest payable on the relevant interest Payment Date, September 21, 1988 against Coupon No. 11 in respect of £10,000 nominal of the Notes will be £226.60.

June 22, 1988, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## INTL. COMPANIES AND FINANCE

## Pao to buy Aer Lingus US hotels

BY KEVIN HAMLIN IN HONG KONG AND KIERAN COOKE IN DUBLIN

**COMPANIES CONTROLLED** by Sir Yen-Kong Pao, the Hong Kong shipping and property magnate, are acquiring the Omni Hotels chain in the US from Aer Lingus, Ireland's national airline, for US\$155m.

Aer Lingus is the 14th biggest hotel group in the US in terms of revenue, which is estimated to reach \$436m this year. It comprises 14,000 rooms in 29 managed and franchised hotels, six of which it holds equity. Eight are still in various stages of being built.

Sir Y.K.'s World International and Wharf Holdings will each own half of Omni. His group is involved in hotels in Asia through its Marco Polo International Hotels subsidiary. Marco Polo owns and manages three hotels in Hong Kong and the Marco Polo Hotel in Singapore.

Mr Peter Woo, chairman of World International, Sir Y.K.'s ultimate holding company, said: "We are enthusiastic about this opportunity to complement our hotel operations in the Far East by establishing a significant presence in the US. We sold, however, that Omni and Marco Polo would retain separate identities."

Aer Lingus has successfully diversified into hotels and aircraft associated ancillary services in recent years. Its hotel interests are expected to contribute a third of overall profits this year profited at £126m (£42.8m).

The Irish carrier has interests in hotels in Ireland, Britain, France, Belgium, Zambia and Cambodia, as well as in the US. It wants to concentrate its hotel operations more in Europe than in the US, where it feels there has been an over-expansion of the hotel sector.

Omni, which has embraced all Aer Lingus' hotel activities in the US, was acquired in the mid-1970s.

World and Wharf will finance the purchase through internal resources and bank loans. Sir Y.K.'s group is estimated to hold surplus cash of some HK\$3bn (US\$364.5m).

Mr Woo said the purchase price is fully backed by Omni's fixed assets, worth US\$70m to \$75m, and its hotel management and franchise contracts. He said Omni is expected to report a profit of \$9.5m this year and \$11.5m to \$12m in 1989.

Omni plans to expand to 60 hotels within two years, Mr Woo said, adding that the financial strength of World and Wharf would underpin this plan. Omni's hotels are currently concentrated on the US East Coast, and further expansion will centre on the West Coast, Mr Woo said.

Wharf, a property company, is involved in the Omni acquisition because it could provide capital for possible future hotel acquisitions in the US, Mr Woo said.

Under the terms of the sale, however, Aer Lingus will increase its equity interest in the 450-room Berkshire Place Hotel in New York from 40 per cent to 50 per cent. The Berkshire Place, in midtown Manhattan, is considered the flagship of the Omni chain.

• **Shui On**, one of Hong Kong's biggest construction companies, has made its first overseas investment with the acquisition of two Toronto hotels for HK\$33m.

The hotels, bought from Canada's Hospitality Equity Corporation, are the 388-room Wharton Renaissance and the 310-room Emau Airport. Shui On said it would fund 35 per cent of the acquisition from internal resources and the remainder from bank borrowings.

## Sri Lanka acts against ailing deposit takers

By Marvyn de Silva  
in Colombo

THE SRI LANKA central bank has issued emergency regulations in intervening to protect depositors' interests from failing finance companies accused of abuses and bad management.

It has taken charge of United Trust and Investment (UTI), the country's fourth largest finance company. Sri Lanka has 72 finance companies holding deposits of over SR56m (US\$3.6m), of which UTI held SR50m from more than 20,000 depositors.

Following this proclamation, an amendment to the Finance Company Act has been tabled in parliament and will be given priority. Finance company business has mushroomed and the need for such tighter control became imperative, said Mr A.S. Jayawardena, the central bank deputy governor. "We will act only when it is necessary to salvage ailing companies or stop unscrupulous firms using deposits arbitrarily."

The central bank has also raised the ceiling on interest rates paid to depositors in response to representations by smaller companies. In December it placed a maximum of 17 per cent on deposits maturing within one year, and 18 per cent on longer periods. Smaller concerns complained that they could not compete with the state-owned National Savings Bank.

The new interest rate is 20 per cent regardless of maturity. into liquidation are given two years in which to repay depositors. Other elements of the law include the requirement that funds deposited with companies reconstituted under the new law must be lodged with an Egyptian bank within one week of receipt.

Transfer of funds abroad requires the approval of Egypt's Capital Market Authority. Foreign currency assets outside Egypt must be repatriated within three months of parliamentary approval of the legislation, that is, by early September.

Penalties for breaches of the law include jail sentences of up to 15 years.

## Herscu abandons Hooker plan

MR GEORGE HERSCU, chairman of Hooker Corporation, an Australian property and retail group, has abandoned an attempt to take the company private after receiving low acceptances for his cash offer, Reuter reports from Sydney.

GSH, his bidding vehicle, would not extend its takeover offer past the closing date of June 29, he said. The AS230 per share bid valued Hooker at some AS440m (US\$361.5m).

Mr Herscu added that GSH would exercise its entitlement under Australia's takeover code to lift its stake by three percentage points every six months. GSH

held 51.5 per cent of Hooker when it launched the bid in March and now has 52.4 per cent. Hooker shares have consistently traded above the offer price and closed yesterday at AS2.55.

Mr Herscu's announcement followed a statement by Barlife Corporation on Monday that it had obtained a 7.14 per cent stake in Hooker jointly with the Gerster family of Venezuela plus options to achieve a blocking stake of at least 10 per cent.

Barlife is controlled by Mr Barry Glover, a former managing director of Hooker, who has said the company is worth at least AS2.75 a share. But Mr Herscu

said his price was fair and reasonable and that his controlling stake was not for sale.

• **Amatil**, the Sydney tobacco and beverage producer, has agreed to acquire the Planters Nutts business in Australia from RJR Nabisco of the US.

The acquisition is subject to approval by the Foreign Investment Review Board. Its approval is needed because Amatil is 41 per cent owned by the UK-based RAT Industries.

An Amatil official declined to disclose the price but noted that Nabisco is withdrawing from Australia through its sale.

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The rules require a station's owners to have no interest outside broadcasting. Foreign investors are also restricted to stakes of less than 10 per cent.

HK-TV controls a number of stations outside broadcasting. In recent times, the company is 30 per cent owned by an offshore consortium comprising Mr Chin's

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## INTL. COMPANIES AND FINANCE

**Sabena widens joint venture talks**

BY DAVID BUCHAN IN BRUSSELS

SABENA, the Belgian airline group, said yesterday it was talking to five different European airlines about the possibility of pooling its air transport activities into a joint venture.

At the same time, Mr. Charles van Raelghem, Sabena's chairman, said he had placed an order for 16 Boeing 737 aircraft, which would bring the airline's medium-haul fleet to 23 Boeing 737s by 1991-92.

Mr. Raelghem said Sabena was

talking to KLM, Swissair, Air France, Luxair and SAS about possible co-operation in a joint venture. Two weeks ago, SAS had approached Sabena for a resumption of the talks that broke down last summer.

He would not indicate which partner or partners Sabena had placed among the five. But he wanted to begin serious negotiations soon so Sabena could become part of a "multi-hub system" which would capitalise on

Brussels' key position in Europe, preserve the Belgian airline's identity but protect its profitability in a more competitive, deregulated European air transport industry.

Mr. Raelghem noted before the annual meeting that net profit last year fell by half to BF70m (\$1.06m) as the volume of freight business fell by 5.4 per cent, offset somewhat by a 7.4 per cent increase in passenger business.

Last year, the Sabena parent company created several new subsidiaries - Sabena Building, Sabena Skyshops, Sabena Techniques and Sabena Leasing. As part of this decentralisation, and to facilitate a possible air transport joint venture with a foreign airline, Mr. Raelghem announced plans to create Sabena World Airlines.

Sabena is majority government-owned and such a move would require government approval.

**Ericsson buys phone parts maker**

By Our Stockholm Staff

ERICSSON, the Swedish telecommunications group, has acquired majority control of Radiosystem Sweden, a maker of mobile telephone components, in a deal worth SKr150m (\$70m).

Ericsson, through its Radio Systems subsidiary, is a leading manufacturer of cellular telephone systems, claiming a 40 per cent share of the world market.

Ericsson said the acquisition of Radiosystem would give it a 40 per cent share in the supply of radio base stations for the Nordic Mobile Telephone system, which is in use in the Nordic region and 12 other countries. Radio base stations broadcast signals to mobile telephones.

Radiosystem will be merged with Magnetic, an Ericsson subsidiary, which produces approximately as many stations of this type as Radiosystem.

Radiosystem announced yesterday day profits of SKr19.6m for the year ending April 1988, an increase of 27 per cent over the previous fiscal year. Revenues climbed by 59 per cent to SKr47m. Radiosystem is listed on the Stockholm OTC market.

Ericsson said completion of the deal would depend on it acquiring 90 per cent of the equity in Radiosystem. Ericsson has more than 90 per cent of the voting rights and 70 to 75 per cent of equity, but it foresees no difficulty in buying outstanding shares.

**Court rules in favour of Midi**

By George Serafino in Paris

THE FRENCH law courts yesterday decided in favour of Compagnie des Minis, the diversified insurance group, and from half of the Midi state held by the leading Italian insurer, Assicurazioni Generali.

Generali had infringed a banking regulation by not asking for authorisation from the French Committee of Credit establishments when it exceeded a 10 per cent stake in Midi.

The Italian group will therefore only be able to vote with a 10 per cent stake at today's Midi shareholder meeting, plus a stake estimated at around 1 per cent held by its associate, the merchant bank Lazard Frères, and is therefore unlikely to be able to block the proposed merger of Midi's insurance operations with the Axa group.

**Profits at Co op rise by 21%**

BY RAIG SIMONIAN IN FRANKFURT

PRE-TAX profits at Co op, one of West Germany's biggest retailing groups, which substantially broadened its shareholders' base last year, rose by almost 21 per cent to DM204m (\$120m) last year.

Co op's sales in 1987 were boosted by its three big retailing extraordinary items. However,

Co op's sales in 1987 were boosted by its three big retailing acquisitions of Bolle in Berlin and Hamburg, Schaetzlein in Mülheim and Schade in Frankfurt.

The group, which since 1987 has taken the form of an ultimate holding company, Co op AG, and three main operating subsidiaries, is raising its dividend from DM0.50 to DM4.50 a share.

Sales rose by 2.7 per cent to DM10.4m last year, excluding a 2.6 per cent increase to well over DM12m as a result, the average size of Co op

stores again increased while large stores continued to take a growing share of sales.

Co op, which has a market capitalisation of around DM2.5bn, invested some DM300m last year, excluding acquisitions, representing 2.9 per cent of turnover, well above the sector's average of 2.3 per cent.

The group plans to spend about the same amount this year, with some two-thirds going into Co op Handels, the main retailing operation.

The group plans to set up a small bank, based in Frankfurt, which it said will offer a full range of services, but specialises in areas of established expertise such as investment policy.

**Flotation for KIO Madrid property unit**

BY TOM BURNS IN MADRID

PRIMA IMOBILIARIA, the fast-growing Spanish property company controlled by the Kuwait Investment Office, is to float about one-third of its equity on the Madrid stock market in July.

Details of the share offering have still to be finalised but Madrid brokers handling the deal expect to place a third of the stock with investors outside Spain, principally in the UK, France, Switzerland and West Germany.

KIO took a majority interest in Prima Inmobiliaria last year and the company has since been a pacemaker in Spain's big city

property boom. It has acquired in recent months prime sites on Barcelona's prestige Paseo de Gracia boulevard as well as a major building on Madrid's central Alcala Street.

The company also owns 95 per cent of a second property concern called Urbantor, which is to build two large office blocks in north Madrid, the capital's main business area, on a site that is estimated to be worth \$200m.

Urbantor was acquired by KIO from the Madrid construction entrepreneurs Mr Alberto Alcolea and Mr Alberto Cortina, owners of Construcciones y Contratas

(Concycon), in a keynote agreement that enabled the creation of Cartera Central, a KIO-Concycon joint venture portfolio company that has been buying stock in Banco Central, Spain's largest bank.

Cartera owns 13 per cent of Banco Espanol de Credito (Banesto).

Madrid market watchers believe KIO is looking for outsider participation in order to improve its image and acceptability.

**Sika earnings ahead 31%**

BY JOHN WICKS IN ZURICH

SIIKA, the Swiss building chemicals group, booked a 31 per cent rise in net earnings last year to SFr22.8m (\$15.8m) following a 7 per cent increase in turnover to SFr74.5m.

The company proposes to pay dividends of SFr5.00 per bearer share, SFr1.25 per registered share and SFr10 per participation certificate on increased capital.

**First-half rise for Landis & Gyr**

BY OUR ZURICH CORRESPONDENT

LANDIS & GYR, the Swiss electrical engineering concern, reported a 21 per cent rise in turnover for the first half of 1987-88 to SFr93m (\$64.5m). New orders increased by 24 per cent to SFr1.07m.

These increases were due partly to the acquisition last autumn of the Powers, a US company which is a leading manufac-

turer of air conditioning, heating and ventilation equipment.

At the previous year's exchange rates and excluding the Powers operation, sales would still have been up by 7 per cent.

**Pininfarina cuts back on Cadillac production**

By Alan Friedman in Milan

THE PRODUCTION of Cadillac car bodies by Pininfarina, Italy's top car designer, has fallen short of expectations.

The Turin-based company, which was to have shipped 8,000 car bodies a year for the \$56,000 Allante' two-seater model, said yesterday it has cut back production by two-thirds because of a lack of interest on the part of American consumers.

The sharply reduced output -

Pininfarina is making 12 bodies a day rather than the 36 originally planned - is affecting the designer's annual revenues, which last year fell £400m short of a predicted £400m (\$307.5m).

The five-year contract with General Motors' Cadillac division is also expected to be far less than the \$600m that was announced with great fanfare in December 1985.

Last year, Pininfarina made a £7.5m net profit on £360m of turnover.

The company said it hoped to reach sales of £300m this year, some 17 per cent below the 1987 level.

Pininfarina said yesterday that it derived 48 per cent of its annual turnover from the Fiat group, 41 per cent from General Motors and 9 per cent from Peugeot.

The Allante' model, which is flown by special jumbo cargo jet from Turin to Detroit, "has encountered difficulties in the American market," according to the company.

Mr Sergio Pininfarina, the company's chairman, is also the president of Confindustria, Italy's confederation of industrialists.

Pininfarina said it was hoped that modifications of the 1989 Allante' would make the car more attractive in the US, where it was supposed to compete with two-seater models produced by Mercedes and Porsche.

This announcement appears as a matter of record only

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May 1988

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Further particulars from, and applications, with C.V. (6 copies or if posted overseas, one copy in a format suitable for photocopying) and the names and addresses of three referees to, the Personnel Office, The University, Dundee, DD1 4HN by 12 July, 1988. Please quote reference 557/12/88/FT.

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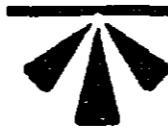
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## International Appointments



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West Midlands Enterprise Board, the development agency for the West Midlands, is seeking to make a new appointment to promote the West Midlands Regional Unit Trust (WMRUT), an exempt unit trust jointly managed by WM EB and Lazard Securities. WM EB (a member of IMRO) wishes to increase subscriptions from pension funds into this high performing Unit Trust which is currently valued in excess of £10 million. The post will also entail acting as company secretary of WMRUT and marketing the other financial services of the WM EB.

For further details contact Roger Dicker, Assistant Chief Executive, WM EB, 31-34 Waterloo Street, Birmingham B2 5TJ. Telephone: 021 236 8855 ext 224. Application forms must be returned by 18th July 1988.

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## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## Dollar issues rise above interest rate doldrums

BY STEPHEN FIDLER AND DOMINIQUE JACKSON

**INTERNATIONAL BOND** markets yesterday reacted to the gloom about rising global interest rates which have beaten them since Thursday, and generally strengthened on the feeling that it might all have been somewhat overdone.

This was despite confirmation by the Bundesbank of an expected 4% point rise in West-German interest rates.

The US dollar markets reacted positively to the smaller-than-expected rise in US consumer prices during May of 0.3 per cent, although worries about whether the Federal Reserve has actually tightened monetary conditions and about the US May durable goods figures thus today, limited gains.

In the new issue sector of the Eurodollar bond market, Bankers Trust International brought a \$150m five-year issue for Sumitomo Bank. It carried a 9½% issue coupon and a 10½% issue price which placed it according to the lead manager, at about 92 basis points over the equivalent US Treasury bond, taking into account the long period before the first coupon paid.

Bankers Trust said the issue had been one-third placed in the Far East yesterday morning, although it insisted that not all the bonds were heading in that direction. The reaction of dealers outside the syndicate was that the issue was fairly priced, if not dramatically exciting.

Japanese buyers are reputed to be particularly interested in five-

year paper these days, and said to be more interested in absolute yield than in yield premiums to US Treasuries. Hence, the rise in yields last week was not regarded as a negative for this issue, the lead manager said. The proceeds are being swapped into floating-rate dollars.

In West Germany, the Bundesbank's move to raise the rate on its latest round of repurchase agreements to 3.5 per cent from 3.25 per cent failed to move the

domestic markets significantly because it had been so widely expected. Prices of longer dated government bonds actually gained up to ½ point in a technical recovery from recent depressed levels and sentiment received a further boost from the improved tone of the US Treasury market at the New York opening. Prices of Euromark bonds showed gains of around ¼ point in moderate turnover.

In Eurosterling, activity in shorter dated bonds was limited to interprofessional trading as the Bank of England failed to follow the Bundesbank with a ½ per cent rise in UK base lending rates, currently at 8% per cent.

Some retail interest was detected in the longer end of the market however and longer-dated Eurosterling has remained fairly steady over the last week despite volatility in the prices of medium dated stock.

In equity linked issues, Nomura International brought Japanese bearing manufacturer NTN Toyo Bearing to the sector with a \$200m five year deal on which the coupon is indicated at 4% per cent and also led a \$120m issue for Itoham Foods on which the terms are identical. The deals were quoted bid at discounts of 1 point and ½ point respectively to their issue price of par.

Milke Securities led a repackaged floating rate note issue called CIVAS 7. The \$100m five year issue at 10.10% paid 25 basis points (one-hundredths of a percent) over the six month London interbank offered rate.

Banca Commerciale Italiana, through the Law Debenture Trust, issued a \$100m five year 7 per cent issue at 10.1% which will be redeemed in US dollars. IBD International and Sumitomo Trust International are joint book runners on the deal.

In France, Credit Commercial de France led a \$100m 10 year deal for the French government owned Caisse Nationale des Telecommunications. The deal carries a 9½ per cent coupon and is paid at 101%.

In Switzerland, prices finished the day marginally easier in moderate volume. Union Bank of Switzerland led a SF150m issue for Austrian state road financing company Astina. The 15 year issue carries a 5% per cent coupon and is priced at 99%.

## Amcor launches A\$100m convertible

BY DOMINIQUE JACKSON AND MAGGIE URRY

AMCOR, THE Australian-polymer and paper provider, launched yesterday a A\$100m convertible Eurobond with no final maturity. Morgan Stanley International was the lead manager on the issue, which carries a relatively low conversion premium of around 5 per cent over the price of the company's shares on the ASX.

Sydney Stock Exchange. The coupon, which will be fixed within the next five business days, is indicated at 8 per cent annually.

The lack of a final maturity has certain tax advantages for the borrower. The bonds are convertible into Amcor shares over 10 years, during which period most investors are expected to exercise their conversion option, the lead manager said.

A strong level of demand was seen from investors all over the world, particularly in the Far East, Morgan Stanley said. The company concludes a series of investor presentations in Paris, Zurich, Geneva and Frankfurt later this week.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

| US DOLLAR             | Change on<br>yesterday's<br>close | Closing price on June 21 | Change on<br>yesterday's<br>close |
|-----------------------|-----------------------------------|--------------------------|-----------------------------------|
| STRAIGHTS             |                                   |                          |                                   |
| Abbey National 7½ '92 | +0.01                             | 94½ -0.01 -0.2%          | -0.2%                             |
| All Nippon Air 9% '97 | +0.01                             | 104½ +0.01 +0.1%         | +0.1%                             |
| AmEx Corp 8% '93      | +0.01                             | 104½ +0.01 +0.1%         | +0.1%                             |
| AmEx Corp 8% '95      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '97      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '99      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '01      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '03      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '05      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '07      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
| AmEx Corp 8% '09      | +0.01                             | 94½ +0.01 +0.1%          | +0.1%                             |
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## UK COMPANY NEWS

### Safeway helps Argyll to 64% rise

BY MAGGIE URRY

**Argyll Group**, the supermarket company, showed the first fruits of its £281m acquisition of the Safeway food retailing chain in February 1987 by revealing a 64 per cent improvement in pre-tax profits to £122.1m for the year to April 2.

Sales rose by 60 per cent to £3.24bn. The period included 53 weeks from the end of the old Argyll business and 54 weeks from Safeway.

Profits more than doubled to £175.6m, roughly in line with City expectations, before an exceptional debit of £43.5m, relating to costs of converting some of Argyll's Presto shops to the Safeway format.

The exceptional costs, predicted a year ago, included £24.9m of fixed assets written off, a non-cash cost which the Island Revenue has not allowed for tax purposes. Thus the tax charge

was a high 41.6 per cent of the post-exceptional profit figure. Mr David Webster, finance director, said this would revert to normal in the current year.

Mr Alastair Grant, deputy chairman, said that further exceptional costs would amount to about £26m in the current year, and £20m divided over the subsequent two years.

Argyll also announced that Mr Jimmy Gulliver, the chairman, would retire at the end of the month rather than the planned date of the annual meeting in September. Mr Grant will become chairman and chief executive.

Mr. Grant said that operating margins for the group had risen from 3.9 per cent to 5 per cent. In the second half, the group margin was 5.2 per cent, which

suggested that margins in the more profitable Safeway chain were running at over 6 per cent.

The programme of converting Presto shops to Safeway outlets had been accelerated, Mr Grant said. During the past year seven conversions were made, and in 1988-89 another 60 Prestos would be converted. After the conversions the former Presto stores increased sales by more than 50 per cent and doubled their profit contribution, he added.

By 1991 Argyll plans to have 400 Safeway stores, making 55 per cent of group turnover. The smaller Presto stores not suitable for conversion to Safeway would become Loco discount stores, of which there would also be 400.

Towards the end of the development period Argyll would look at diversification moves, probably sticking to food retailing, but

12 per cent to 13.1p.

A final dividend of 3.5p is proposed giving a total of 5.3p, a 17.3 per cent increase.

See Lex

Profits were helped by a £19.2m turnaround on interest to a receivable figure of £13.7m. Last summer's right issues had left the group with £120m of net cash at the year end. Capital expenditure last year was £17.1m, which would rise to £25m this year.

The group leased profits from the food and drinks businesses sold, which contributed £900,000 compared with £13.5m.

Earnings per share after the exceptional costs and on an actual tax charge fell 27.3 per cent to 8.8p. However, excluding the exceptional item and on a 35 per cent tax charge earnings rose 12 per cent to 13.1p.

The group's latest profits from the food and drinks businesses sold, which contributed £900,000 compared with £13.5m.

On average, however, Heeth's employees are a long way from being the highest paid in the insurance broking sector, which has long had a reputation for large rewards. Salaries per employee at Heeth averaged only £13,315 in last year, compared with £15,700 at its biggest rival, Sedgwick Group.

Interest was the largest stake after holdings held by the family and its trusts which exceeded 50 per cent. "We have not received a takeover approach from Sir Ron Brierley," he said.

Mr Roger Gibbs, secretary of Wiltshire-based Gibbs Mew, said IEP had built up the holding of just under five per cent over a period of time.

He said Sir Ron's increased

interest was the largest stake after holdings held by the family and its trusts which exceeded 50 per cent. "We have not received a takeover approach from Sir Ron Brierley," he said.

Over the years, Gibbs Mew, which has been quoted on the USM since 1984, had received takeover approaches just like other brewers, Mr Gibbs stated.

In the half-year to end September, Gibbs Mew saw beer volume fall slightly with pre-tax profits increasing slightly from £563,000 to £569,000.

Analysts were unable to suggest credible reasons for Sir Ron's stake although one said family-control had not inhibited takeovers in the drinks industry — for example Seagram's takeover of Martell.

The total consideration for the purchase will be £37.6m — including the paying off of £10.6m of debt owed to LIC and £10m of external debt.

LIC subsequently decided that it was too difficult to build up a position of international leadership in china on the basis of Royal Worcester alone. In the year to March 31, Royal Worcester made an operating loss of £1.3m on sales of £27.6m.

Derby was established in 1987, with the backing of a group of international investors, to acquire Raleigh from the TI group for £18m. Bicycles and china do not seem likely products for synergy but Mr Alan Finden-Croft, Derby's chief executive, said yesterday that both Raleigh and Royal Worcester Spode were strong international brand names. "We believe that we have the ability to manage international consumer brand names," he said.

LIC said that Royal Worcester Spode has recently been experiencing difficult trading conditions. But Mr Finden-Croft was confident of Derby's ability to improve the company. "If you've got very strong brands and your products are good, why the hell can't you make money?" he said.

The deal will be a pre-tax loss of £2.44m.

Yesterday, Blacks said that had Eker been included for the entire period, the pre-tax figure for 1987-88 would have been £5.76m.

There was no contribution from the West 8 sports shop chain which was acquired after the year-end.

Following a tax charge of £1.5m (32 per cent), earnings per share worked out at 8.8p.

The company, meanwhile, is celebrating its return to full-year profits by paying off three years of preference share dividend arrears, and making a 0.1p a share payout to ordinary shareholders, the first ordinary dividend for over four years.

Yesterday, Mr Bernard Garbacz, chief executive, said about 30 per cent of profits came from retail operations, with all 27 going Blacks stores now profitable.

JMD will issue 17.85m shares to acquire CIS, which has net assets of £2.1m in cash. As a result, CIS's vendors will own 68.2 per cent of the enlarged equity.

Mr Keith Moss, who was previously a director of Gerson Trust and has previously been involved in financial services groups such as RWD Securities and Palmerston Securities, will become chief executive of the enlarged group. "I want the company to expand into related areas such as sales promotion and media communications," he said yesterday. The group will change its name once a merger is effected.

JMD slumped into loss in the first half of the year to March 31 and the company said yesterday its performance had continued to deteriorate in the second half. Significant losses for the full year will shortly be reported.

The company said its problems arose from poor costs control and the ill health of Mr David Calcott, chairman and joint managing director. Mr Calcott is stepping down as chairman, although he will remain an executive director after the merger.

JMD's shares are currently suspended.

Copies of the listing particulars relating to the Company are available in the statistical services of Ecolink Financial Limited, and copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 6th July, 1988 from the registered office of the Company at 4 Lapp's Quay, Cork, Ireland and from the following addresses:

Laurence Prout & Co. Ltd.  
27 Finsbury Square  
London EC2A 1LP

Butler & Biscoe  
3 College Green  
Dublin 2

Copies of the listing particulars are also available, for collection only, during normal business hours from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London, EC2R 3UP to and including 24th June, 1988.

### C E Heath raises board salaries

BY NICK BUNNIN

**C E Heath**, the medium-sized Lloyd's insurance broker, has revealed in its annual report that 108 of its 2,345 employees were paid more than £30,000 in 1987/88, a year when the group's profits before tax and exceptional items fell 13 per cent to £22.25m.

The wage bill, just for the group's main board directors, totalled at least £955,000. That figure includes six members of the

board who received salaries of more than £55,000 each.

Heath — which is only just emerging from a deeply-troubled period — has also dramatically increased the money it pays to its chairman since its merger with rival broker Fielding Insurance in late 1986.

Mr Richard Fielding, who took the Heath group's chair on January 1 1987, earned £170,530 last year of about 70 per cent more

than his predecessor Mr Derek Newton, who was paid £100,214 in 1986-7.

One striking feature of the group's remuneration figures however is the high number of middle-ranking staff who earn salaries of more than £30,000. In all, 78 members of staff other than main board directors earned last year between £30,000 and £50,000, compared with 67 staff

in 1986-7.

On average, however, Heath's

employees are a long way from being the highest paid in the insurance broking sector, which has long had a reputation for large rewards. Salaries per employee at Heath averaged only £13,315 in last year, compared with £15,700 at its biggest rival, Sedgwick Group.

Interest was the largest stake after holdings held by the family and its trusts which exceeded 50 per cent. "We have not received a takeover approach from Sir Ron Brierley," he said.

Earlier this week, IEP Securities sold its 5.8 per cent stake in Scottish & Newcastle Breweries to Elders UK, the Australian brewer, lifting Elders' holding to 5.16 per cent.

Mr Roger Gibbs, secretary of Wiltshire-based Gibbs Mew, said IEP had built up the holding of just under five per cent over a period of time.

He said Sir Ron's increased

interest was the largest stake after holdings held by the family and its trusts which exceeded 50 per cent. "We have not received a takeover approach from Sir Ron Brierley," he said.

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LIC said that Royal Worcester Spode has recently been experiencing difficult trading conditions. But Mr Finden-Croft was confident of Derby's ability to improve the company. "If you've got very strong brands and your products are good, why the hell can't you make money?" he said.

The deal will be a pre-tax loss of £2.44m.

Yesterday, Blacks said that had Eker been included for the entire period, the pre-tax figure for 1987-88 would have been £5.76m.

There was no contribution from the West 8 sports shop chain which was acquired after the year-end.

Following a tax charge of £1.5m (32 per cent), earnings per share worked out at 8.8p.

The company, meanwhile, is celebrating its return to full-year profits by paying off three years of preference share dividend arrears, and making a 0.1p a share payout to ordinary shareholders, the first ordinary dividend for over four years.

Yesterday, Mr Bernard Garbacz, chief executive, said about 30 per cent of profits came from retail operations, with all 27 going Blacks stores now profitable.

JMD will issue 17.85m shares to acquire CIS, which has net assets of £2.1m in cash. As a result, CIS's vendors will own 68.2 per cent of the enlarged equity.

Mr Keith Moss, who was previously a director of Gerson Trust and has previously been involved in financial services groups such as RWD Securities and Palmerston Securities, will become chief executive of the enlarged group. "I want the company to expand into related areas such as sales promotion and media communications," he said yesterday. The group will change its name once a merger is effected.

JMD slumped into loss in the first half of the year to March 31 and the company said yesterday its performance had continued to deteriorate in the second half. Significant losses for the full year will shortly be reported.

The company said its problems arose from poor costs control and the ill health of Mr David Calcott, chairman and joint managing director. Mr Calcott is stepping down as chairman, although he will remain an executive director after the merger.

JMD's shares are currently suspended.

Copies of the listing particulars relating to the Company are available in the statistical services of Ecolink Financial Limited, and copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 6th July, 1988 from the registered office of the Company at 4 Lapp's Quay, Cork, Ireland and from the following addresses:

Laurence Prout & Co. Ltd.  
27 Finsbury Square  
London EC2A 1LP

Butler & Biscoe  
3 College Green  
Dublin 2

Copies of the listing particulars are also available, for collection only, during normal business hours from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London, EC2R 3UP to and including 24th June, 1988.

These particulars are dealt with in detail on a matched bargain basis. Neither Granville & Co nor Granville Davies Ltd are market makers in these securities.

Granville Davies Limited  
8 Lower Lane, London EC1R 8PF  
Telephone 01-621 2122  
Member of TSI

Granville Davies Limited  
8 Lower Lane, London EC1R 8PF  
Telephone 01-621 2122  
Member of the Stock Exchange & TSI

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. Application has been made to the Committee (Ireland) and the Council of the Stock Exchange for the listing of Ordinary shares and the new Ordinary shares to be issued in connection with (i) a placing for cash and (ii) a capital reorganisation of Seafield p.l.c. The application is to be admitted to the Official List (Ireland) and the Official List (UK). Application has also been made to the Committee (Ireland) for the 11 per cent Unsecured Loan Stock 1986/96 in the Company to be admitted to the Official List (Ireland). Dealings in the Ordinary shares, the new Ordinary shares and the Loan Stock are expected to commence on Monday, 27th June, 1988.

SEAFIELD p.l.c.  
(Incorporated in the Republic of Ireland on 9th July, 1946 under the Companies Acts 1908 to 1924—No. 11558)

Admission to Listing

Share capital

Authorised  
IR£5,200,000

Ordinary Shares of IR25p each

Issued and to be  
issued fully paid  
IR£3,153,243

Seafield p.l.c. and its subsidiaries provide short and long-term warehousing services and operate as haulage contractors.

Copies of the listing particulars relating to the Company are available in the statistical services of Ecolink Financial Limited, and copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 6th July, 1988 from the registered office of the Company at 4 Lapp's Quay, Cork, Ireland and from the following addresses:

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Dublin 2

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22nd June, 1988



Copies of the Annual Report & Accounts will be available from the Secretary, Meyer International plc, Villiers House, 41-47 Strand, London WC2N 5JG from the 4th July 1988.

### Raleigh group buys Royal Worcester

By Philip Coggan

## UK COMPANY NEWS

### Nestlé extends £2bn bid for Rowntree

BY DAVID WALLER

Nestlé, the Swiss foods company, yesterday went through the formality of extending its £2.1bn bid for Rowntree, the York-based chocolate company which is also being stalked by Jacobs Suchard, another Swiss company.

At 890p a share, Nestlé's bid has no hope of succeeding, and so yesterday's move was no more than a tactical move in a war of nerves. Although Rowntree's share price fell 5p yesterday to 1045p, it remains resolutely above both the Nestlé bid and the 950p offer from Suchard.

The market is still anticipating

### Powerscreen shares hit by setback on solid fuel side

BY CLARE PEARSON

SHARES IN Powerscreen, whose core business is quarrying equipment, fell 18p to 96p yesterday after results for the year to end-March showed worse-than-expected losses in its solid fuels side.

The sale of the fuels distribution business, which incurred a loss of £75.6m, and reduced group pre-tax profits to £3.64m, should be complete by next week, the company said. Conditional contracts had been signed.

Only in the second half of the year, after the resignation of most of its senior management, did the full extent of its problems emerge, said Mr Pat Dougan, chairman.

The solid fuels distribution businesses were inherited by Powerscreen when it effectively acquired British Benzol in a reverse takeover in November 1986. The company's name was changed to Powerscreen last July.

The sale is expected to raise £2.1m, £750,000 above book-value. Mr Roger Taylor, chief executive of the solid fuels division, has tendered his resignation from the board.

The pre-tax profits figure compared with £3.04m last time, of which £790,000 was contributed by British Benzol. The 1986-87 figure included a 15-month period for Powerscreen, although the extra three months fall within the normally depressed winter period.

Turnover was £43.92m (£50.83m), breaking down into a 10 per cent advance at Power-

screen to £3.41m, and a 20 per cent fall in British Benzol activity to £17.51m.

On a fully-diluted basis, earnings per share were 10.1p (6.9p). The recommended final dividend of 2.5p giving a total of 3.5p (2p) for the year.

#### ● comment

Powerscreen directors have not exactly courted the City during their brief careers as managers of a public company, and what reputation they have established has probably been shot to pieces by yesterday's nasty shock. Followers of the company had been expecting pre-tax profits at high as £11.5m. Mr Dougan had, however, given an indication that things were not well with the fuel distribution side at the interim stage; at that time he said a sale might be "imminent". Some very unattractive sale-and-leaseback arrangements on some of the outlets have, however, impeded Powerscreen's effort to get shot of it. These problems aside, the high-margin core businesses continue to thrive — although the company's enthusiasm for its new Commander screening equipment led some analysts yesterday to speculate that some other of its lines might have been looking a bit elderly lately. Fully-diluted earnings per share may come out about 13p this year, after pre-tax profits of 21.2m. This puts the shares on a prospective p/e of under 7.5, but who is going to say they are cheap?

#### DIVIDENDS ANNOUNCED

|                   | Date  | Cores   | Total | Total |
|-------------------|-------|---------|-------|-------|
|                   |       | of      | for   | last  |
|                   |       | posting | div   | year  |
| Amber Industrial  | £7.5  | 7       | 11    | 10    |
| Argyll Group      | £3.5  | Oct 10  | 3*    | 5.3   |
| Black Leisure     | £0.1  | Sept 1  | nill  | 0.1   |
| Blick             | int   | Sept 14 | 1.6   | -     |
| Burdess Inv       | int   | Sept 1  | 1.6   | 5.3   |
| Cape Industries   | 4     | 2.6     | 5.5   | 2.5   |
| Foodrite Foods    | £2    | Aug 26  | 1.6   | 2.8   |
| GK Int            | £9.1  | 3.91    | 5.85  | 5.85  |
| Meyer Int         | £7.1  | Sept 5  | 4.85  | 9.5   |
| Lookers           | int   | 1.6*    | -     | 4.18* |
| Powerscreen Int   | £2.5  | -       | 3     | 2     |
| Reliance Sec 5    | £3.25 | Aug     | 4.75  | -     |
| Sterling Inds     | int   | 2.4     | 2.2   | 3.4   |
| Watson & Phillips | int   | 2.65    | 2.3   | 3.1   |

Dividends shown pence per share net except where otherwise stated.

\*Equivalent after allowing for scrip issue. \*\*On capital increased by rights and/or acquisition issues. \$USM stock. \$USUnquoted stock. #Third market.

#### BOARD MEETINGS

|                            | FUTURE DATES |
|----------------------------|--------------|
| Interflor                  | June 26      |
| Corus                      | July 18      |
| Southern Int'l             | July 18      |
| River Place & Can Inv Trst | June 20      |
| Price                      | June 20      |
| Ariel Industries           | June 20      |
| Stobart Investments        | June 20      |
| Brown & Tunes              | June 20      |
| Buckley's Brewery          | June 20      |
| Lavel                      | June 20      |
| Hill Group                 | June 21      |
| Northumbrian Fine Foods    | June 21      |
| Read Executives            | June 21      |
| Smith & Sons Inv Trst      | June 22      |
| Royal Tel Doctor Inv Fund  | June 22      |
| String                     | June 24      |
| Swindon Studios            | June 24      |

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This advertisement does not and is not intended to constitute an offer or an invitation to subscribe for or otherwise acquire securities in Professional & Executive Recruitment Limited.

### British Airways interested in acquiring stake in LanChile

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

British Airways is interested in acquiring a stake in LanChile, the Chilean national carrier, which is in the process of being privatised.

LanChile has become one of the most dynamic carriers in Latin America, earning profits last year of \$5m on income of \$80m. British Airways would be permitted to hold an initial stake of up to 35 per cent of the 49 per cent of the equity.

British Airways yesterday said that it was not its policy to comment on potential purchases. However, in Santiago officials at the Corporacion de Fomento de la Produccion (CORFO), the state holding company responsible for the Government's privatisation programme, confirmed BA's interest.

They said the offer of a one third stake to a foreign operator in LanChile went out in May and was open for 90 days. At least 12 per cent would be offered to the market.

In spite of LanChile's small fleet, it has an interesting route

structure and traffic rights, including a Pacific route via Easter Island and Tahiti to Australia. However, BA's main interest would be to integrate with LanChile's Latin American routes where its own world network is weakest.

In South America, BA only flies to Caracas, Bogota and Rio de Janeiro. The cancellation of flights to Buenos Aires as a result of the 1982 Falklands conflict and the ensuing Anglo-Argentine diplomatic deadlock is denying BA the London-Buenos Aires route, traditionally the most profitable one.

If the deal were to go through, it is expected to be financed by one of several debt conversion packages that have made Chilean assets so attractive to foreign investors. In the past three years Chile has completed debt conversion deals worth \$3.9bn, the largest amount in Latin America.

### OEM shares drop after losses rise to £4m

BY FIONA THOMPSON

SHARES in Office and Electronic Machines dropped 20p to finish at 125p last night after the company reported pre-tax losses worsening from £438,000 to £4.02m.

An extraordinary debit of £4.01m took the net loss to £8.03m.

The group can trace its origins back to 1842 when Mr Joseph Hansom, the inventor of the Hansom cab, founded The Builder magazine. Until recent years, the group's main business was the publishing of that magazine, which changed its name to Building in 1966.

The company has expanded its range in the 1980s, principally via joint ventures with professional and trade bodies such as the Royal Institution of Chartered Surveyors.

As is common with magazine publishers - advertising revenue makes up a substantial part of the group's income - last year, the proportion was around 92 per cent. Advertising revenue is ahead of last year's levels so far this year and the directors say they are encouraged by the forecasts of activity in the building sector.

Pre-tax profits have grown from £642,000 in the year to March 31, 1984, to £1.86m last year.

Samuel Montagu is placing 2.4m shares with institutions and offering 1.2m shares to the general investing public. At the offer price of 125p, the shares are on a p/e of 9.6 based on the actual tax rate paid, but on a nominal tax rate of 36 per cent, the fully diluted p/e rises to 16.

Applications for a minimum of 200 shares must be received by June 28.

#### ● comment

Specialist publishing can be an extremely lucrative business if you find the right niche and exploit it for all it is worth. Builder has done its best in recent years to expand on its core magazine, but the problem remains: what happens to a heavily advertising-based company when the construction sector moves into reverse? For the moment, Builder, which has 140 years experience, sees no sign of such a downturn; but it could happen in two years or so just at the time when the company is losing the tax credits from its Docklands development. Those considerations and the likely limited marketability of the stock seem set to ensure that the shares will go to a modest, rather than a substantial premium when they begin dealing.

#### Builder joins main market with £21m tag

By Philip Coggan

THE Builder Group, a business magazine publisher, is joining the main market via a combined placing and offer-for-sale which will take the group to £28.03m.

The group can trace its origins back to 1842 when Mr Joseph Hansom, the inventor of the Hansom cab, founded The Builder magazine. Until recent years, the group's main business was the publishing of that magazine, which changed its name to Building in 1966.

The company has expanded its range in the 1980s, principally via joint ventures with professional and trade bodies such as the Royal Institution of Chartered Surveyors.

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### BLACKS LEISURE GROUP plc

### An outstanding year

|                    | Pro-forma<br>1988+<br>£000 | 1987+<br>£000 | 1988<br>£000 | 1987<br>£000 |
|--------------------|----------------------------|---------------|--------------|--------------|
| Turnover           | 50,193                     | 43,573        | 35,251       | 292          |
| Profit before tax  | 5,758                      | 4,762         | 292          | 292          |
| Earnings per share | 1.00p                      | 0.86p         | (0.33p)      | 0.1p         |
| Dividend per share |                            |               |              | -            |

\* Major turnaround in original core business

\* Excellent performance by newly acquired companies

\* First ordinary dividend since 1984

"These results show a complete transformation in the fortunes of the Group. We are now well poised to continue a programme of successful growth and progress."

Bernard Garbacz  
Chairman and Chief Executive

\*The figures for the year to 28 February 1987 have been restated under the principles of merger accounting.  
†The pro-forma figures for the year to 27 February 1988 have been calculated by treating all acquired companies as wholly-owned throughout the year.

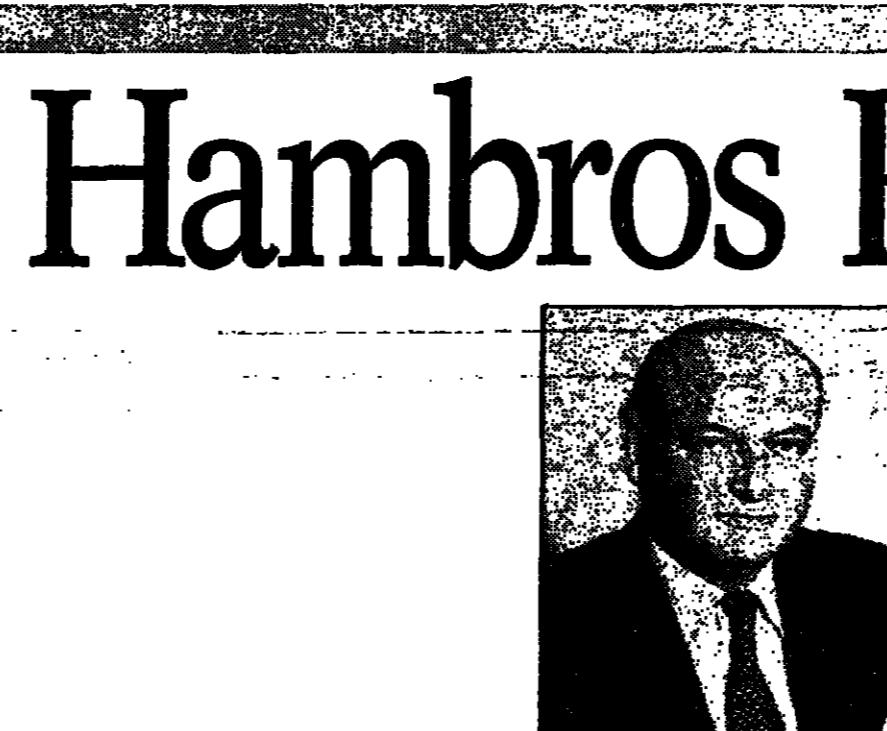
The contents of this statement, for which the directors of Blacks Leisure Group plc are solely responsible, have been approved for the purposes of section 57 of the Financial Services Act 1986 by Sir Haywood EC2P 2AA.

Chartered Surveyors  
OEM is the sole agent in the UK for the distribution of Imperial, Triumph and Charter Surveyors.

OEM has been a horror story, a legacy of many years of neglect and a lack of strategic vision," said Mr Brian Schneider, a former executive director of OEM appointed as part of a boardroom shuffle in January. "At the same time Mr Douglas Hawkins was appointed managing director, moving from electronics industry research at stockbroker James

Price Waterhouse was commissioned to carry out a full review of the group due to the inadequate state of the financial information. This review indicated net borrowings in excess of £3m and a cash outflow of £100,000 per week. Action was taken to stem the outflow - three sites closed with 160 job losses - and net borrowings now are £2.2m, said Mr Schneider.

The £4m extraordinary debit followed the scrapping of its "AT Plus" dedicated word processor which failed. "We thought it would be our salvation but it became a black hole," he said.



HIGHLIGHTS OF THE STATEMENT BY THE CHAIRMAN, MR. CHARLES HAMBRO

#### Strategy

## South African mines report record capex, employment and ... BRIGHTER SIGNS ON LABOUR FRONT



This is an abridged version of the address given by Mr T I Steenkamp at the 98th Annual General Meeting of the Chamber of Mines held in Johannesburg on June 21, 1988.

Despite record capital investment and employment levels the South African mining industry has entered what may prove to be one of the most difficult periods in its history. Persistent double-digit inflation affects all mines, our costs of production have risen, the bond market has tightened and market and economic sanctions and there was a major strike last year involving many of our mines. For these and other reasons our earnings from mineral sales in 1987 fell — only the second time this has happened in more than four decades of steady earnings growth.

The major mining groups therefore all agree that in the interests of our shareholders, of our employees and of Southern Africa as a whole, we must now gather our forces and strengthen the basis for the long-term survival and progress of our industry. We are agreed that we must find an enduring formula for coping with our changing economic and industrial relations environment.

The mining industry is applying rigorous controls on expenditure, both on the mines and at head offices, while looking for greater efficiency and productivity through improved mining technology and a better educated and more stable workforce.

The scope for this is considerable, as South Africa's collieries have shown by increasing their productivity by no less than 96 per cent in the period 1978 to 1987 — due almost entirely to a switch from hand-got mining methods to mechanisation.

Trackless mining and research being conducted into a number of other key areas are steps towards greater efficiency and productivity; so too are moves to utilise people of all races to the best of their ability. The latter has been made possible by the progressive removal of discriminatory laws and work practices.

The practical effect of this is that there are now on the mines over 5,000 blacks, coloureds and Asians employed in jobs previously reserved for whites only. This equates to about 12 per cent of the skilled workforce and 17 per cent of all apprentices in training and the process is continuing.

Here I must make a special mention of amendments made to the Mines and Works Act during the year which will enable persons of all races to negotiate and obtain other certificates of competency, thus overturning a racial prohibition on the acquisition of these certificates which dates back to 1933.

Last year the National Union of Mineworkers initiated a costly three-week strike involving close on 40 per cent of the industry's workforce on the Chamber's member gold and coal mines. The industry sought to view and handle the strike as an industrial dispute, but an evident underlying aim with the strike was to demonstrate wide worker support for an agenda ranging from sanctions to seizure of control of the national economy.

Resentment has been engendered by the loss of jobs resulting from the strike and from sanctions; by the NUM's advocacy of further punitive measures such as the desire expressed by the NUM president on foreign television of the country's gold mines closing down; and by the often vicious behaviour of some individuals who refused to support the strike — all these have strengthened a counter-reaction with which management must now also deal.

There may be grounds for hope that the union leadership has sensed the mood of reaction prevailing in the workforce, reflected by the relative peace enjoyed by the

industry lately, and particularly the virtual non-participation of mining industry's workforce in the June strikes away. Our negotiations with the NUM on the 1988 review of wages and other conditions of service have so far progressed on more conventional lines and I would like to believe that good-faith bargaining will win out this year.

The mining industry remains a major provider of work and income for the people of the sub-continent. During 1987 the size of the total workforce in the South African mining industry grew to 359,000, an increase of 3,000 over 1986 and an all-time high for the industry. Its worth to the people of South Africa is evident from the mining sector's R2 billion which finds its way back to the source communities.

Capital expenditure is running at record levels, reaching R4.9 billion last year. This represents 15 per cent of total gross domestic investment. In the period under review some 16 gold and six new platinum ventures of varying sizes have come into production or have been approved. Between now and the end of 1990 capital investment in gold mining alone has been estimated to total R15 billion. The trend can be seen against the decline over the past four years of real investment in the South African economy, whilst mining has remained a real investment of some 30 per cent.

As the mining industry in South Africa is a major and widely-dispersed Labour Relations Amendment Bill which was published for comment in September 1987, and republished on 16 May this year, following amendments by the Standing Committee on Manpower and Mineral and Energy Affairs.

It is our view that this new legislation will not impede the ability of trade unions to achieve their objectives of negotiating improved wages and other conditions of employment for their members, as is currently claimed by the unions and some other industrial relations specialists. Many of the objections raised by the Congress of South African Trade Unions to the first Bill were in fact addressed in the final Bill published on 16 May. The new Bill is without doubt an improvement on the first Bill and its provisions are essentially the same with labour legislation in Western countries.

Since the final Bill was published the South African Employees' Consultative Committee on Labour Affairs, of which the Chamber is a member, has been having discussions on the Bill with COSATU and in the future these discussions may bear fruit. It is also understood that COSATU will soon for the first time have direct discussions on the Bill with the Minister of Manpower and Public Works.

The full text of this address is available from:

The General Manager  
Chamber of Mines of South Africa  
P.O. Box 809  
Johannesburg 2000



## SOCIETE GENERALE DE BELGIQUE GENERALE MAATSCHAPPIJ VAN BELGIË

### 1987 DIVIDENDS

Dividends, net of withholding tax, of BEF 115 on ordinary "part de réserve" shares and BEF 143.65 on AFV "part de réserve" shares will be paid from 22 June 1988 at any of the following banks, against remittance of coupon No 21 from the 19.906.26 old ordinary "part de réserve" shares and the 5.171.702 AFV "part de réserve" shares.

**BELGIUM:** Generale de Banque - Generale Bank, Banque Indosuez Belgique, Banque Belgo-Zunzio (Belgian);

**UNITED STATES OF AMERICA:** European American Bank and Trust Company, EAB Plaza, New York, N.Y. 11555

**FRANCE:** Generale de Banque Belge (France), 12, rue Volney, F-75002 Paris

Banque Indosuez, 96, boulevard Haussmann, F-75008 Paris

**UNITED KINGDOM:** Banque Belge Limited, 4, Bishopsgate, London EC1N 4AD

**LUXEMBOURG:** Banque Generale du Luxembourg, 14, rue Aldringen, Luxembourg

**FEDERAL REPUBLIC OF GERMANY:** Generale Bank & Co., 14-22, Zeughausstrasse, Postfach 10 02 04, D 5000 Köln 1

Deutsche Bank, Taunusanlage 12 - D 6000 Frankfurt am Main 1

**SWITZERLAND:** Credit Suisse, 8 Paradeplatz, CH - 8001 Zurich

Societe de Banque Suisse, 1 Aeschenvorstadt, CH - 4051 Bale

Union de Banques Suisses, 45 Balmhöfstrasse, CH - 8001 Zurich

### ITO-YOKADO CO., LTD (CDRs)

The undersigned announces that as from 30th June 1988 at Kas-Associate N.V., Spuistraat 172, Amsterdam and at Societe Generale de Luxembourg S.A. in Luxembourg dirigée et dénommée par un Atteignant of the CDRs to Ito-Yokado Co. Ltd. will be payable with

US\$ 3.72 per CDR, resp. 5 Dep.Sha. of 10 shs each,

US\$ 27.20 per CDR, resp. 50 Dep.Sha. of 10 shs each,

US\$ 24.60 per CDR, resp. 100 Dep.Sha. of 10 shs each.

(as of 29th December 1987) — gross

Yen 11,-/shs.

after deduction of 15% Japanese tax —

Yen 0.22 = \$ 0.08 per CDR, resp. 5

Dep.Sha. of 10 shs each,

Yen 2.20 = \$ 0.80 per CDR, resp. 50

Dep.Sha. of 10 shs each will be deducted

under deduction of 20% Japanese tax —

Yen 0.48 = \$ 0.18 per CDR, resp. 5

Dep.Sha. of 10 shs each,

Yen 4.80 = \$ 1.80 per CDR, resp. 100

Dep.Sha. of 10 shs each will be deducted

under deduction of 20% Japanese tax —

Yen 0.96 = \$ 0.36 per CDR, resp. 5

Dep.Sha. of 10 shs each,

Yen 9.60 = \$ 3.60 per CDR, resp. 100

Dep.Sha. of 10 shs each.

Without an Atteignant 20% Japanese tax —

Yen 110,- = \$ 0.08 per CDR, resp. 5

Dep.Sha. of 10 shs each,

Yen 1100,- = \$ 0.80 per CDR, resp. 50

Dep.Sha. of 10 shs each.

Yen 2200,- = \$ 1.80 per CDR, resp. 100

Dep.Sha. of 10 shs each will be deducted

under deduction of 20% Japanese tax —

Yen 440,- = \$ 0.18 per CDR, resp. 5

Dep.Sha. of 10 shs each,

Yen 4400,- = \$ 1.80 per CDR, resp. 100

Dep.Sha. of 10 shs each.

Amsterdam, 14th June 1988

AMSTERDAM DEPOSITORY COMPANY N.V.

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21 JUNE 1988

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21 JUNE 1988

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The Authors of

**BPCS**

System Software Associates, Inc.

**SSA**

## UK COMPANY NEWS

### Meyer profits advance 40% to over £63m

BY FIONA THOMPSON

Meyer International, the importer and distributor of wood products which owns the chain of Jevson building merchants, yesterday reported a 40 per cent increase in pre-tax profits, from £25.12m to £36.05m, in the year to March 31 1988. This includes a £5.8m profit on property disposals.

Earnings per share rose to 44.4p (33.7p) and the directors recommended a final dividend of 7.1p, making a total for the year of 9.5p (7p).

Group turnover increased from £165.2m to £212.50m. The Jevson merchants division was particularly successful, the company said, with profits up 46.3 per cent to £34.35m on sales 21.5 per cent ahead at £34.35m. Jevson now represents 29 companies operating in the UK, importing and distributing softwoods, hardwoods and panel products.

The manufacturing division has been undergoing rationalisation at Crosby Doors and Crosby Kitchens, showed good returns. Manufacturing profits rose 5.74% (5.4%) on sales of £44.45m (£40.77m).

The picture was not so rosy overseas, with profits slipping from £15.8m to £11.8m, although sales increased to £30.25m (£29.25m).

"We had particular problems with one trading company in the US," said Mr Wright.

"And in Australia the costs of integrating a new business were higher than we expected."

Currency translations shaved £130,000 off profits. An extraordinary credit of £941,000 (£1.65m

Wright, financial director. "Our credit resulted from business disposals. Tax took £19.35m (£13.45m)."

#### Comment

Meyer's results were in line with or better than expectations but profit-taking saw the shares fall 6p to 33p last night. The strong UK performance was helped by the favourable conditions of the construction boom and temperate final quarter weather. Overseas there was not much return from £46.3m turnover but Australia should do well in the next couple of years and the base has been laid for US growth. Far more important this year will be the full contribution of the Dutch Font-Meyer acquisition, which could contribute about £20m to sales. Jevson goes from strength to strength, though there is further scope for improving margins. Analysts are looking for pre-tax profits this year of about £25m, which puts the shares on a prospective p/e of just over 7, not expensive.

Mr Peter Goldie (left), chief executive, and Mr John Gunn, chairman, of British & Commercial Holdings, financial services group, after its annual meeting yesterday where the chairman earned £968,000 last year. Only one shareholder voted against his reappointment.

Mr Gunn said he was hopeful of shortly announcing some news about the sale of the wholesale money broking division of Mercantile House.

vote to back the donation was carried easily with only a sprinkling of hands against.

One or two shareholders also objected to the size of the board's and Mr John Gunn's remuneration — the chairman earned £968,000 last year. Only one shareholder voted against his reappointment.

"It is quite wrong for political parties to be funded by major corporations or trade unions," said one shareholder, to scattered applause. But the

### Maxwell group approves new £2bn borrowing level

BY NIKKI TAIT

SHAREHOLDERS in Maxwell Communications Corporation, the printing and publishing group headed by Mr Robert Maxwell, yesterday approved a change in the company's articles of association, allowing it to take on borrowings of up to £2bn.

The group's previous borrowing limit was set at two times the adjusted share capital and consolidated reserves — a fairly standard formula. On the basis of the last balance sheet, to end-March, maximum permitted borrowings would have been £1.37bn.

Actual net debt at the end of 1987, during which MCC raised £630m through a rights issue, stood at around £200m, against shareholders' funds of about £15m.

At yesterday's annual meeting, the ever-bullish Mr Maxwell told shareholders that his well-publicised and lofty targets for the company — "one of the ten largest information and communications companies in the world" by the end of the decade, coupled with "an ambitious acquisitions strategy" — would not require further taps on their funds.

"How will we finance it all?" asked one shareholder.

Mr Maxwell, rhetorically. His answer centred on a £2bn credit line set up with eleven banks, on the possibility of making further bond issues on the euromarkets, or disposing of cash-flow.

Aside from the change in the borrowing limit, shareholders also asked the cancellation of the share premium account, a scrip dividend scheme and gave the company the power to buy in up to 91m shares — just under 15 per cent of the total equity.

For the 150 odd people at the meeting, only a couple of shareholders had questions. One said that he was delighted that the emphasis was switching away from printing shares, but felt that it was wrong that the company was switching into borrowings. Could it spell out the number of shares in issue and the gearing ratio more prominently?

"That's a good suggestion," said an accommodating Mr Maxwell.

On current trading, the chairman was ultra-bull

## UK COMPANY NEWS

INCREASE ACHIEVED DESPITE £5M IMPACT OF MARKET CRASH

### Estate agents move Hambros up to £69.8m

BY DAVID LASCELLES, BANKING EDITOR

Hambros, the London financial services group, boosted pre-tax profits by 15 per cent in the year to March 31. The biggest part of the increase came from its 82 per cent stake in Hamro Countrywide, the estate agency company formed two years ago which is evolving into one of the most important segments of the group.

Profits from non-banking activities rose from £23.9m to £46.3m.

The main element was the estate agency with £23.2m (£12.2m). Mr Christopher Sporborg, the director in charge of non-banking activities, said the estate agency was "very buoyant," and Hambros had succeeded in increasing the proportion of estate agency clients who used its financial services to nearly 40 per cent.

The contribution from C.E. Heath, the insurance broker in which Hambros has a stake, fell 30 per cent. It also lost £1m in the underwriting of BP shares.

Together with other lost business, Mr Sporborg estimated the total pre-tax impact at £5m.

After taxation and minority interests, Hambros earned £39.2m, up from £37.7m. This was equivalent to earnings per share of 54.9p (53.9p).

Hambros suffered from the market crash in a number of ways. It took a 22.7m share of the losses of Strauss Turnbull, the bank had done particularly well

from its specialisation in Australian dollar bonds. The bank was also keeping its assets short term, and expected to be able to take advantage of the higher margins that were likely to result from the tightening of bank capital ratios.

Profits from non-banking activities rose from £23.9m to £46.3m.

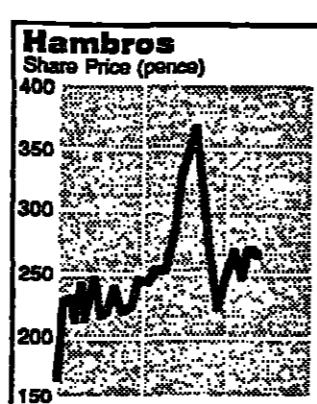
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of 24.9p (25.9p). The decline was due to new shares issued to acquire estate agency businesses. Excluding Strauss, earnings were 26p per share, up from 25.2p.

As a result of the reorganisation of Strauss Turnbull Hambros' stake will fall to 17 per cent and this will be treated as an investment from now on. Mr Sporborg said that Hambros' interest in Strauss, acquired at the time of the Big Bang in 1986, "was never part of our main strategic thrust."

The Hambros group is continuing to develop links with Continental banks as part of its plan for a network of European ties. Sir Adam Ridley, a director, said there were "honeymoons" going on with potential partners in Greece, France, Belgium, Holland and Portugal, but he declined to identify them.

#### • comment

The initial scepticism about Hambros' rather oddball corporate strategy of expanding into the estate agency business at a

time when its rivals were investing heavily in the securities business, has largely disappeared and the relative strength of the shares over the last year reflects a growing belief that the group's long-term strategy may be more sensibly based than that of most of its peers. That said, the full-year figures are mildly disappointing. Despite its efforts to distance itself from the securities industry, the crash cost about £5m, the relative contribution from corporate finance has almost halved, and a 3 per cent rise in earnings per share reflects the not inconsiderable cost of buying highly priced estate agents with paper. This year the group should be able to earn about £80m, but a prospective multiple of a shade below 10 times earnings, when combined with the modest dividend increase, means that the shares are unlikely to outperform the market, although they could still do well relative to the merchant bank sector.

Strauss Turnbull reorganisation, Page 27

Application has been made to the Council of The Stock Exchange for the ordinary share capital of The Builder Group PLC issued and now being issued to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings in the ordinary shares will commence on Wednesday, 6th July, 1988.

### THE BUILDER GROUP PLC

(Registered in England — No. 110651)

Placing and Offer for Sale by

Samuel Montagu & Co. Limited

of

3,600,000 ordinary shares of 10p each at 125p per share payable in full on application

#### SHARE CAPITAL

Authorised

£2,200,000

Issued and now being

Issued fully paid

£1,650,000

In ordinary shares of 10p each

The Builder Group is a leading UK publisher of specialist business periodicals directed at professionals and management in the building and property industries. The Group publishes 14 periodicals with a professional circulation of 262,000.

Pursuant to the Placing, 3,600,000 ordinary shares being offered for sale, up to 250,000 are available in the first instance to satisfy applications from employees of The Builder Group.

Particulars relating to the Company are available from the Company Announcements Office of The Stock Exchange until Friday, 24th June, 1988 and in the Excel Statistical Service. Copies of the Listed Periodicals (on the terms of which alone applications can be considered) together with application forms may also be obtained during normal business hours (Saturdays and public holidays excepted) up to and including Tuesday, 5th July, 1988 from:

Samuel Montagu & Co. Limited

10 Lower Thames Street,

London EC3R 6AE

01-260 9000

Laurence Prus & Co. Ltd.

27 Finsbury Square,

London, EC2A 1LP

01-260 9000

National Westminster Bank PLC

New Issues Department,

2 Princes Street,

London, EC2P 2BD

and from The Builder Group PLC, Builder House, 1-3 Pemberton Row, London, EC4P 4HL and from the main branches of National Westminster Bank PLC in the following locations—Birmingham, Bristol, Cardiff, Edinburgh, Glasgow, Leeds, Liverpool, Manchester

The application lists will open at 10.00 a.m. on Tuesday, 28th June, 1988 and may be closed at any time thereafter.

22nd June, 1988

### Wellman profits nearly doubled to over £2.6m

Pre-tax profits were nearly doubled at Wellman in the year to March 31 1988 from £1.34m to £2.65m. Turnover was up 12 per cent from £38.95m to £41.26m.

Interest charges were sharply lower at £194,000 (£520,000) aided by the rights issue in September.

The directors of this engineering group, which experienced heavy losses up to 1986, said all operating companies, except UK automotive business and the furnace division in the US, had

### Caravan surge boosts Burndene

A strong contribution from its caravan manufacturing and park operating division helped Burndene Investments increase profits by 33 per cent in the 26 weeks to March 26 1988. The taxable figure of £1.66m compared with £1.25m previously and was scored on turnover up 31 per cent from £10.81m to £14.19m.

This interim dividend is raised to 2p (1.5p) on earnings per 5p share of 10.51p (8.18p) basic and 6.1p (4.3p) fully diluted.

### Blick expands to over £2m in first six months

AN INCREASE of 18 per cent in taxable profits was reported at Blick, Swindon-based supplier of clocking equipment and radio pagers, where turnover rose 23 per cent to £9.2m for the half year to March 31 1988.

This gave rise to pre-tax profits of £2.14m (£1.82m), and earnings per 5p share were 7.56p (6.23p). Interest receivable of £119,000 (£133,000) continued to contribute

to profits, although interest rates were lower than last year.

Mr Alan Elliott, chairman, said the board had decided to distribute a higher proportion of post-tax profits for the year and as a first step was paying an increased interim dividend of 2p (1.6p). The current level of trade was encouraging and he was confident of continued progress.

### Reliance Security up 12%

IN ITS first full set of results since joining the USM Reliance Security Group, has increased pre-tax profits by 12 per cent from £1.55m to £1.74m. Turnover in the year to April 5 advanced 28 per cent from £29.94m to £30.52m.

Mr Brian Kingham, chairman, said Reliance, which came to the USM last March, had achieved substantial geographical expansion and invested in new management information systems. He

### Sterling static at £0.8m

Sterling Industries, light engineer, revealed virtually unchanged pre-tax profits of £880,000 for the year to end-March, or turnover 5 per cent higher at £8.48m. Tax took £305,000 against

over up from £2.18m to £10.06m. After tax of £431,000 (£386,000), earnings per 10p share of 5.1p (4.8p). The directors propose a final dividend of 2.4p — up from 2.3p last time — making 3.4p (3.1p) for the year. There was an extraordinary debit of £280,000 (£123,000).

Growth continues at Amber

Amber Industrial Holdings continued the steady growth shown at the mid-way stage, and in the full year to end-March lifted pre-tax profits by 14 per cent from £1.07m to £1.22m.

The result was posted on turnover

JUNE 1988



#### ASIAN OCEANIC GROUP

AND ITS SHAREHOLDERS  
CIGNA CORPORATION

BLISS OCEANIC HOLDINGS LIMITED AND  
KUWAIT FOREIGN TRADING CONTRACTING &  
INVESTMENT COMPANY (S.A.K.)

ARE PLEASED TO ANNOUNCE THE PARTICIPATION  
OF

NISSHO IWAYI CORPORATION AND  
ORIENT LEASING COMPANY LIMITED

WHO HAVE EACH SUBSCRIBED TO APPROXIMATELY 10% OF  
THE ENLARGED CAPITAL OF

ASIAN OCEANIC HOLDINGS LIMITED

ASIAN OCEANIC GROUP  
HONG KONG NEW YORK SINGAPORE  
MANILA JAKARTA ISTANBUL

#### NOTICE OF PREPAYMENT

**Banco di Storia**  
LONDON BRANCH

**ECU50,000,000**

Negotiable Floating Rate Certificates of Deposit

Date 30th January, 1990

Notice is hereby given that in accordance with the conditions of the above Certificate of Deposit (the "Certificate"), Banco di Storia, the "Bank" will pay off all the outstanding Certificates on 27th July, 1988

(the "Prepayment Date"), at their principal amount: Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Office of the Paying Agent, Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Morgan Guaranty Trust Company of New York, London  
Agent Bank  
22nd June, 1988

## MARKS & SUCCESS

#### Group Performance

In the last year, Marks and Spencer Group sales increased by 8.5% to £4,557.6 million. Profits exceeded £500 million for the first time, increasing by £69.6 million — up 16.1%. Overall profitability went up from 10.2% to 11.0%. Dividend per share increased from 4.5p to 5.1p and earnings per share were up 17.3% from 10.4p to 12.2p.

UK Sales

Our UK store sales increased by 9.6% to £4,173.6 million, 7.6% being volume growth.

Clothing sales showed particularly strong growth in the second half of the year and increased by 7.8% to £2,016.0 million.

The sales of the Homeware and Footwear Division increased by 8.7% to £486.3 million as expansion of the ranges continued.

Food sales increased by 12.0% to £1,671.3 million, significantly ahead of national retail food sales.

Store Development

During the year, £125 million was invested in store development. Selling space increased by 545,000 sq. ft and a further 2 million sq. ft were modernised. We plan to add over 400,000 sq. ft of selling space in the coming year and modernise a further 1.5 million sq. ft.

The year saw the redevelopment of our premier store at Marble Arch completed and the opening of our second edge of town store at Cheshunt.

Investment in Technology

£40 million was invested in developing information technology and we became the first major UK retailer to introduce electronic cheque writing.

We have opened a computer centre employing 450 people to deal with the developments and to support our company's growth into the 1990's.

#### Group Turnover (excluding Sales Taxes) £m

|      |        |
|------|--------|
| 1988 | 4577.6 |
| 1987 | 4220.8 |
| 1986 | 3734.8 |
| 1985 | 3208.1 |
| 1984 | 2862.5 |
| 1983 | 2509.9 |

#### Group Profit (before Taxation) £m

## COMMODITIES AND AGRICULTURE

### IPE votes down crude oil permits plan

By David Blackwell

**THE INTERNATIONAL PETROLEUM EXCHANGE'S** members yesterday voted against their board's proposal to issue special trading permits for the new crude oil contract being launched tomorrow.

But the vote would not be detrimental to the \$1m launch. Mr Derek Whiting, chairman of the exchange, said after yesterday's extraordinary general meeting, "Members were seeking reassurance and explanation of what the board had in mind."

The board was proposing to sell at \$1,000 each 35 special trading permits for the crude contracts to non-members of the exchange in addition to permits given to the 35 exchange members. The permits would authorise the holders to put one trader on the floor to deal only in crude oil.

Mr Whiting said members were keen to have full details of who could apply for the permits, how they would be vetted, and by what criteria they would be chosen. A further meeting to reconsider the issue was likely to take place in about three weeks.

He emphasised that members were "totally dedicated" to the crude oil contract - the second attempt at such a contract by the IPE.

### WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets).

**ANTIMONY:** European free market, 95.6 per cent, \$ per tonne, in warehouse, 2,080-2,120 (3,100-2,160).

**BISMUTH:** European free market, min. 95.6 per cent, \$ per lb, tonne lots in warehouse, 5.30-5.50 (5.15-5.40).

**CADMUM:** European free market, min. 95.6 per cent, \$ per lb, in warehouse, ingots 8.00-8.20 (7.90-8.05), sticks 8.00-8.20 (7.90-8.05).

**COBALT:** European free market, 95.6 per cent, \$ per lb, in warehouse, 5.60-6.85 (6.60-6.95).

**MERCURY:** European free market, min. 95.6 per cent, \$ per 76 lb flask, in warehouse, 323-333 (310-320).

**MOLYBDENUM:** European free market, drummed molybodic oxide, \$ per lb Mo, in warehouse, 3.45-3.55 (same).

**SELENIUM:** European free market, min. 95.6 per cent, \$ per lb, in warehouse, 9.60-9.80 (same).

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO, cif. 50-51 (52-51).

**VANADIUM:** European free market, min. 95.6 per cent, VO, cif. 3.25-3.35 (3.20-3.30).

**URANIUM:** Nucleco exchange value, \$ per lb, UO, 15.75 (same).

Deborah Hargreaves on the grain trade's response to the record-breaking US heatwave

### Soya hits 10-year peak as drought continues

**SOYABEAN FUTURES** prices on the Chicago Board of Trade soared to 10-year peaks yesterday as the drought in the Midwest continued to worsen.

In response to the increased volatility in the grain contracts, the CBoT also raised margin requirements yesterday for speculative traders. The initial margin for soyabean futures went up from \$1,500 to \$2,500 a contract.

The drought is also affecting grain transport on the Mississippi River, where the lowest water levels on record have stranded many barges.

"This is history," one trader commented yesterday, "people will be referring to this market for years to come." It is very rare for grain contracts to reach their price limits within minutes of the opening bell, the exchange expanded the limit on soyabean futures from 30 cents to 45 cents.

While traders have focussed much attention on the soyabean market this year, following a sub-

stantial reduction in US stockpiles of beans, concern has recently turned to maize (known as corn in the US) as farmers fear their crops will be harmed in the desiccating temperatures.

The cornbelt - stretching through Illinois and Iowa - is currently entering a critical stage when rain and lower temperatures are crucial to the development of the crop.

Within the next two weeks, the maize will shoot its tassels - the flower at the top of the plant that pollinates it. When temperatures remain above 90 degrees, as they have in past weeks, pollination of the maize is likely to fail and the plants will be unable to develop an ear.

Already maize yields are expected to be 15 to 20 per cent below

normal, according to Mr Garren Benson, agronomist at Iowa State University. Soybeans are better able to withstand drought, but yield prospects are dropping with each sweltering day and both crops need above average rainfall for the rest of the summer.

One farmer, who grows maize and soyabeans in western Illinois, says he needs 1½ inches of rain a week for the next eight weeks in order to grow a decent crop.

Little rain is forecast for Illinois in the next ten days, however, and little relief is expected from the sizzling temperatures.

In response to fears for the CBoT's maize futures remained locked at its upper price limit at the start of yesterday.

day's trading. Stocks of maize have not run as low as those of soybeans and the US Government still has some eight months of the current year.

But maize exports are in danger of being held up by the falling level of the Mississippi River, which has dropped to a record 9 ft below normal at Memphis, Tenn. The river was closed yesterday for dredging to try to free some of the stranded barges.

The US exports some 35m bushels of maize through New Orleans during the summer. Some 50m bushels are currently in storage at the port and 20m bushels are en route down the Mississippi, but supply could start to dry up as the river level continues to drop.

### EC seeks to break farm price deadlock

By TIM DICKSON IN BRUSSELS

nobody expected his insistence on a devaluation of the Greek drachma beyond that 10 per cent which had been offered immediately and the additional 4.6 per cent which was on the table from the start of next year.

EC officials and diplomats said yesterday that a meeting had been scheduled between the European Commission and the Greek farm delegation following Friday morning's dramatic veto by Athens of the "final" compromise package.

Meeting informally in Würzburg, West Germany, yesterday the other 11 member states agreed to accept the final package tomorrow during or after a meeting in Luxembourg of the EC Fisheries Council.

The 11th hour veto by the Athens Government, just as other Farm Ministers were getting ready to sip celebratory champagne, came at the end of a week of hard negotiations marked mainly by concessions on so-called green currencies - the artificial exchange rates at which EC support prices are translated into national currencies. Pressure on the Commission was consistently exerted by the Mediterranean countries to raise their green currency of Britain, 2.5 per cent for Ireland, 1.5 per cent for France, 1.5 per cent for Denmark and 1 per cent for Spain (in the sheepmeat sector only) to come into effect at the start of 1989.

Other key points of the package were a 25 per cent cut in the special monthly payments (or increments) made to cereal producers, a last minute weakening of the Commission's plans to tighten up the system of guaranteed beef purchases, the extension of national aid systems to wine growers to 1990, and last minute concessions to Italian sugar refiners and Greek tobacco producers.

### Canadian coal sales soar

By Robert Gibbons in Montreal

**SURGING** Japanese steel production and labour troubles in Australia are contributing to a dramatic gain in Western Canada coal exports.

The Coal Association of Canada says exports rose 43 per cent to 1.2m tonnes in the first four months, up from 8.1m tonnes a year earlier. Metallurgical coal is leading the way with a shipment of 35 per cent of its needs and reducing its reliance on US coal.

### Finland blocks whalemeat

By Olli Virtanen in Helsinki

**FINLAND** WILL interrupt a shipment of whale meat in transit to Japan and return it to Iceland. The move follows a publicity campaign by members of Greenpeace, the international environmental movement, who discovered a total of 197 tonnes of frozen whale meat in the port of Helsinki Monday and fastened themselves to the containers.

The Ministry of Environment determined yesterday that imports of whale meat to Finland is in conflict with the country's legislation and international agreements. Consequently the lot will be returned to its country of origin.

Greenpeace was satisfied with the prompt action to interrupt

### Kuala Lumpur palm oil prices mirror Chicago gains

By Wong Sulong in KUALA LUMPUR

**PALM OIL**, priced in Malaysia, surged to a 5-month high, once again breaking the 1,300 ringgit (\$300) a tonne level, on reports of drought damage to the US soybean crop.

On the Kuala Lumpur Commodity Exchange crude palm oil futures for delivery in July, the prompt month, hit a high of 1,256 ringgit a tonne in January.

But the market succumbed to profit-taking and the July position closed with a net gain of 56

ringgit at 1,244 ringgit a tonne.

For the second day running the August, September, October and November positions all closed with 75 ringgit permissible limit gains. Traders said the market tone was very firm, with a total of 282 lots of 25 tonnes traded.

The KLCE palm oil market established its closing peak of 1,270 ringgit a tonne in January, following heavy buying by India to make up the edible oils shortage caused by the 1986 drought.

If the US drought proved to be less damaging than expected,

however, palm oil prices could fall back to around 1,000 ringgit a tonne, particularly in view of surging Malaysian output forecast to hit 450,000 to 500,000 tonnes a month in the third quarter.

Traders noted that the Indian Government appeared to have slowed down purchases of Malaysian palm oil. India was reported to have bought 58,000 tonnes for June shipment and another 55,000 tonnes for July, but its

August purchases were believed to have reached only around 18,000 tonnes.

When prices breached the 1,200 ringgit mark in January, Mr Narain Rama, the Indian Finance Minister, warned Malaysians that India would switch to cheaper India and prices fell.

Palm oil prices have risen by more than 250 ringgit within the past month, and are now 60 per cent higher than a year ago.

Nicholas Woodsworth on an ambitious rehabilitation project

### Ghana sets course for a cocoa revival

By Nicholas Woodsworth

**WHEN COCOA** farmers in a small village near Sunyani in western Ghana met recently that Ghanaian boxer Marvelous Nana Yaw Konadu was to have a crack at the World Boxing Council flyweight title this September, there was no doubt that these were a proud and patriotic people - cheered for Ghana's greater glory.

The weather and better-developed Ivory Coast, however, has an excellent road system running along its border with Ghana; it is far easier for Ghanaian farmers to sell their produce to Lebanese and Ivorian traders who run their trucks over the border than it is for them to haul cocoa to distant and inaccessible Ghanaian distribution routes.

The weather and better-developed Ivory Coast, however, has an excellent road system running along its border with Ghana; it is far easier for Ghanaian farmers to sell their produce to Lebanese and Ivorian traders who run their trucks over the border than it is for them to haul cocoa to distant and inaccessible Ghanaian distribution routes.

So sophisticated has the smuggling system become that some Ghanaian farmer's cocoa crops are pre-financed by Ivorian interests in a shadowy sort of local cocoa futures market. Allegations are also commonly made that Ghanaian border security forces are involved in the illegal trade.

According to Mr Rajendra Sharma, World Bank senior economist, over half of the total amount will go to developing the western areas' road systems to ensure better access to and transportation from cocoa producing areas. In addition to upgrading long-neglected routes already built, 3,000 km of new feeder roads will be constructed.

The five year project will be in research and extension work. With 1m hectares under cultivation and world prices plummeting, Ghana is not interested in putting more land under cocoa when it could be devoted to other foreign exchange-earning crops. It would, however, like to see increased yields to compensate for falling prices.

To this end new efforts will be made to improve the extension services that provide training, farm implements, insecticides, and fertilisers, as well as higher-yielding cocoa pod varieties.

The project is co-ordinated with Cocobod moves to put cocoa production on a more commercial

footing. In the past the industry's importance as Ghana's biggest foreign currency earner had led to any easy acceptance of marketing board deficit financing policies. With profit margins severely squeezed, commercial considerations will now play a more important role.

Cocobod has already undertaken a streamlining process in the last 3 years. In that period 30,000 employees, about 40 per cent of its total workforce, have been laid off. This has brought down costs and, says Mr Owusu, and made operations more efficient. It has also recently sold off 32 of its 92 state-owned plantations.

Another major component of the five year project will be in research and extension work. With 1m hectares under cultivation and world prices plummeting, Ghana is not interested in putting more land under cocoa when it could be devoted to other foreign exchange-earning crops. It would, however, like to see increased yields to compensate for falling prices.

To this end new efforts will be made to improve the extension services that provide training, farm implements, insecticides, and fertilisers, as well as higher-yielding cocoa pod varieties.

Another important measure, adds Mr Owusu, includes a move away from providing farmers

with credit facilities. In 1986 Cocobod introduced a credit system for the purchase of insecticides and spraying machines.

Cocobod now intends to drop all such programmes and encourage farmers to seek credit from commercial banks. Although Mr Owusu maintains that present banking laws reserving a portion of deposits to agricultural borrowers makes this feasible on a co-operative basis, lack of collateral among Ghana's 265,000 small cocoa farmers remains a major problem in the industry.

In the 1960s Ghana grew 500,000 tonnes of cocoa a year and was the world's leading cocoa producer. With the country's devastating economic slide in the 1970s the figure dropped as low as 158,000 tonnes. Production has risen since then, but because of poor rains this year Cocobod now predicts a maximum production of only 200,000 tonnes.

How much of this total will end up in the Ivory Coast is not certain, but quantities of smuggled cocoa are certain to diminish over time. With the new rehabilitation project the cocoa farmers of Western Ghana are going to lose in trans-border business. As a consolation, they do at least have the hope of seeing Marvelous Nana Yaw Konadu win his title bout.

transportation but not with the decision to return to Iceland. The organisation is worried that Iceland will now look for other routes to ship the meat to Japan.

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER  
The Business Section appears every Tuesday + Saturday.  
For further details please contact James Pascall on 248-8000 Ext 3524.

**WORLD COMMODITIES PRICES**

**US MARKETS**

**THE PRECIOUS METALS** rallied with a combination of local and commission house buying, but persistent trade selling prompted long-liquidation, easing prices from the previous week.

Burman Lambart, Copper closed sharply higher following trade buying which touched off stops, forcing short-covering.

Energy futures traded narrowly, with underlying trade and commission house support. Coffee, cocoa and sugar derived strength from trade and industry buying which prompted speculative short-covering. The grains were all sharply higher on continued concerns over the weather. Wheat eased in early trading on hedge pressure, but quickly found support. Profit-taking was noted, especially in the bean complex, but sharply higher overseas cash prices added to the limit move. Pork bellies were also firm, while hogs and cattle responded by technical reactions to recent weakness.

**COCA COLA** 42,000 US gallons/bbl, cents/bbl

**SOYABEAN OIL** 40,000 litres/cents/bbl

**COFFEE** 10 tonnes/tonnes

**COFFEE "C"** 37,500 lbs/cents/bbl

**COFFEE 100 lbs/min: cents/bbl/bushel**

**COFFEE 500 lbs/min: cents/bbl/bushel**

**COFFEE 1000 lbs/min: cents/bbl/bushel**

**COFFEE 2000 lbs/min: cents/bbl/bushel**

**COFFEE 4000 lbs/min: cents/bbl/bushel**

**COFFEE 8000 lbs/min: cents/bbl/bushel**

**COFFEE 16000 lbs/min: cents/bbl/bushel**

**COFFEE 32000 lbs/min: cents/bbl/bushel**

**COFFEE 64000 lbs/min: cents/bbl/bushel**

**COFFEE 128000 lbs/min: cents/bbl/bushel**

**COFFEE 256000 lbs/min: cents/bbl/bushel**

## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar stays in narrow range

THE DOLLAR finished below its best level in currency markets yesterday, but showed little movement after a G7 communiqué, which issued a warning against excessive dollar fluctuations. Dealer's initial reactions suggested that the dollar would continue to trade within a relatively narrow range.

The US unit slipped against the D-Mark to DM1.7575 from DM1.7600, but was unchanged against the Swiss and French francs at SFr1.6625 and FFr1.5300 respectively. Against the yen it rose to Yen126.30 from Yen126.20. On Bank of England figures, the dollar's exchange rate index was unchanged at 94.4.

US consumer prices rose by 0.3 p.c. in May after a 0.4 p.c. increase in April. However the underlying trend gave rise for concern, since the annualised increase for the first five months of the year, at 4.0 p.c., was already equal to the increase for the whole of 1987.

Sterling finished on a slightly firmer note, although the Bank of England did not signal a rise in base rates. Nevertheless cash rates continued to discount at least a half point rise, and this helped to underpin the pound.

Figures for first quarter UK GDP showed an increase of 0.7 p.c. to give a year-on-year rise of 4.0 p.c. This was down from a revised estimate for the fourth quarter of 1987 which showed an increase of 1.0 p.c., giving a year-on-year rise of 4.4 p.c. However the slowdown was not seen as signalling a decline in the under-

lying rate of overall production. This was highlighted by a 5 p.c. increase in construction - largely due to new housing.

Sterling rose to \$1.7855 from \$1.7845 against the dollar but slipped to DM3.1375 from DM3.1400 in terms of the D-Mark. It was higher against the yen at Yen225.75 from Yen225.25 and finished elsewhere at SFr1.6125 from SFr1.6100 and FFr1.5875 compared with FFr1.5850. Its exchange rate index closed at 76.5, up from 76.3 at the opening and 76.0 on Monday.

The D-Mark's overall performance was less than encouraging. It was weaker against the Swiss franc at SFr1.6320 from SFr1.6370 at the start, while the Japanese yen rose to a record high of DM1.815 per Yen100 from DM1.810.

Despite the rise in the Bundesbank's repurchase rate, the differential between Euro-Swiss francs and Euro-marks was only marginally wider at 1% p.c. in the D-Mark's favour. This was slightly better than the half point advantage last week, but still narrower than the 1% p.c. enjoyed just two months ago.

The D-Mark was fixed at FFr1.5725, unchanged from Monday. In addition, figures released yesterday showed that West Ger-

many's long-term capital outflows (for investments with four years or more to maturity) rose to a record DM31.7bn in the first four months of this year, compared with DM19.5bn for the previous four months. At the same time foreign investment in West German bonds rose by just a DM27.3bn increase for the corresponding period in 1987.

The fixing rate was fixed at DM1.7575 against DM1.7539 on Monday and the Bundesbank sold a nominal \$12m. The fixing level was below the morning's high, as the threat of further intervention by the West German central bank injected a note of caution. However in the absence of any support from other central banks, demand for the dollar seems likely to persist.

The French franc lost ground to the dollar, slipping to an eight month low in Paris, but it showed little change against the D-Mark, despite an increase in differentials created by the rise in West German rates. The Bank of France left its own intervention rate unchanged yesterday.

The D-Mark was fixed at FFr1.5725, unchanged from Monday.

## EMS EUROPEAN CURRENCY UNIT RATES

## £ IN NEW YORK

|  | June 21       | Last          | Previous Close |
|--|---------------|---------------|----------------|
| £/Euro   | 1.7850-1.7865 | 1.7850-1.7865 | 1.7850-1.7865  |
| 1 month  | 0.77-0.7850   | 0.77-0.7850   | 0.77-0.7850    |
| 3 months   | 0.77-0.7850   | 0.77-0.7850   | 0.77-0.7850    |
| 12 months  | 0.77-0.7850   | 0.77-0.7850   | 0.77-0.7850    |
| Forward premium and discounts apply to the US dollar |               |               |                |

Changes are for £100. Negative change denotes a weak currency.

Figures selected by Financial Times.

## POUND SPOT- FORWARD AGAINST THE POUND

|  | June 21 | Days | Closes |
|--|---------|------|--------|
| 1 day  | 76.3    | 76.4 | 76.4   |
| 2 days   | 76.4    | 76.5 | 76.5   |
| 3 days   | 76.5    | 76.6 | 76.6   |
| 4 days   | 76.5    | 76.6 | 76.6   |
| 5 days   | 76.5    | 76.6 | 76.6   |
| 7 days   | 76.5    | 76.6 | 76.6   |
| 1 month  | 76.5    | 76.6 | 76.6   |
| 3 months   | 76.5    | 76.6 | 76.6   |
| 6 months   | 76.5    | 76.6 | 76.6   |
| 1 year   | 76.5    | 76.6 | 76.6   |
| 2 years  | 76.5    | 76.6 | 76.6   |
| 3 years  | 76.5    | 76.6 | 76.6   |
| 5 years  | 76.5    | 76.6 | 76.6   |
| 10 years   | 76.5    | 76.6 | 76.6   |
| Forward premium and discounts apply to the US dollar |         |      |        |

Changes are for £100. Positive change denotes a weak currency.

Figures selected by Financial Times.

## STERLING INDEX

|  | June 21 | Prev. |
|--|---------|-------|
| 1 day  | 76.3    | 76.4  |
| 2 days   | 76.4    | 76.5  |
| 3 days   | 76.5    | 76.6  |
| 4 days   | 76.5    | 76.6  |
| 5 days   | 76.5    | 76.6  |
| 7 days   | 76.5    | 76.6  |
| 1 month  | 76.5    | 76.6  |
| 3 months   | 76.5    | 76.6  |
| 6 months   | 76.5    | 76.6  |
| 1 year   | 76.5    | 76.6  |
| 2 years  | 76.5    | 76.6  |
| 3 years  | 76.5    | 76.6  |
| 5 years  | 76.5    | 76.6  |
| 10 years   | 76.5    | 76.6  |
| Forward premium and discounts apply to the US dollar |         |       |

Changes are for £100. Positive change denotes a weak currency.

Figures selected by Financial Times.

## CURRENCY RATES

|  | June 21         | Bank rate %   | Spot/Forward | European Currency Unit |
|--|-----------------|---------------|--------------|------------------------|
| US Dollar  | 1.7850-1.7865   | 0.6250-0.6255 |              |                        |
| Canadian Dollar                                      | 1.61370-1.61375 | 0.6250-0.6255 |              |                        |
| Austrian Sch.  | 1.61445         | 0.6250-0.6255 |              |                        |
| Swiss Franc  | 1.61445         | 0.6250-0.6255 |              |                        |
| Danish Krone   | 0.90915         | 0.6250-0.6255 |              |                        |
| Belgian Franc  | 2.07655         | 0.6250-0.6255 |              |                        |
| Dutch Guilder  | 2.31945         | 0.6250-0.6255 |              |                        |
| Icelandic Krone                                      | 0.67005         | 0.6250-0.6255 |              |                        |
| Norwegian Krone                                      | 0.70495         | 0.6250-0.6255 |              |                        |
| Italian Lira   | 1.7850-1.7865   | 0.6250-0.6255 |              |                        |
| Portuguese Esc.                                      | 0.6250-0.6255   | 0.6250-0.6255 |              |                        |
| Spanish Peseta                                       | 1.57625-1.57650 | 0.6250-0.6255 |              |                        |
| French Franc   | 0.70495         | 0.6250-0.6255 |              |                        |
| Greek Drachma  | 0.70495         | 0.6250-0.6255 |              |                        |
| Irish Pound  | 0.70495         | 0.6250-0.6255 |              |                        |
| Swiss Franc  | 1.61445-1.61450 | 0.6250-0.6255 |              |                        |
| Other Pounds   | 1.57625-1.57650 | 0.6250-0.6255 |              |                        |
| Forward premium and discounts apply to the US dollar |                 |               |              |                        |

Changes are for £100. Positive change denotes a weak currency.

Figures selected by Financial Times.

## CURRENCY MOVEMENTS

|    | June 21         | Rank  | Moving % | Change % | Change % |
|----|-----------------|-------|----------|----------|----------|
| 1  | 1.7850-1.7865   | 10.60 | -0.05    | -0.05    | -0.05    |
| 2  | 1.61370-1.61375 | 11.12 | -0.05    | -0.05    | -0.05    |
| 3  | 1.61445         | 11.25 | -0.05    | -0.05    | -0.05    |
| 4  | 0.90915         | 11.38 | -0.05    | -0.05    | -0.05    |
| 5  | 2.07655         | 11.45 | -0.05    | -0.05    | -0.05    |
| 6  | 2.31945         | 11.55 | -0.05    | -0.05    | -0.05    |
| 7  | 0.67005         | 11.65 | -0.05    | -0.05    | -0.05    |
| 8  | 0.70495         | 11.75 | -0.05    | -0.05    | -0.05    |
| 9  | 1.7850-1.7865   | 11.85 | -0.05    | -0.05    | -0.05    |
| 10 | 1.57625-1.57650 | 11.95 | -0.05    | -0.05    | -0.05    |
| 11 | 0.70495         | 12.05 | -0.05    | -0.05    | -0.05    |
| 12 | 0.6250-0.6255   | 12.15 | -0.05    | -0.05    | -0.05    |
| 13 | 1.57625-1.57650 | 12.25 | -0.05    | -0.05    | -0.05    |
| 14 | 0.6250-0.6255   | 12.35 | -0.05    | -0.05    | -0.05    |
| 15 | 1.57625-1.57650 | 12.45 | -0.05    | -0.05    | -0.05    |
| 16 | 0.6250-0.6255   | 12.55 | -0.05    | -0.05    | -0.05    |
| 17 | 1.57625-1.57650 | 12.65 | -0.05    | -0.05    | -0.05    |
| 18 | 0.6250-0.6255   | 12.75 | -0.05    | -0.05    | -0.05    |
| 19 | 1.57625-1.57650 | 12.85 | -0.05    | -0.05    | -0.05    |
| 20 | 0.6250-0.6255   | 12.95 | -0.05    | -0.05    | -0.05    |
| 21 | 1.57625-1.57650 | 13.05 | -0.05    | -0.05    | -0.05    |
| 22 | 0.6250-0.6255   | 13.15 | -0.05    | -0.05    | -0.05    |
| 23 | 1.57625-1.57650 | 13.25 | -0.05    | -0.05    | -0.05    |
| 24 | 0.6250-0.6255   | 13.35 | -0.05    | -0.05    | -0.05    |
| 25 | 1.57625-1.57650 | 13.45 | -0.05    | -0.05    | -0.05    |
| 26 | 0.6250-0.6255   | 13.55 | -0.05    | -0.05    | -0.05    |
| 27 | 1.57625-1.57650 | 13.65 | -0.05    | -0.05    | -0.05    |
| 28 | 0.6250-0.6255   | 13.75 | -0.05    | -0.05    | -0.05    |
| 29 | 1.57625-1.57650 | 13.85 | -0.05    | -0.05    | -0.05    |
| 30 | 0.6250-0.6255   | 13.95 | -0.05    | -0.05    | -0.05    |
| 31 | 1.57625-1       |       |          |          |          |

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## LONDON STOCK EXCHANGE

# Equities rebound sharply in absence of base rate rise but Gilts still nervous

## Account Dealing Dates

| First Dealing | Last Dealing |
|---------------|--------------|
| June 6        | June 15      |
| June 20       | June 29      |
| Jul 1         | Jul 11       |
| Jul 4         | Jul 14       |
| Jul 5         | Jul 15       |
| Over 5 years  | July 25      |
| 10 years      | July 26      |
| 20 years      | July 26      |
| 30 years      | July 26      |
| All stocks    | July 26      |

"It seems clear that the Bank of England is monitoring rates very closely", observed a US bank trader, "and may decide to raise rates as soon as sterling turns easier".

Index-linked stocks added 1% or so in very light trade.

Dee Corporation became embroiled in revised speculation over the 15 per cent shareholding held by A F Foods. The latter will shortly be released from an undertaking given nearly two years ago not to dispose of the Dee shares, acquired through the sale of Finefare, to a single buyer.

Stories resurfaced of a possible bid from a predator with break-up intentions and in busy trading shares of Dee rose 8 to 14p. Barker & Dobson staged an audacious and unsuccessful attempt at the turn of the year to take over Dee Corporation.

Ocean Transport moved up on the hope that New Zealand entrepreneur Sir Ron Brierley might renew his bid for the UK freight forwarding and marine services specialist. This assumption was based on Brierley's sale of his NZI stake to General Accident on Monday, and the belief that he would use the cash to make another move for Ocean Transport.

Brierley last attempted a takeover in October 1986, and currently holds 27 per cent of Ocean Transport, which closed yesterday at 19 24p.

Scottish & Newcastle were again dominant of the two stocks currently highlighting the brewery sector and benefited further from Monday's announcement that Elders IXL had increased its stake to 8.9 per cent and the shares gained 7 to 34p. Market-makers are expecting further developments and one commented, "no-one wants to be short of this stock". Turnover was an impressive 5.3m shares.

Allied Lyons rose, partly in sympathy, partly because dealers see the company as a potential bid-target in its own right. Persistent buying sent the shares up 5 more to 43p, where they still found support lifting turnover to 5.4m.

Commercial Union, one of the UK's biggest composite insurers, touched 404p before closing unchanged at 400p with turnover in the stock reported at 5.1m.

Hard on the heels of Monday's news that Adsteam subsidiary Royal Worcester Spode subsidiary and rose 9 to 275p. Wellcome put on 3 to 540p in thin trading as investors stood back to consider its merits. A note from County NatWest Woodland downgraded the company from a buy to a hold, but stressed that the long-term outlook remains positive.

The oil majors took heart from the slightly firmer trend in international oil prices. American buying lifted Shell while BP edged up 3 to 285p on turnover of 3.4m shares. BP never settled a fraction better at 664p after 674p, after turnover of 2.3m.

Dealers reported persistent but generally modest demand which uncovered a stock shortage in the clearing banks. Turnover in the sector was again at a low level, but there was sufficient interest to boost Midland 6 to 42p, Barclays 5 to 413p and NatWest 4 to 567p.

Life assurances continued to suffer from profit-taking in the absence of any of the much rumoured takeover bids in the sector. In dwindling turnover Abbey lost a couple of pence to 32p, and Legal & General 3 to 29p.

Numerous "switch" recommendations affected composites where Guardian Royal Exchange advanced 13 to 940p, after 942p.

Food Retailing (16)...



2pm Prices June 21

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

| 12 Month<br>High Low | Stock    | Div Yld E | Wk High | Wk Low | Chg/Prc | Close Prc | Chg/Clos |
|----------------------|----------|-----------|---------|--------|---------|-----------|----------|
| 26                   | AAPL     | 1.5       | 20      | 14     | -2      | 24        | -4       |
| 24                   | ACM      | 5         | 12      | 10     | +1      | 11        | -1       |
| 12                   | ACMSc    | 11.18     | 12.25   | 11     | +1      | 11.5      | -1       |
| 24                   | ACMSc    | 11.18     | 12.25   | 11     | +1      | 11.5      | -1       |
| 20                   | ADM      | 2.00      | 20      | 18     | +1      | 19        | -1       |
| 73                   | AMCA     | 1.25      | 12      | 11     | +1      | 11        | -1       |
| 24                   | AM Ed    | 2         | 11      | 10     | +1      | 10        | -1       |
| 21                   | AM Int'l | 11        | 10      | 9      | +1      | 9         | -1       |
| 11                   | AMR      | 3.67      | 11      | 10     | +1      | 10        | -1       |
| 40                   | AMSLab   | 1.2       | 27      | 15     | +5      | 15        | -5       |
| 13                   | AMSLab   | 1         | 15      | 10     | +1      | 10        | -1       |
| 13                   | AMSLab   | 1         | 15      | 10     | +1      | 10        | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 14                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 13                   | AMSLab   | 1.25      | 22      | 7      | +1      | 7         | -1       |
| 11                   | AMSLab   |           |         |        |         |           |          |

## **NYSE COMPOSITE PRICES**

**Continued from previous Page.**

## **AMEX COMPOSITE PRICES**

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| Stock        | Div-E | 100s | High | Low | Close | Chng |  | Stock       | Div-E | 100s  | High | Low  | Close | Chng |  | Stock        | Div-E | 100s | High | Low | Close | Chng |  | Stock        | Div-E | 100s | High | Low | Close | Chng |  |
|--------------|-------|------|------|-----|-------|------|--|-------------|-------|-------|------|------|-------|------|--|--------------|-------|------|------|-----|-------|------|--|--------------|-------|------|------|-----|-------|------|--|
| AT&T         | .51   | 51   | 51   | 50  | 50    | -    |  | DataPd      | .10   | 444   | 101  | 10   | 10    | -    |  | Motor        | .10   | 456  | 456  | 456 | 456   | + 0  |  | R&W          | -     | R-R  | 40   | 6   | 54    | 54   |  |
| ATT Pfd 2.00 | .05   | 25   | 25   | 25  | 25    | -    |  | Orbital     | .10   | 57    | 1    | 1    | 1     | -    |  | Inter        | .10   | 279  | 102  | 102 | 102   | - 1  |  | RSW          | .40   | 40   | 11   | 11  | 11    | 11   |  |
| Action       | .08   | 8    | 8    | 7   | 7     | -    |  | Doptron     | .10   | 14    | 19   | 41/2 | 41/2  | -    |  | Int'l Tech   | .10   | 457  | 916  | 102 | 102   | - 1  |  | ResCap       | .05   | 21   | 21   | 20  | 20    | -    |  |
| Alcatel      | .12   | 12   | 12   | 11  | 11    | -    |  | Dillard     | .10   | 10    | 10   | 10   | 10    | -    |  | InterNet     | .10   | -    | -    | -   | -     | -    |  | Aernt A      | .02   | 25   | 25   | 25  | 25    | -    |  |
| Alphatech    | .10   | 10   | 7    | 7   | 7     | -    |  | Diodes      | .10   | 24    | 32   | 41   | 41    | - 1  |  | Jacobs 1.57% | .10   | 14   | 15   | 15  | 15    | - 1  |  | Arlene       | .12   | 27   | 15   | 15  | 15    | -    |  |
| Altis        | .05   | 5    | 5    | 4   | 4     | -    |  | DomePd      | .05   | 18423 | 1532 | 12   | 12    | - 1  |  | JohnAm       | .10   | 14   | 15   | 15  | 15    | - 1  |  | ReedCo       | .05   | 25   | 25   | 25  | 25    | -    |  |
| Altis Ind    | .25   | 25   | 25   | 24  | 24    | -    |  | Dunson      | .05   | 15    | 35   | 35   | 35    | -    |  | Kinmark      | .10   | 14   | 15   | 15  | 15    | - 1  |  | Ridell       | .10   | 15   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | EAC         | .10   | -     | E-E  | -    | -     | -    |  | Kirby        | .10   | 274  | 274  | 274 | 274   | - 1  |  | Rogers       | .12   | 11   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | EastCo 2.00 | .10   | 47    | 1    | 71   | 71    | -    |  | Lalberg      | .10   | -    | -    | -   | -     | -    |  | Rudick       | .05   | 6    | 6    | 6   | 6     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Edge        | .10   | 5     | 15   | 15   | 15    | -    |  | Lamkay       | .10   | 5    | 15   | 15  | 15    | -    |  | Sage         |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Edison      | .10   | 15    | 22   | 22   | 22    | -    |  | Laser        | .10   | 15   | 15   | 15  | 15    | -    |  | Salem        | .05   | 2    | 2    | 11  | 11    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Emerson     | .10   | 25    | 101  | 101  | 101   | -    |  | Lawson       | .10   | 15   | 15   | 15  | 15    | -    |  | Samco        | .05   | 31   | 31   | 31  | 31    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | EmpirA      | .10   | 2     | 15   | 15   | 15    | -    |  | LeePhr       | .10   | 15   | 15   | 15  | 15    | -    |  | Scenic       | .05   | 18   | 18   | 18  | 18    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | EMSCO       | .10   | 275   | 32   | 27   | 27    | -    |  | Liftime      | .10   | 15   | 15   | 15  | 15    | -    |  | SpeedOp      | .05   | 24   | 24   | 24  | 24    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Espey       | .10   | -     | F-F  | -    | -     | -    |  | Lily wa      | .10   | 15   | 15   | 15  | 15    | -    |  | Spelling     |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Feldman     | .10   | 15    | 22   | 22   | 22    | -    |  | Lionet       | .10   | 15   | 15   | 15  | 15    | -    |  | SHawn        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fisher      | .10   | 15    | 22   | 22   | 22    | -    |  | Lumens       | .10   | 15   | 15   | 15  | 15    | -    |  | Starlet      | .05   | 15   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | LynchC       | .10   | 15   | 15   | 15  | 15    | -    |  | Strut        | .15   | 20   | 20   | 20  | 20    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MCC Hd       | .10   | 15   | 15   | 15  | 15    | -    |  | Symbology    | .05   | 123  | 123  | 123 | 123   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MCC Rd       | .10   | 15   | 15   | 15  | 15    | -    |  | TIE          |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MCI D-8      | .10   | 15   | 15   | 15  | 15    | -    |  | TabProd      | .20   | 10   | 10   | 10  | 10    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MSR          | .10   | 15   | 15   | 15  | 15    | -    |  | Taiwan 8.11% | .10   | 42   | 42   | 42  | 42    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MacGrg       | .10   | 15   | 15   | 15  | 15    | -    |  | Tandem       | .10   | 11   | 11   | 11  | 11    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Marition     | .10   | 15   | 15   | 15  | 15    | -    |  | TechIP       | .10   | 17   | 17   | 17  | 17    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Matrix       | .10   | 15   | 15   | 15  | 15    | -    |  | Telephon     | .05   | 205  | 205  | 205 | 205   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | McDore       | .10   | 15   | 15   | 15  | 15    | -    |  | TempE        | .05   | 215  | 215  | 215 | 215   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MicroStr     | .10   | 15   | 15   | 15  | 15    | -    |  | TexAir       |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Mitsui       | .10   | 15   | 15   | 15  | 15    | -    |  | Thrend       | .05   | 171  | 171  | 171 | 171   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MoogB        | .10   | 15   | 15   | 15  | 15    | -    |  | TopOp        | .05   | 17   | 17   | 17  | 17    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MoogA        | .10   | 15   | 15   | 15  | 15    | -    |  | TwCoy        | .05   | 9    | 9    | 9   | 9     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MVRy         | .05   | 7    | 15   | 15  | 15    | -    |  | TRIM         | .05   | 15   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MWPat        | .10   | 15   | 15   | 15  | 15    | -    |  | Unicorn      | .05   | 37   | 37   | 37  | 37    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MWPat        | .10   | 15   | 15   | 15  | 15    | -    |  | UnivDay      | .05   | 3    | 3    | 3   | 3     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | MZD          | .10   | 15   | 15   | 15  | 15    | -    |  | UFoodA       | .05   | 3    | 3    | 3   | 3     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Nutrac       | .10   | 15   | 15   | 15  | 15    | -    |  | UFoodB       | .05   | 35   | 35   | 35  | 35    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | OEA          | .10   | 15   | 15   | 15  | 15    | -    |  | UniPal       |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | ODMA         | .10   | 15   | 15   | 15  | 15    | -    |  | VIAAnC       | .05   | 11   | 205  | 231 | 194   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Ocean        | .10   | 15   | 15   | 15  | 15    | -    |  | VIFish       |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | OCOP         | .10   | 15   | 15   | 15  | 15    | -    |  | WangB        | .15   | 15   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | PanOp        | .10   | 15   | 15   | 15  | 15    | -    |  | WangC        | .15   | 15   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | PerfOp       | .10   | 15   | 15   | 15  | 15    | -    |  | WebPet       | .05   | 19   | 205  | 210 | 205   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | PhilO        | .10   | 15   | 15   | 15  | 15    | -    |  | Whld         | .05   | 2    | 2    | 2   | 2     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | PIDem        | .10   | 15   | 15   | 15  | 15    | -    |  | Welco        | .05   | 6    | 6    | 6   | 6     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Pitney       | .10   | 15   | 15   | 15  | 15    | -    |  | Wellam       | .05   | 5    | 5    | 5   | 5     | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | PopSci       | .10   | 15   | 15   | 15  | 15    | -    |  | WeiGrid      | .05   | 45   | 45   | 45  | 45    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Prestd B     | .10   | 15   | 15   | 15  | 15    | -    |  | WDFGrid      | .05   | 412  | 412  | 412 | 412   | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Prestd A     | .10   | 15   | 15   | 15  | 15    | -    |  | Westm        | .05   | 28   | 28   | 28  | 28    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Protein's    | .10   | 15   | 15   | 15  | 15    | -    |  | Worlcon      | .05   | 15   | 15   | 15  | 15    | -    |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Protein's    | .10   | 15   | 15   | 15  | 15    | -    |  | Worldwide    |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |
| Altis Mfg    | .25   | 25   | 25   | 24  | 24    | -    |  | Fitzsim     | .10   | 15    | 22   | 22   | 22    | -    |  | Q4           | .10   | 15   | 15   | 15  | 15    | -    |  | WTRIM        |       |      |      |     |       |      |  |

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## **OVER-THE-COUNTER**

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*Nasdaq national market, 2pm Prices June 2*

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## AMERICA

## Unease over interest rates continues to hit trading

## Wall Street

TRADING IN US financial markets was subdued again yesterday amid unease about international interest rate policy, writes Janet Bush in New York.

At 2pm, the Dow Jones Industrial Average stood 2.23 lower at 2,081.61 after a fall of more than 20 points on Monday. Volume remained low with about 86m shares having been traded by mid-session.

US Treasury bonds started higher, building on their gains on Monday, but then weakened in late morning trading. By mid-session, prices were quoted as much as 3/4 point lower and the Treasury's 30-year benchmark issue was down 1 point to yield 9.18 per cent.

The key word for both markets is uncertainty. Confirmation of a 1/4 point increase in the Bundesbank's interest rate repurchase rate to 3.50 per cent from 3.25 per cent had little impact on the market as the move was widely expected.

Now the focus has shifted back to domestic monetary policy with speculation growing that the US Federal Reserve is in the middle of another tightening move. Fed Funds have traded above 7 1/4 per cent all this week compared with what many believed to have been the most recent target of 7% per cent.

Bond economists now believe the Fed is targeting Funds at 7% per cent.

Yesterday's release of con-

sumer price figures for May had little impact. The rise in the consumer price index in May was 0.8 per cent, somewhat less than the consensus of forecasts which had looked for a 0.4 per cent rise.

Nevertheless, over the past three months, as economists at Griggs & Santow note, prices ex-food and energy have risen by an average of 0.4 per cent or an annual rate of 4.8 per cent.

Another cloud hanging over financial markets is the terrible state of the savings and loans industry. News of the scale of the difficulties has only seeped out gradually and the problem does not appear to have started having a direct negative effect on markets. However, it is another factor adding to uncertainty.

US press reports said that the US Home Loan Bank Board would announce that the industry had lost more than \$3bn in the first three months of this year.

The one bright spot for markets has been the steady performance of the dollar which was quoted at Y126.25 and DM1.7543 at mid-session yesterday.

Among featured stocks on the equity market, Murray Ohio Manufacturing slumped 32¢ to 555¢ after news that it had accepted a takeover offer of \$56 a share by Tomkins of Britain, which bettered an earlier offer of \$42 a share by Sweden's Electrolux.

Bank of New York and Irving Bank shares were again in focus on renewed speculation that

Banca Commerciale Italiana might sweeten its offer to take control of Irving. Irving rose 3¢ to \$71 1/2 and Bank of New York added 5¢ to \$33 1/2.

Visual Graphics rose 3¢ to \$11 1/4 on the American Stock Exchange after the company said it was in preliminary talks with an unnamed suitor about a possible \$13 a share offer. Also on the Amex, Vanguard Technologies surged 3¢ to \$16 1/4 after the company said it was in talks with a company listed on the New York Stock Exchange about a possible takeover bid.

Gillette added 4¢ to \$37 1/2. The company said that Kohlberg, Kravis, Roberts and Company had both proposed buying large stakes in the company to help it fend off any takeover attempt by Coniston partners, which recently lost a proxy fight for board seats.

Texaco was unchanged at \$46 1/2 as the votes continued to be counted in the proxy fight with investor Mr Carl Icahn.

## Canada

GAINS in energy stocks and base metals issued helped push Toronto stocks higher in moderate trading, with the composite index up 1.6 at 3,045.9, after rising by 16 points in early trading.

Polymer Energy was the most actively traded stock, unchanged at C\$19.4. Dome Petroleum firmed 1 cent to C\$1.39.

## ASIA

## Fears fuel sharp falls for second straight session

## Tokyo

WORRIES about the likelihood of higher interest rates in West Germany lingered in Tokyo yesterday and share prices fell sharply for the second day running, writes Shigeo Nishiwaki of *Jiji Press*.

The Nikkei average ended 213.45 lower at 27,225.57. Its high for the day was 28,109.14 against a low of 27,915.16 and volume totalled 1.17m shares compared with Monday's 1.25m shares. Declines led advances by 541 to 373, with 150 issues unchanged.

A wait-and-see attitude became increasingly dominant because of continued concern over an interest rate rise in West Germany. Large-capital steels and ship-buildings, which had led bullish market activity in recent weeks, came under heavy profit-taking pressure.

With such issues losing popularity, demand shifted to small- and medium-sized steels. Nissin Steel topped the active list with 61.7m shares traded, rising Y70 to Y950. Yodogawa Steel Works jumped Y100 to Y1,300, Tokyo Steel Y120 to Y4,150 and Pacific Metals Y32 to Y922.

Among the giant capitals, Kawasaki Steel, the second biggest issuer with 50m shares traded, ended just Y1 higher at Y577. Nissan Steel, the third most active stock with 57m shares changing hands, fell Y7 to Y554.

Suzuki Metal Industries finished Y2 higher at Y514, while Mitsubishi Heavy Industries dipped Y6 to Y530 and Sumitomo Chemical Y20 to Y130.

Some foods continued to attract strong buying interest, helped by soaring soybean prices on the international commodity markets. Showa Sangyo added Y21 to Y536 and Nihon Nisan Kogyo Y39 to Y818. Reports from

Nissan Food Products that it has developed an antibody for AIDS boosted the share by Y230 to Y4,580.

But high-technology stocks dropped on a wide front. NEC shed Y30 to Y2,060, Matsushita Electric Industrial Y20 to Y2,450, Sony Y30 to Y5,070, Hitachi Y20 to Y1,384 and Toshiba Y12 to Y866.

Financial issues were also out of favour, with Sumitomo Bank shedding Y70 to Y3,600, Tokio Marine and Fire Insurance Y26 to Y1,930 and Nomura Securities Y61 to Y3,800.

Bond prices rallied sharply, bolstered by a buying operation by the Bank of Japan.

In the morning, the central bank offered to purchase about Y50bn worth of three issues of long-term government bonds from seven financial institutions and three securities house dealers.

Buy orders worth tens of billions of yen placed on the bond futures market for short covering also gave a boost to the cash market.

As a result, the yield on the benchmark 5.0 per cent government bond, falling due in December 1997, fell to 4.745 per cent from 4.785 per cent at Monday's close. In inter-dealer trading later, the yield on the benchmark issue dipped further and then hovered around 4.710 per cent.

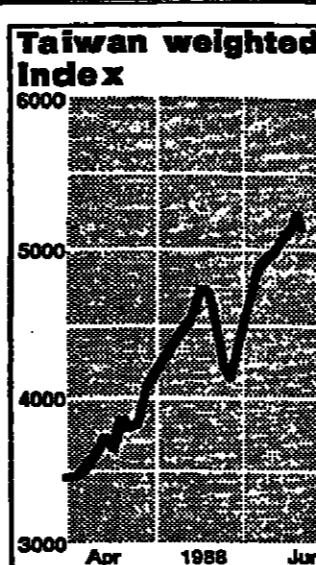
Osaka Securities Exchange prices closed lower for the first time in seven trading days. The 250-issue OSE stock average ended 81.94 lower at 26,052.67, on an estimated volume of 1.1m shares, down 9.7m shares from the previous day.

Asanuma Gumi declined Y45 to Y940, while Kobe Cast Iron Works turned down, closing Y80 lower at Y1,060. Daido Sanso gained Y25 to Y810 amid rumours of possible buying.

## FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## Taiwan weighted Index



## Champagne corks fly as Taiwan stocks soar

By Bob King in Taipei

CHAMPAGNE corks hit the ceiling, champagne exploded, and giant balloons looted skyward as the Taiwan stock index broke yet another record, rose 1.1 per cent to 4,750 yesterday.

The index has now reached the 4,000 mark for the first time in its 20-year history to close at 5,070.18.

Now, almost two weeks later, the euphoria continues as the index maintains its rise - though in fits and starts - and analysts predict that the market will stay bullish through the rest of the year.

The Taiwan stock index closed yesterday at 5,070.18, continuing a small correction after reaching a high of 5,264.55 last week. Sifters, bargain-hunting, and profit-taking aside, though, sufficient support probably exists to carry the market upwards well throughout the summer, say analysts.

Much of the support is the same as that which has buoyed the market since the beginning of the year. Simply put, most of Taiwan's major economic and political anxieties are out of the way, significant and positive changes are coming, and the entry of new stockbroking firms and listed companies will probably draw more investors into equities.

The market continues to outperform, in terms of daily turnover and capitalisation, its fellow exchanges in Hong Kong and Singapore. The index now stands at 2.3 times the level of 2,340 at the end of last year.

Excess liquidity, as well as investor confidence and enhanced company prospects, continue to drive the market. A series of recent defaults by underground investment houses, which had over the past year or so absorbed more than US\$300 of idle capital by offering interest rates of as much as 50 per cent annually, have also forced investors to put their money into shares.

Taiwanese equity investors remain somewhat limited in their choice: of the 141 listed stocks, about 130 are actively traded, and with excess liquidity chasing such a limited number of stocks, prices are inevitably forced upward.

Other potent forces are also at work, and conditions boosting investor confidence have in fact never been better over the past four decades. The Government recently estimated, for instance, that real GNP growth for the year will probably exceed the targeted 7 per cent.

Furthermore, key political, economic, and social reforms proposed by the Government look increasingly likely to be achieved as the country approaches the 13th national congress of the ruling Nationalist Party.

The weaker overnight close on Wall Street and poorer finishes in other markets in the region today and equities ended lower on a broad front. The Straits Times industrial index fell 14.2 to 1,058.07.

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## SECTION III

# FINANCIAL TIMES SURVEY



Attempts to achieve financial discipline continue to founder on the inability of the constituent republics to unite in the face of increasing social tensions. And the current economic crisis has produced only the usual crop of good intentions, writes Margaret van Hattem.

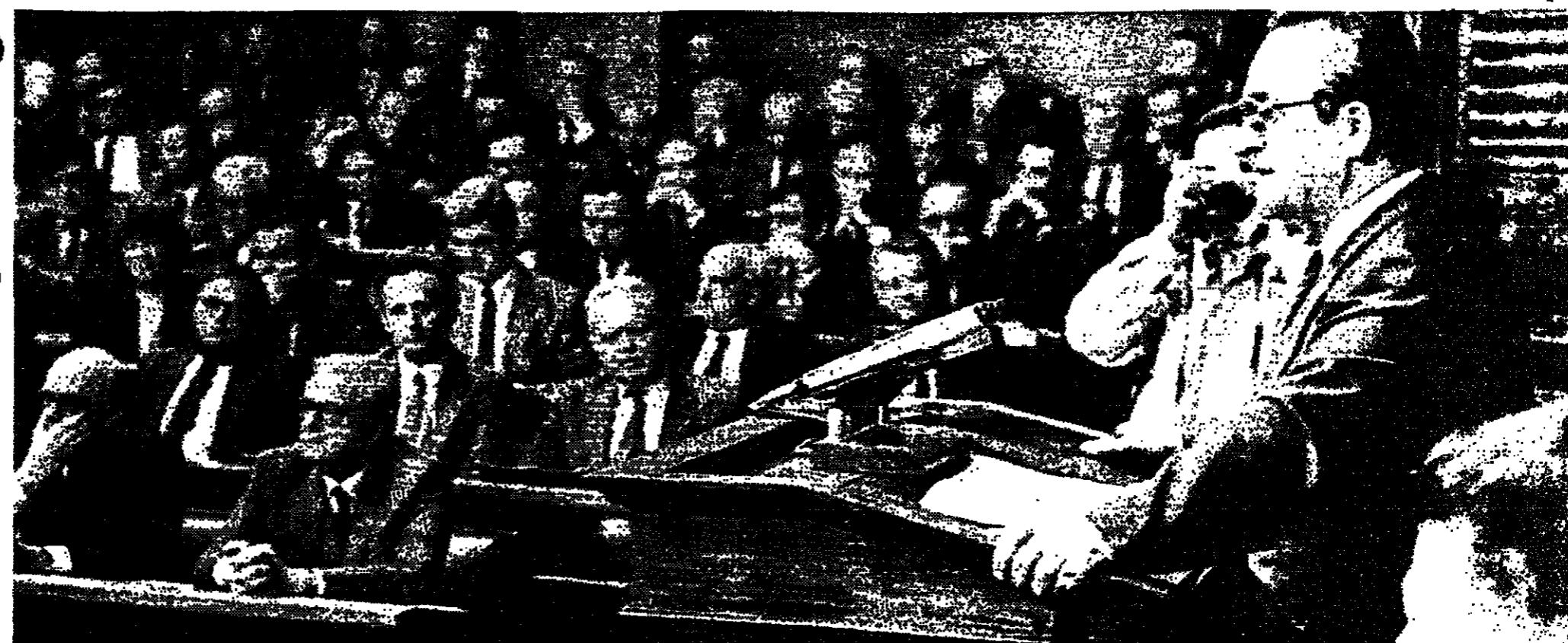
## Not waving but drowning

"I HAVE seen the future and it doesn't work," Mikhail Gorbachev no doubt confided, on his return home from Yugoslavia last year, to his second-in-command, Yegor Ligachev.

The Yugoslavs have restructured, decentralised, democratised, marketised, espoused all the theories that the more influential Soviet economists have persuaded their leaders to endorse. And yet their economy has gone from bad to catastrophic to worse.

After Tito's break with Stalin 40 years ago, Yugoslavia abandoned the rigid central planning of the Stalinist command economy, and devolved decision-making to enterprise managers and workers' councils. By the 1950s, the situation had started to get out of hand. Workers were awarding themselves higher wages than their enterprises could afford; and enterprise managers, desperate to secure scarce financial resources, were recklessly outbidding each other, offering higher interest rates than they could afford.

The solution, it was felt, was to allow supply and demand to determine interest rates, wages,



Prime Minister Branko Mikulic delivers the account of his government's first two years to the Federal Parliament. The Yugoslavs have yet to find a way of making "market socialism" work in a country with a complicated constitution

## Yugoslavia

commodity prices and production levels. Hence the birth of "market socialism". Yugoslavia's unique contribution to socialist economic development.

But Ian Miskito, that stalwart of the socialist wing of the British Labour party, once observed, "market socialism is lecherous virginity". The Yugoslavs have yet to find a way of making it work.

Their problems were initially compounded by the fact that, in trying to separate the functions of the party and the state, they had, in effect, eight parties and eight states to contend with; so that any attempt to democratise the highly undemocratic structures of democratic centralism, which were their starting point, was doomed to end in a chaotic constitutional tangle.

Is the Soviet Union heading down the same path? The Soviet state is not an artificial creation in quite the sense that the Yugoslav state is.

Even before the relatively recent emergence of Moscow as the capital of a large empire, the pattern of tightly-centralised Russian dominance over Ukrainians, Byelorussians, Georgians, Arme-

nians, Baltic, Central Asian and other nationalities was well established - to a degree that the Serbs have never achieved in relation to the Croats, Slovaks, Bosnians, Albanians, Herzegovinians, Montenegrins and Macedonians.

In fact, fear of Serb dominance may yet turn out to be a powerful stabilising factor in Yugoslavia, if it is channelled and exploited to provide a catalyst for the sort of horse-trading and formation of working alliances between the separate republics that have been conspicuous mainly by their absence in post-war Yugoslavia; and that could at least provide a steering mechanism for a democratic decision-making process.

Yugoslavia has been an automatic pilot ever since Tito died, and seems incapable of schooling leaders who can drive the machine he constructed and bequeathed.

If Mr Gorbachev truly believes that democracy is an essential prerequisite for economic reform, Yugoslavia provided an object lesson to the rest of the Eastern bloc in how not to go about it. The recent struggles of

Armenians, Estonian and Kazak nationalists to assert themselves within the USSR should be sufficient warning that Soviet attempts to devolve, decentralise, democratisate and clean out corruption will have to be more clearly thought out and carefully controlled than has been apparent so far. If the Soviet Union is to avoid the ineffectual over-bureaucratised and uncontrolled administrative mess that the Yugoslavs have constructed for themselves.

This is the nightmare that has haunted conservatives in the Soviet Communist party ever since the 1950s, when what they regarded as Khrushchev's "hare-brained" schemes for reforming and relaxing the rigid Stalinist system so terrified them that they saw no option but to get rid of him.

Party leaders in Slovenia and Croatia, who include some of the more open-minded and less ideologically hidebound in the Federation, may well have felt more than a sneaking sympathy for those Soviet conservatives last month, when they instructed their representatives in the Federal Assembly to push for a vote of no-confidence in the Prime Minister, Mr Branko Mikulic, and his government.

It was not Mr Mikulic's reform programme, drawn up with a good deal of arm-twisting from the International Monetary Fund, in which they lacked confidence, but rather his ability to implement it more effectively than his many predecessor reform packages, which have come and gone without visible impact on the deteriorating economy.

Inflation is now heading,

according to each of the four or five official yardsticks, for its second century; foreign debt is estimated at more than \$20bn; there is record unemployment, and a shortage of the newly-devalued dinar, now trading at roughly one third of its value a year ago.

So Mr Mikulic appeared before both chambers of the Federal Parliament to give an account of his government's first two years, and its failures.

This was a curiously flat occasion, with little sense of a government fighting for its life. Mr Mikulic addressed the half-empty semi-circles of seats, ploughing steadily through his 90 minutes of prepared text, which was circu-

lated to and impassively followed by the seated representatives.

Until they broke into polite applause at the end, the only sign of life came from the photographers and camera crews weaving anti-like across the floor.

Mr Mikulic's performance was that of a man not waving but drowning. There was nothing wrong with his government's policies, he insisted. They had, after all, the unanimous approval of the eight regional assemblies.

"But I cannot impose them," he cried. "Do you really think that a change of government alone will change anything?" He was, he confessed, more afraid of what would happen if the vote supported the Government than if it brought the Government down.

In the end, the delegates

appear to have seen the logic of this and voted 125 to 64 against putting the confidence motion in the 220-member federal chamber, and 64 to 23 against in the 88-delegate chamber of republics and provinces.

The vote gave way to a lively and outspoken debate, shown on Belgrade television a few hours later, in which most of the 23

Contained on page 3

### KEY FACTS

|                |                  |
|----------------|------------------|
| Population     | 23.27m (1986)    |
| Area           | 256,000sq km     |
| GDP per capita | \$2,842 (1986)   |
| GDP            | \$66.14bn (1986) |

|         |                 |
|---------|-----------------|
| TRADE   |                 |
| Exports | \$12.8bn (1987) |
| Imports | \$13.1bn (1987) |

Current account balance + \$1.1bn (1986)

|  |                 |
|--|-----------------|
| STRUCTURE OF MERCHANDISE (Exports) 1987: |                 |
| Primary commodities                      | \$1.7bn (13.1%) |
| Chemicals                                | \$1.3bn (10.0%) |
| Mineral fuels & lubricants               | \$0.3bn (1.9%)  |
| Manufactured products                    | \$8.8bn (65.0%) |

|  |                 |
|--|-----------------|
| STRUCTURE OF MERCHANDISE (Imports) 1987: |                 |
| Primary commodities                      | \$2.0bn (15.0%) |
| Chemicals                                | \$2.1bn (16.0%) |
| Mineral fuels & lubricants               | \$2.4bn (15.1%) |
| (Crude petroleum \$1.5bn)                |                 |
| Manufactured products                    | \$6.6bn (50.7%) |

|                                   |                         |
|-----------------------------------|-------------------------|
| Debt service as percentage of GNP | 10% (1987)              |
| Annual growth rate                | 3.6% (1986)             |
| Annual rate of inflation          | 58% (1986); 121% (1987) |

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## INA

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- Agreements of foreign companies, international commerce, brokerage, charter agreements etc.

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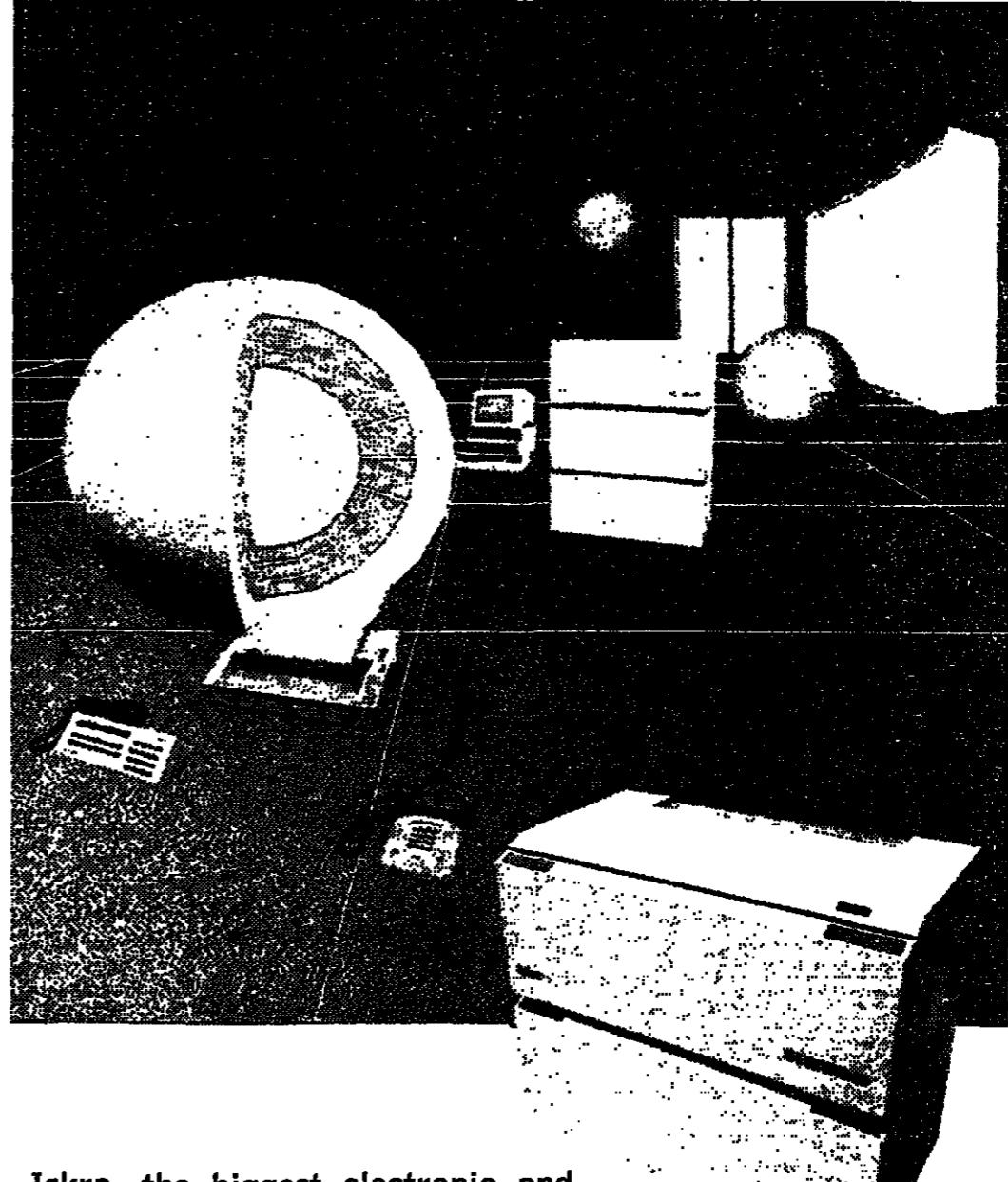
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## YUGOSLAVIA 2

Economic danger is hardly noticed in the street

### A crisis in the sun

HOW DOES the ordinary school teacher, doctor, civil servant, organise their day-to-day life, pay bills, plan the household budget or take a holiday, when inflation is nudging 200 per cent a year?

"It's easy," says a Belgrade housewife, married to a lawyer. "You put everything immediately into your foreign currency account. Everyone has one."

"No, of course it's not legal. But the banks ask no questions, and the authorities turn a blind eye. They are all doing it, too."

An awareness that Yugoslavia's continuing economic crisis is threatening the Federation's political stability seems to be confined to the chattering classes: the media, the academics, the foreign diplomats, and the politicians who are calling for each other's heads to roll.

Certainly there is little sign of panic in the federal capital, where shoppers and office workers weave their way through traffic jams and cars parked on pavements, to sit in the sun and take their first coffee of the day as they browse through the proclamations of doom and disaster in the morning's press, or retreat into the private world of their personal stereos.

Last month, only days before the Government's price and wages freeze was due to end,

attempts to control the money supply.

The substantial earnings of workers abroad, especially in West Germany and largely held in Deutsche Marks, similarly obstruct efforts to control domestic demand.

There is little real argument within Yugoslavia over the need to accept the conditions attached to the International Monetary Fund's latest \$1.4bn standby credit arrangement. These, the so-called "three liberalisations" - of import controls, of prices and of foreign exchange controls - should facilitate the export-led

| Price Increases and cost of living (%) April 1988 |                       |                     |                     |
|---|-----------------------|---------------------|---------------------|
| April 88/<br>March 88                             | April 88/<br>April 87 | Q1 1988/<br>Q1 1987 | April 88/<br>Dec 87 |
| Factory-gate prices                               | 2.6                   | 132.4               | 140.3               |
| Retail prices                                     | 6.6                   | 152.0               | 146.0               |
| Cost of living                                    | 7.7                   | 159.7               | 158.0               |
|   |                       |                     | 24.5                |

Source: Federal Office of Statistics

recovery for which the Yugoslavs and their long-suffering foreign creditors are hoping.

The programme also includes a commitment to reduce inflation to a target rate of 90-95 per cent by the end of this year. And few challenge the near-universal demand for greater scope for market forces and competition.

Though if this sounds like a neo-Darwinian rush back to the principles of natural selection and survival of the fittest in the capitalist jungle, few have followed the arguments which they so cheerfully parrot, to their logical conclusion.

So when Prime Minister Branko Mikulic, fighting off a vote of no-confidence in the Federal Parliament last month, delayed proposals for a major expansion of the capital base of industry - with widespread share ownership and establishment of a stock exchange where equities could be freely traded - equities murmurs were heard from the more prosperous, competitive Croats and Slovenes; while the more easy-going Bosnians and Macedonians blenched at the very mention of the words "stock exchange".

Yet the challenges and criticisms that have dogged Mikulic's administration from the start have come mainly from the Slovanes and Croats, who support the logic of his successive reform programmes and would benefit

under them, but cling tightly to their regional political prerogatives rather than throw their political weight behind implementation of reform measures.

With inflation heading towards 200 per cent, foreign debt at more than \$20bn, growth slackening, unemployment and strikes reaching record levels, Mr Mikulic no longer claims that he has the answers, nor that the four economic programmes he has introduced since February 1987 have had any appreciable impact.

His own assessment of his government's first half-term records 222 sessions of government, with

### Trade

### Exports bring trade surplus

YUGOSLAVIA'S export performance remains one of the few bright spots in the economic picture.

In the first four months of this year, total exports increased by more than a quarter compared with the same period of 1987, and hard currency exports rose by almost 30 per cent, of which some 37 per cent was to industrialised

countries. The surplus with the Soviet Union alone exceeds \$1.4bn. Its claims from some less developed countries and a number of African countries amount to about \$2bn.

Efforts are being made to collect dues, which would also help Yugoslavia to service its own debt, but so far results have been modest.

While the value of Soviet exports to Yugoslavia has been falling, the volume has remained the same, or increased. Thus the two countries have been faced with the dilemma of whether to modify the five-year plan, which would mean reducing Yugoslav exports, or to stick to it, which would require Yugoslavia firms to buy more in the Soviet Union.

The trouble is that they cannot find sufficient goods at the right price and of the right quality.

One possibility that has been mentioned is the conversion of part of the Soviet deficit into a Yugoslav credit, while increasing deliveries of Soviet goods. Whether that includes armaments is not clear, though the Yugoslav Air Force did recently display 29 newly-acquired MiG aircraft. The Soviet side has also offered to build the Belgrade Underground, but the idea is likely to be reluctantly rejected. Even if the idea were approved by federal authorities, Belgrade hasn't enough money.

Externally, the increase in prices of non-ferrous metals and ferro-alloys helps Yugoslav producers, as do relatively cheap crude oil and other energy. Thus Yugoslavia would benefit from a continuation of present trends in world markets.

In the last couple of years there have been comparatively wide shifts in the regional composition of Yugoslav trade, mainly by reduction of the share conducted with developing and socialist countries. Two main factors have contributed to this:

First, the debt of many less developed countries and the war in the Gulf have reduced those countries' imports.

Second, socialist countries, and the Soviet Union in particular,



The European Community's plan to create a single internal market by 1992 has exacerbated Yugoslav fears over access to Community markets, and the trade agreement signed last July has not dispelled them.

One has the impression that little has been done in Yugoslavia to prepare for 1992 and beyond. At present, efforts are being made by the EC to acquaint both the Yugoslav authorities and the business community with the intended changes, and ways in which Yugoslavia can best fit into them.

Shipyards are optimistic about the years after 1990, and expect to start getting orders soon. They hope that relaxation of import and foreign exchange regulations will ease their difficulties over imports of components or delays in payments to foreign suppliers.

Technical talks have been under way for some time: EC standards, ways of marking, and papers accompanying goods have all been studied. But, as the head of the newly created Federal Secretariat for External Economic Relations, Mr Nenad Krekic, said in his first interview, the position of Yugoslavia will be a matter for future negotiation, though a close link with the Community remains in the country's interest.

Aleksandar Lebl

#### Exports and Imports: January-April (\$m)

|                     | 1987  | 1988  |
|---------------------|-------|-------|
| <b>EXPORTS</b>      |       |       |
| Total               | 3,103 | 3,893 |
| Developed countries | 1,544 | 2,111 |
| Developing          | 461   | 565   |
| Socialist           | 1,098 | 1,217 |
| East European       | 1,050 | 1,190 |
| Other Socialist     | 48    | 27    |
| Hard currency       | 2,281 | 2,956 |
| East European       | 246   | 262   |
| Other               | 2,036 | 2,694 |
| Clearing            | 822   | 937   |
| East European       | 809   | 934   |
| Other               | 13    | 2     |
| <b>IMPORTS</b>      |       |       |
| Total               | 3,768 | 3,753 |
| Developed countries | 2,121 | 2,007 |
| Developing          | 550   | 502   |
| Socialist           | 1,097 | 1,064 |
| East European       | 1,070 | 1,026 |
| Other Socialist     | 27    | 28    |
| Hard currency       | 2,813 | 2,794 |
| East European       | 280   | 272   |
| Other               | 2,532 | 2,522 |
| Clearing            | 955   | 956   |
| East European       | 949   | 954   |
| Other               | 6     | 4     |

Source: Federal Office of Statistics

the first of their kind to be built in Yugoslavia.

Shipyards are optimistic about the years after 1990, and expect to start getting orders soon. They hope that relaxation of import and foreign exchange regulations will ease their difficulties over imports of components or delays in payments to foreign suppliers.

The six big shipyards have full order books

and are also optimistic about settlement of debts by assorted Yugoslav agencies.

The metal and chemical sectors may also benefit in these ways. But relaxation of import curbs will expose them to stronger foreign competition.

Heavy engineering in general performed badly last year. Except for shipbuilding, in which output rose 19 per cent over 1986, and infrastructure and rolling stock (up 4 per cent), the rest declined: metal-processing (by 2 per cent), machine building (by 3 per cent), manufacturing of electric machines and apparatus (by 2 per cent). A similar pattern has continued this year.

Manufacturing industry plays a major role in the country's economy, which has a weak service sector. Plans to streamline and modernise it are all that Yugoslavia has to show in the way of reform. Economic changes, to be introduced shortly, aim to achieve just that, among other objectives. But how thoroughly and rapidly it will happen remains to be seen.

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## YUGOSLAVIA 3

The country's deep divisions are growing more visible

## Political compromise harder

**YUGOSLAVIA'S** politicians are sailing unsteadily into waters that have never been charted. Unprecedented events, with correspondingly unpredictable consequences, are becoming an almost daily routine.

As the country staggers through its debt crisis, the deep, interlocking divisions (old ethnic and religious ones, as well as newer ones based on economic interests and the generation gap) are growing more visible.

Inevitably, the dire state of public finances and the manifest failures of an entire economic system are forcing Yugoslavia to rethink the terms on which six republics and two provinces currently co-exist.

That may sound like a healthy process, given the paralysis of politics which often seems to result from the present decentralised system. But in the economic crisis, because it affects different regions in different ways, is also sharpening Yugoslavia's internal contradictions and making compromise harder.

The latest untoward occurrence is the emergence into open verbal war of tension between federal authorities, including the army, and the Communist party of Slovenia.

The prosperous young movement of that prosperous republic has long been a standard-bearer of cheeky, free-wheeling ideas. Its anti-militarist, environmentalist line has prompted comparisons with West Germany's Greens. It has moored the idea of a multi-party state.

Things came to a head after the Slovenian youth newspaper, Mladina, had accused the Army of preparing to crush liberalism in the republic through mass arrests. After a stream of angry denials from Belgrade, the Army did detain two Slovenian youth activists and a military officer, on suspicion of "betraying military secrets".

The grown-ups of the republic (in the form of the party leadership) demanded an explanation for the arrests, calling them "an exception in judicial practice."

Exceptions in political practice, meanwhile, have been two a penny in recent months.

One of them occurred in May, when Mr Branko Mikulic, the Prime Minister, underwent what should have been a routine parliamentary scrutiny on completing half of his four-year term.

The event took on an air of melodrama after two republics, Slovenia and Croatia, had told their representatives in the Belgrade assembly to propose a motion of no confidence, on grounds of Mr Mikulic's failure to manage the economy.

This had never happened to a Yugoslav premier before, it was muttered. Whatever the outcome, the reputation of Mr Mikulic had



The Yugoslav parliament in session

suffered an irreversible blow, said persons with the thankless task of analysing Yugoslav politics.

As it turned out, legislators decided not to debate the no-confidence motion, and Mr Mikulic cut an convincing a figure as he could, full of determination to administer painful economic medicine. But there is no reason to think that the Prime Minister's detractors think any better of him, or that his position over the longer term is secure.

There was another unusual occurrence at a national conference of the Communist party three weeks ago. Amid much talk of corruption in unspecified quarters, a senior delegate did something very rude he pointed a finger.

Mr Zvonimir Hraber, head of the trade unions, called for an investigation into the holiday homes of senior politicians, including the party's "preceding president." Nobody needed reminding that the man's name is Mr Milanko Removica.

There were also calls from a minority of delegates for an immediate emergency party congress, empowered to make sweeping changes in the leadership.

Mr Slobodan Milosevic, the powerful Serbian party leader, was only slightly less menacing. He said he would favour an emergency congress in the autumn if economic reforms were not on track by then.

Interestng as it may be to experts who can decode the jargon, Yugoslavia's political debate has up to now had a surreal quality, with sabres loudly rattled, but not yet drawn.

The best explanation is that before any prizes can be fought over, there have to be prizes. And for the moment, posts in a weak federal executive hold little attraction for the ambitious.

widely accused of disastrous meddling in economic life.

Such changes, if successfully implemented, would strike at the very roots of the Yugoslav system. There can scarcely be an interest group that would not be profoundly affected.

No wonder, then, that political debate is intensifying. These are some of the recurring themes:

■ Non-Serbs fear that greater federal power will simply mean greater power for Serbia, the most populous republic, and for Mr Milosevic, whom some see as an authoritarian nationalist.

■ Slovenia and Croatia, as exporting regions with relatively healthy enterprises, favour economic reform, as does Mr Milosevic. But Slovenia is particularly fearful of Serbian political influence.

■ The prosperous north is weary of writing what it sees as blank cheques in economic aid to the south: being allowed to take over inefficient southern enterprises is one thing, say northerners, but throwing good money after bad is another.

■ Conversely, Macedonia wants to lock the more prosperous republics into providing aid which it now sees as more necessary than ever, if only to avert labour unrest.

■ The two autonomous provinces within Serbia (Aosovo, where Albanian majority lives in chronic tension with local Serbs, and Vojvodina) want to preserve their independence from Serbia proper.

■ Throughout Yugoslavia, young people are disillusioned by what they see as graft and incompetence among older politicians, and increasingly disrespectful of the totems of Titoism. In Bosnia, infighting between old-guard Moslem factions has been compounded by a youth-led reform drive.

The recent tensions in Slovenia, and an increasing number of strikes elsewhere, are harbingers of what could be a bitter power struggle between the country's interest groups.

Optimists say the debt crisis could force into existence a new "federal consciousness", a sense of national responsibility among politicians. If the coming struggle is to be kept within manageable bounds, they will need all the federal consciousness they can muster.

Bruce Clark

Judy Dempsey profiles three contrasting provincial leaders

## Putting a very different stamp on the republics



Contrast in style: Slobodan Milosevic (above), Milan Kucan (centre) and Ante Markovic

IF THERE is one name on the tip of almost everybody's tongue in the Republic of Serbia, it is that of Slobodan Milosevic.

He is the bane of the intellectuals but the inspiration of many economic reformers. He is loathed by the journalists but respected by the banking community.

He soothes the nationalist instincts of the Serbs, but worries liberals who fear his apparent Serbian chauvinism. In the words of one Yugoslav journalist, he is "a political authoritarian but an economic pragmatist."

Milosevic, born in 1941, made his way up through the party apparatus via the running of a large enterprise in Belgrade. He was elected president of the Belgrade City League of Communists (LC) in 1984.

From there, he moved up to the central committee of the Serbian LC in 1985 and later to the presidium. In a bitter row with Mr Ivan Stambolic, a liberal and old colleague of Milosevic, he gained control of the Serbian party in late 1987.

Since then, he has cleaned out many of the republic's newspapers, ridding them of soft liberal political views. Some journalists now say that Milosevic is backpedalling somewhat on his anti-intellectual campaign, realising that support without professional journalists and intellectuals is a

recipe for a coherent opposition.

His authoritarian political views are being further tempered by the impressive report drawn up by a cross-section of the economics community which form the Milosevic Commission. The report, unlike previous analysis,

is succinct, well-written and a cogent presentation of the tasks and reforms facing the authorities if they want to come out of the present crisis in any reasonable shape.

If there's anyone who might just be strong enough to push through unpopular economic measures, which would mean reducing the power of the republics, it might be Milosevic. But alas, the individual republics do not relish a strong party leader whose power base is in Serbia. The last thing they want is to see the rise of an ambitious politician at the helm of a "greater" Serbia.

Within Croatia, he is probably the equivalent of the Hungry's Imre Pozsgay, who is anxious to push through economic, social and political reforms without reaching for the party's stick at every move.

What Kucan has tolerated and achieved in Slovenia is the envy

of many liberal Yugoslavs. He has allowed the burgeoning of several radical bodies, from peace movements, greens organisations and movements for religious freedom, to Lilit (a women's club) and Magnus, the homosexual equality and extremely critical students' magazine. Kucan, however, seems unperturbed by such a pluralism of views. He once remarked that the existence of these views reflected a severe criticizm of the party.

For several years, Markovic has been pushing for market forces. Like his neighbour, Milan Kucan, he believes that the Yugoslav economy requires a decent dose of economic decentralisation and more private enterprises.

Within Croatia, he is called "a pragmatist when it comes to economic affairs, and somewhere between a pragmatist and a liberal when it comes to political affairs." He hasn't the support, for the moment, to create the kind of "socialist pluralism" favoured by Kucan, but his popularity in Croatia is high, and respect for him from other republics is increasing.

His influence and stature led him to be chosen as prime minister of the Republic of Croatia from 1982-1988. That same year, he was elected a member of the central committee of the LCY. Although Markovic does not run the party organisation in Croatia, his presence has a considerable moderating influence.

## Drowning not waving

Continued from page 1  
speakers were savagely critical of Mikulic but conceded that the system was to blame and that, given the constraints of the Federal Executive Council, he had probably done as well as anyone could.

This debate has been continued in the Yugoslav press, with Slovenian and Croatian papers predictably the most outspoken in calling on Mr Mikulic to resign. Further calls for his resignation have come from both the Federal president, Bosco Krunic, and the Serbian party president, Slobodan Milosevic.

If any spur is to be effective in making the southern Slav nations stand on their own feet and work out what price they are prepared to pay for being left uncolonised in lotus-land, surely it must be something like the present economic crisis.

Yet, once again, the IMF has given the Yugoslav authorities a

breathing space in the form of a one-year stand-by credit arrangement — perhaps a vote of confidence in the Federal Government's ability to stay afloat for a few months more, but in reality perhaps closer to a vote of no confidence in the willingness of regional party chiefs to take the hard options and unite federal hands.

So far the present crisis has produced only the usual crop of promises, good intentions, draft legislation and muffled threats by military persons unnamed, to move into the power vacuum at the centre.

For years, Yugoslavs have been calling for a more market-oriented economy with more competition. But their definition of competition does not appear to include the concept of winners and losers.

Southern Yugoslavia already suffers the highest unemployment levels in Europe. Its enter-

prises are likely to be the hardest hit by the promised relaxation of protectionist import controls.

But neither the federal nor the regional authorities apparently expect these measures to be implemented effectively — for they have made no social provision for the estimated 14,000 or more about to be thrown on to the labour scrap heap if enterprises unable to survive in the market are allowed to go to the wall.

Like the doe-eyed gypsy waifs who squat on Belgrade pavements outside the more expensive shops and restaurants, the Yugoslavs appear to have developed a talent for trading on their helplessness.

And like those same ragged gypsies, who take up the same positions day after day, they appear to have curiously little to show for their not-insignificant pickings.

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## YUGOSLAVIA 4

More than 500,000 Yugoslavs work abroad

## Growing jobless face life in black economy

IN 1967, when unemployment was far from the minds of any of the East European countries and hardly an issue in the West, a young Yugoslav student published what amounted to a sarcastic but perceptive article in *Tribuna*, a student's paper.

He wrote: "It is true, as Marx said, that unemployment is a proof that a society is incompetent, but this goes not only for the incompetence of capitalist society ... For the time being, we are forced to send our unemployed to work in precisely those states which do not recognise the right to work. We are sending them into capitalist slavery."

"Surprisingly, we all gain from that: the worker, who earns more than at home; society, because the unemployment pressure is reduced; and the state, because of the improvement in the balance of payments..."

This remark still rings true in Yugoslavia more than 20 years later. More than half a million Yugoslavs work abroad, but at home unemployment is increasing, graduates find it difficult to get a job, and bankrupt enterprises are being forced to lay off thousands of people.

The official unemployment figure is over 1.1m, of which over 800,000 are under the age of 30. Recent press reports stated that the figure could be much higher if the authorities had the political courage to close down enterprises that have little prospect of ever covering their debts. One report

suggested that 12.5 per cent of the Yugoslav workforce is "unnecessarily employed".

As is to be expected, unemployment varies from republic to republic. In the under-developed autonomous province of Kosovo in the south, the rate is well over 40 per cent. In Slovenia, one of the more prosperous republics in the north, it hovers around 2 per cent; there, the unemployed man-

age to "moonlight" in the thriving black economy.

But those who have no chance to find shelter in the black economy have even less chance of receiving unemployment benefit. Under the present system, in spite of years of growing numbers of people without a job, no federal or uniform system exists in which the unemployed can at least have some cash benefits to carry them over until they find another job.

What happens then to them? If an enterprise goes bankrupt, the management and the workers' self-management councils can agree to give the redundant workforce a "minimum wage".

This is based on what similar enterprises in the region are paying their employees. It is also up to the management to decide how long such wages can be paid.

This, however, is not the norm. An article in *Potpis*, the Serbian daily, pointed out that "a financial compensation during unemployment is given only to 3 per cent of the people who are jobless."

Those, for instance, who have never had a job - which includes thousands of graduates and school-leavers - receive no benefits whatsoever. Instead, like the thousands of workers who are now without jobs, they receive free health insurance, have access to free medical care and the pension contributions for those who have lost their jobs, are financed by the individual republics.

The unemployed receive benefits of a different kind," one Yugoslav economist explains. "All the fringe benefits are paid, such as free medical and dental care, but the unemployed do not receive a regular cash payment."

Yugoslav economists admit that introducing an unemployment benefit scheme would place additional strain on the already fragile economy. Equally, they admit that the free-spending policies of the individual republics during the 1960s and 1970s have contributed to the growing unemployment.

During that time, the individual republics, rather than assess the market, built "prestige" industries, such as steel mills and refineries. Often, one republic simply duplicated schemes in others.

But the political intentions were clear for all to see. In return for expanding job opportunities and keeping the local small industries content, the party bosses in the republics built up important political power-bases.

The cost has been enormous for the economy. The large-scale investments cost huge sums of capital, besides adding to waste and inefficiency in cases where the infrastructure was incapable of sustaining or supporting these "prestige" projects. The Yugoslav authorities - and particularly the unemployed - are now bearing the brunt of these misguided policies.

However, two solutions could stem the unemployment problem. The whole concept of ownership and private plots could be revised.

At the moment, large-scale private enterprises are still shunned by the ideological guardians of self-management. The Republic of Slovenia has long favoured a more relaxed attitude towards expanding the private sector. It has also suggested increasing the size of the ludicrously small private plots of 10-12 hectares, which are permitted under the current law.

Any agreement to change, let alone actual changes in the legislation, would take months if not years.

The unemployed, meanwhile, have little option but to live off the generosity of their families, to emigrate, or else work in the ever-increasing black economy. Whichever road they choose, the prospects are not bright.

"We can keep 40 per cent of our earnings, but even at that, we have to obtain the right to use

"THERE'S dogmatism by the party and the state bodies. There are too many people talking and not implementing the decisions. There's too many people who dabble in management when they know nothing about it. It's a mess..."

Such is the view of Mr Milutin Tadic, a lively, outspoken official from the Minel company. His title says it all. He is the deputy chairman of the complex organisation of associated labour.

What he really has to do is keep the system of self-management ticking over. And under the present economic conditions, that means having enough money to pay the workers, making sure they don't go on strike, and keeping an eye on contracts with foreign companies.

Mr Tadic is critical of the system of self-management. "Not because it is a bad thing in itself. It isn't," he says, in a Serbian dialect that is highly colourful. "It's just that we are bogged down with bureaucracy and red tape."

"On top of it all, this economic crisis we are in doesn't really help the situation. We are told to practise self-management, but we are not free to manage ourselves."

Minel is considered a successful Yugoslav company. It employs more than 12,000 people and has an annual turnover of \$250m. The company supplies equipment to the food and processing industry, as well as manufacturing equipment for batteries, cold storage plants and bakeries.

Hard currency sales account for 20 per cent of its turnover. But Mr Tadic feels that the company is hampered by two things: "We have no control over our own hard currency earnings, and second, we employ too many people."

If self-management really worked, then the workforce could actually have a say in how the hard currency earnings were invested in the company. But since the Government is hard-pressed for precious currency to repay the interest on its debts, Minel has to give to the state 50 per cent of its earnings. But we cannot make them redundant - not yet."

Under the Minel system, since the company as a whole is doing well, the more successful branches will use their profits - a word which is not used in the Yugoslav accounting system - to bail out the less profitable ones. Mr Tadic realises that this is a waste of resources, but the last thing he wants is a strike.

"They are superfluous. They cost us over 3bn dinars a year in terms of salaries, pensions, social security and holidays. That's a lot of money. But we cannot make them redundant - not yet."

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For the management, however, it is a highly bureaucratic system, in which decision-making is supposedly meant to work from the bottom up, but, which, over

this money if we want to import goods from other Western countries."

Restrictions of this kind have meant that Minel has found it difficult to meet some of its contracts. Since the company relies on importing certain components to manufacture its products, and since the endless bureaucracy and paperwork to grant the necessary hard currency takes ages, there are often delays in meeting the contract delivery dates on time.

"We either have to pay penalties or else come up with something like counter-trade," Mr Tadic says. His company has tried to get round the problem in the long term by opening a subsidiary company in Frankfurt, which means, in effect, that Minel can siphon off some of its foreign earnings into the company in West Germany rather than bring them back to Yugoslavia where they would be devoured by the state.

Mr Tadic knows that this weakens the principle of self-management. While the state continually professes the sanctity of the self-management system, it does not allow companies, particularly in the current economic crisis, to control their own financial destiny. Such is the price of living off foreign credit, says Mr Tadic philosophically.

But he is far from philosophical when it comes to running the company on a day-to-day level. Since it is split into 20 organisations of associated labour - in short-hand, branches - some of them are financially buoyant, while others are losing money.

Mr Tadic reckons that in one of the branches at least 250 of the 1,000 employees could be made redundant.

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## Self-management

## System bogged down in bureaucracy



Crowds at the opening of McDonald's in central Belgrade

the years, has become bogged down in interference from the local communes, the equivalent of local councils.

The communes have an interest in keeping the enterprises open, because it is the enter-

prise trading companies, opened a branch in Belgrade, the first in an East European country.

After an initial problem, when 40 staff walked out, it has proved to be a huge success. The staff is well-trained, well-paid, and works hard. There is a bonus scheme and prospects of promotion.

Mr Predrag Dostanic, the managing director, a laid-back Serb with a reputation for organisational and management skills, knows what he wants from McDonald's. "Hard work and profits," he says.

And what about self-management? Mr Dostanic shrugs his shoulders. "The management looks after the books, and the unions look after the workers. We meet regularly. But we know what role each of us has to play..."

Judy Dempsey



Workers at the ITM factory near Belgrade cast their votes for the election of self-managing bodies.

## Industrial relations

## Strikes threat for government

IT MUST have been quite a sight. On May 25, more than 400 Bosnian miners from the Djurđevića矿 in Zivinice, Central Yugoslavia, trooped into the parliament in Belgrade, donned their helmets and declared: "We want the money we earned."

After meeting Mr Zvonimir Harbar, president of the Confederation of the Trade Unions of Yugoslavia, the miners marched across Marx and Engels Square in central Belgrade, carrying Yugoslav flags and a picture of the late President Tito whose enthusiastic borrowing led to many of the country's economic woes.

The miners had marched the 175km from their pits to Belgrade to protest against the new IMF-imposed economic policies of Mr Branko Mikulić, the Prime Minister. The demonstration suggests that Mr Mikulić's government will need more than a little luck in the coming months if it is to avoid a repetition of the wave of strikes that swept through Yugoslavia during the early months of 1987.

Those strikes were precipitated by wage cuts of up to 30 per cent, followed by a four-month wage freeze and the pegging of wages to productivity. This time, the

Yugoslav authorities still prefer to "strike" - are not strictly legal, nor are they banned. They are tolerated.

Over the years, there have been many such stoppages, but generally short, half a day or so, and confined to local grievances and issues. But last year's 1,685 strikes, involving 288,000 people, or 4.3 per cent of those employed

economic measures are even tougher.

The aim is to reduce inflation to 90.85 per cent. Wages will be frozen, or raised only slightly, while the freeze on prices will be lifted.

The economic package also involves a relaxation of import controls, abolition of the ban on retention of foreign exchange earnings, and a curb on bank lending.

But workers are uninterested in these details. They want an income indexed to inflation.

Many managers and officials doubt whether the workers will accept the package. Strikes are in the air but, unlike last year, the federal government has very little to offer the workforce in the short term.

"Work stoppages" - the term the Yugoslav authorities still prefer to "strikes" - are not strictly legal, nor are they banned. They are tolerated.

Once again the unions face this dilemma. Recent Yugoslav press reports show that, over the past year, more than 500,000 workers have not paid their dues. The unions are losing revenue as well as credibility. Above all, the

whole mechanism of industrial relations is being undermined.

In normal circumstances, the local party organisation, along with the trade unions, intervenes or negotiates with the enterprise over strikes. But last year's strikes revealed such intervention as ineffectual. Prime Minister Mikulić was forced to re-think part of his economic austerity policy.

This time, the omens do not look good. The miners are not alone in their grievances. In the same week that the miners marched on parliament, transport workers went on strike in Tužla, in the Republic of Bosnia and Herzegovina; and more than 500 textile workers walked out of their enterprise. The demands are the same. No one wants wage reductions, or wages that remain static, as the price freeze is lifted on many items.

But all Mr Mikulić has to offer is the hope that the new economic measures will benefit the country in the long term. His powers of persuasion may be fully tested over the next couple of months as the measures hit home.

J.D.

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## YUGOSLAVIA 5

Small bank take overs are being blocked by local power brokers

**Banks still handicapped by political influence**

**WHEN IS A bank not a bank?** Like so many of the country's institutions, banks in Yugoslavia do not quite correspond to their Western counterparts.

For one thing, they are owned and controlled by their depositors, be they enterprises or individuals.

In practice, it is the commercial depositors who wield influence over credit decisions. And given that most enterprises have a close, if informal, relationship with republican and local authorities, banks are no exception to the Yugoslav rule that business, despite its theoretical independence, falls under heavy (and often irresponsible) political influence.

The say of provincial politicians over credit decisions might be lessened if more big banks swallowed up smaller ones; for exactly that reason, it is widely alleged, local power-brokers often block such moves. Conveniently for the politicians, Yugoslav law (which allows subsidies to disown their parents) makes takeovers unattractive.

Allegations of an excessively cosy three-way relationship between enterprises, local banks and politicians were vividly highlighted by last year's Agrokomercom affair. The directors of a Bosnian food industry consortium employing 13,000 people were alleged to have issued \$1m-worth of IOUs in the knowledge that they had insufficient assets to back them.

Apart from the effective collapse of the enterprise itself, the affair led to the closure of the local commercial bank, the detention of a former governor of Bosnia's national bank, and the weakening of one of Bosnia's political factions.

Some 25 people went on trial in connection with the Agrokomercom case last month, eight of them charged with "counter-revolutionary undermining of the economic system", which in theory carries the death penalty. Among the accused are the brother and nephew of late Yugoslav vice-president, Hamidja Pozderac, who was forced to resign over the affair.

The structure of banks in post-war Yugoslavia was carefully devised by Marxist theoreticians, but practice has fallen far short of theory. Hence banks are a prime target in the current debate over constitutional reforms that would bring Yugoslavia closer to a market economy.

Reformers feel that banks, true to Yugoslav form, are both too regulated (at the level of the republics, where powerful regional interests hold sway), and not regulated enough (at federal level). So they want to boost the Yugoslav National (ie central) Bank (YNB) at the expense of the "national" or central bank of the republics.

"At the moment," complains Mr Branko Mijevic, president of the Association of Belgrade Banks, "the central bank is just a department of the Ministry of Finance."

Advocates of reform want the YNB Governor and his board to be appointed by and answerable to the Federal Assembly. Republican national banks would be subordinated to the YNB, which would have a clearly-defined role as guarantor of the nation's liquidity.

At the moment, eight of the nine seats on the board of the YNB are occupied, ex officio, by the governors of the republican national banks.



The Agrokomercom headquarters in Velika Kladusa, Bosnia

Economists in Serbia, in the vanguard of moves towards a market economy, want banks to be allowed to finance themselves by issuing shares and bonds. That does not sound very socialist; but if shareholders (as opposed to depositors) were given a real say in management, it could pave the way for bank executives to practise their profession in a way Westerners could recognise.

A bizarre aspect of the Yugoslav system is that virtually all

**The central bank is just a department of the Finance Ministry'**

Financial transactions are not merely supervised but actually executed by a single official agency, the Social Accounting Service (SDR), a 50,000-strong bureaucracy whose tentacles stretch into every corner of the economy.

For many Yugoslavs, the Agrokomercom affair made a mockery of the SDR's role as guardian of financial probity.

Reformers want the execution of financial transfers to be left to the banks, with the SDR left to do an (effective) job as auditor.

But that proposal may prove controversial, and in any case banks would need several years to take over the extra paperwork.

Another banking reform under

devalued by 24 per cent; so there are worries as to whether enterprises will have enough dinars to pay for the newly-available foreign exchange.

If the dinar falls too fast, and the supply of dinars is too restricted, there could be a recession as potential exporters are unable to afford raw materials; but if the dinar's value does not fall sufficiently, the recent upturn in external balances could be wrecked by a flood of imports.

The recent IMF-inspired switch to interest rates well above the inflation rate marks the culmination of a long process.

A decade ago interest rates were absurdly low. With little incentive to save and no outlet for productive investment, the sensible thing for rich Yugoslavs was to borrow heavily and build houses.

Interest rates have been guided sharply upwards by the two-year-old government of Mr Branko Mikulic, but depositors have suffered real-terms losses during his term of office.

With the dinar in steady decline, the proportion of savings that are kept in foreign exchange has correspondingly risen: it may currently be as high as 80 per cent.

Savers have placed some \$1bn worth of hard currency with the Yugoslav banking system on a no-questions-asked basis.

It may be that the IMF plan, which calls for interest rates to be set in excess of current rather than past inflation, will restore confidence in dinar deposits. But that is a big maybe.

Bruce Clark

in the creation of specialist savings banks. This might give savers a better service, but in the meantime it is hard to see how the commercial banks could do without individual savers' deposits.

The unusual structure of Yugoslav banks has not prevented the emergence within them of a managerial class with managerial ideas.

At the Associated Bank of Vojvodina, a rich, multilingual province in the north, the managing director Mrs Slobodanka Beršavljević and her fellow executives are fervent advocates of a market economy. They speak of the need for a "flexible capital market and a flexible labour market" because, at the moment, investment does not flow into poor areas.

Bank executives such as Mrs Beršavljević have had the sensitive task in recent months of cutting down a dwindling amount of foreign exchange among their customers.

Inevitably, some firms with a real need for hard currency to pay for raw materials have gone short. Or, like Pobeda, a local maker of light machinery and machine tools, they make barter deals paying for raw materials with finished products.

In theory this situation should be transformed as currency becomes available under the no-questions-asked basis.

It may be that the IMF plan, which calls for interest rates to be set in excess of current rather than past inflation, will restore confidence in dinar deposits. But that is a big maybe.

But the IMF plan also calls for very restrictive monetary policies, and the dinar has been

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## Agriculture

**Differences on farm size**

ONE OF the controversial draft amendments to the Yugoslav constitution has been that to raise the ceiling on the size of privately-owned farms.

At present the ceiling is 10 hectares (24 acres); more in hilly and mountainous regions.

Proposals to increase that ceiling have attracted support, but setting the new one has exposed differences.

Vojvodina's Minister of Agriculture, Mr Jozef Horvat, wants the maximum to be set at 15 hectares.

Others dismiss the question of size as a red herring, insisting that relatively high incomes (those of industrial workers being the yardstick) can be obtained from plots of less than a hectare, through the labour-intensive production of vegetables, flowers, seeds, and other crops especially near the cities.

Yugoslavia's private farmers own nearly 83 per cent of the arable land, or 8.15m of a total of 9.84m hectares. The 2.8m private

farms and 2,700 self-managed farms and 2,700 self-managed

agricultural estates usually con-

sist of seven or so small plots -

too small for effective mechanisa-

tion. Wheat yield per hectare is

about 3 tonnes, and maize about

four.

The average size of the agricultural estates (kombinats) is 630

hectares and their wheat and

oats yields are 60 to 70 per cent

higher than those of private farms;

but, with less than 10 hectares

per worker and high production

costs, many of them have been

merely breaking even or running

at a loss.

Both private farms and kombinats

have been well, even over-

equipped, with farm machinery.

Private farms are certainly over-

mechanised, with one tractor for

less than 10 hectares; kombinats

and other self-managed farms

average one tractor for 53 hecta-

res per hectare.

In theory, the state guarantees

prices for basic farm products. In

practice, however, buyers can

exploit their monopolies on given

territories, to avoid paying the

full guaranteed price.

Trade in basic farm products

such as grains, sugar beet, oil-

seeds and some others, has not

developed. They do not, and some

cannot, cross regional bound-

aries. Guaranteed prices are not

high enough to cover the cost of

fertilisers or chemicals, exacerbat-

ing the problem of low yields

of urban workers.

Yugoslav agriculture could

produce more - enough to feed

four times the population of more

than 23m, as well as to increase

exports, according to private esti-

mates.

The use of fertilisers, herbici-

cides and pesticides has been

kept down to 125kg of fertiliser

per hectare.

The Government is not short of

ideas for reform, but does little or

nothing. Funds will have to be

found for investments such as

irrigation projects in Vojvodina,

the bread-basket of the country,

which could annually supply two

harvests and considerably higher

yields.

Because of the perennial short-

age of investment funds, joint

ventures in agriculture have

been very welcome.

Potential foreign investors

have shown interest in joint ven-

tures in agriculture,

but are dis-

couraged by the investment clima-

te in Yugoslavia, its legisla-

tion and the general eco-

nomic situation.

Forthcoming changes in the

constitution and legislation

aimed at facilitating direct for-

ign investment and stabilising

the economy, may well lead to

the "discovery" of Yugoslav agri-

culture as a viable invest-

ment.

The packaging industries -

glass, graphics and cardboar-

## YUGOSLAVIA 6

**Modernising the road and rail networks has become a priority**

### Transport given more cash

**EXPANDING** and modernising the rail and road network has long been identified as a priority for the economic development of Yugoslavia. But progress has been held back by lack of funds, although serious efforts have been made recently to speed it up by allocating more money from sources at home and by borrowing abroad.

The Federal Government sees little need to extend the rail network, and seems bent on a Beeching-style exercise with the closure of several lines and stations to cut costs. The handling of freight would be concentrated in fewer centres.

Not surprisingly, local interests are resisting the plan. They can use only political pressure as they have no funds to subsidise unprofitable lines or stations.

Railway modernisation is long overdue. Average train speeds are extremely low by West European standards. Thus the main objective is to reconstruct and modernise railways for higher speeds: for example, 100 mph across the 250-mile plain between Belgrade and Zagreb. This would win back former passengers who now drive or fly, and also some freight.

Construction of a new line over the 80 or so miles between Zagreb and the port of Rijeka has also been planned for a long time, but the site is difficult. The present

line, built more than a century ago, winds through the mountains, and its capacity is inadequate.

The future growth of Rijeka, especially as a transit port for Austria, Hungary and beyond, depends on good rail (and road) links with the hinterland. Whether the Zagreb-Rijeka line will ever be built, some argue, is uncertain.

There have even been suggestions that it would be better to have a high-capacity motorway. At present, there is no money for either.

A few more lines could be also added, such as the Tuzla-Zvornik link between western Bosnia and eastern Serbia, as part of a trunk line parallel to the Belgrade-Zagreb line. Dubrovnik would like to be re-connected to the national rail network. It used to have a link, before and immediately after the 1945 War, albeit by a narrow-gauge line which was scrapped, much to the sorrow of nostalgic Yugoslavs and foreigners who enjoyed riding on it but on short stretches.

Plans to link Yugoslav and Albanian railways in Macedonia have been dropped for the foreseeable future, especially since the line through Montenegro linking Albania with the European network became idle, only a fraction of its capacity being used.

An expansion of the road network is imperative, although

In addition to modernising lines, the rolling stock needs to be expanded and modernised. Yugoslavia has been manufacturing and exporting freight and passenger cars, signalling and other equipment for many years, as well as manufacturing engines. But Yugoslav railways have simply never had enough money to order and pay for what they needed.

Railways have been subsidised in many countries, but not in Yugoslavia. In addition, passenger and freight rates have been under government control.

It may be said that railways subsidise the rest of the economy, which in turn have to cover their losses. All wonder whether railways cannot keep pace either with the needs of either the Yugoslav economy or of transit, which threatens to avoid Yugoslavia. The quality of service is poor, with slow deliveries even of perishables. Accidents have been frequent due also to low wages.

The Government recognises the need to act quickly and thoroughly to increase freight rates to rationalise the railways, and to find funds for their modernisation. It has negotiated loans from the World Bank and the European Investment Bank, but not nearly enough to satisfy even the most urgent needs.

Much has been done no doubt, but much remains to be done. Again, the money has to be found. If it is not, far more will be lost.

Aleksandar Lobj

shortage of funds makes maintenance of existing roads a struggle.

The Federal Government has decided, with the agreement of all republics, to give top priority to the construction started decades ago of the "brotherhood-unity" motorway from Austria to Greece, only less than half of which has been finished.

It plans to have the motorway, including the joint Austria-Yugoslav tunnel under the Karavanke mountain, ready for use by 1994.

The President of Croatia, Mr Ante Markovic, has discussed this with some German groups, but the plan would require changes in the Yugoslav constitution and feasibility studies.

Accelerated road construction

would give welcome relief to Yugoslav construction firms, which are suffering from a reduction in activity.

Improvements in telecommunications are also urgently needed in Yugoslavia, to satisfy not only the growing demands of its own economy but also of the foreign business community and tourism.

Much has been done no doubt, but much remains to be done. Again, the money has to be found. If it is not, far more will be lost.

"Could you come back in half an hour? I must have my breakfast," said a Putnik assistant one mid-day. Never mind that this was not a stated *pauze* time: "The system is different on Saturday... and don't you have breakfast?"

Stu did produce an air ticket, after a little alteration, and departed with a smile. "I did my best for you, although I was angry."

The flight will probably be very cheap, late, and not especially comfortable. The daily *Vesernje Novosti* was not exaggerating when it accused the national airline JAT of poor timing, disorder, and abrupt cancellations. But one would endure far more than JAT for a glimpse of Dubrovnik.

A proud medieval city-state, sublimely unaware of whatever crises may be wracking the rest of Yugoslavia, it belongs with Salamanca and Krakow in the front rank of Catholic Europe's glories. With its honey-coloured churches, patrician houses, and balmy sea air, it is a dreamy, sensual, magical place.

Development on the Adriatic has proceeded apace since the

pre-arranged opening over everybody else."

It also means that the larger hospitals can lobby more effectively for funds unlike those in Kosovo.

In the north, in some of the hospitals in Belgrade, the federal capital and the capital of Serbia, the situation is better. The impressive new University Medical Clinic is well protected by the central authorities. It contains the best equipment, most of which is imported from West Germany.

It also employs some of the country's best doctors, who are anxious to work in a hospital that is well-equipped and has good working conditions. In the clinic, doctors are paid much more than the average monthly income of doctors in the provincial clinics.

The Republic of Serbia also makes sure this hospital is well stocked with drugs and has well-trained staff. The clinic cost over 10bn dinars to build, and \$30m to equip. It receives its funds from the Federal Government as well as from the Republic of Serbia. Over 50 per cent of its resources comes from the Serbian taxpayer.

But this hospital is one of the more fortunate ones. The staff, however, recognise that people outside the Republic of Serbia are now trying to have treatment there rather than in their own local clinics.

Doctors see little hope for improving the health service throughout the whole of Yugoslavia in the present economic climate. The tacit policy seems to be to pour resources into the new military hospital in Zagreb and maintain standards at the Belgrade Clinic.

But in the longer term, sections of the medical profession are worried that, if the economic crisis continues, the health service will be put under even more pressure. In that case, the less-developed regions of Yugoslavia will suffer even further.

The Republic of Slovenia has proposed introducing health care laws which would envisage doctors working both in the state-run hospital and in the private sector, or even private doctors "renting" hospital facilities from the state. But this is only at the discussion stage.

But in May, the young people

of old Dubrovnik are locals, as

well as tourists and musical

taste as the Italians across the water, and full of infectious

willpower.

The speech of these quintessential Mediterraneans may be Slav,

but in spirit they are closer to Capri or Alicante or Antibes than the steppes. They are a delight.

An economic system that

works badly elsewhere seems to

work well in Dubrovnik. The

consortium controlling the city's

excellent hotels (the Belvedere,

the Excelsior and the Argentina,

plus 500 rooms in private houses

and a growing empire of holiday

apartments) is a socialist co-operative, with a close, unwritten link to the town hall.

The same goes for Atlas Tours, formerly the Dubrovnik branch of Putnik and now a flourishing, professional travel agency with branches all over Yugoslavia, and one in New York.

It may simply be that you can't not buy an 800-year civic culture down.

For inland regions, which lack Dubrovnik's tourist tradition and have built some truly awful large hotels, the best hope may be to encourage the letting of private rooms.

In the lakeside town of Ohrid,

seat of a 10th century empire and

a treasure-house of Byzantine

iconography and architecture,

local authorities are promoting

exactly that. For travellers whose

main interest is in history or art

(and they will find Yugoslavia a

feast), some monasteries are

offering simple, clean rooms.

The newly-created Tourism

Secretariat, in Belgrade, reckons

that about 5m foreigners visited

Yugoslavia last year, officially

they contributed \$1.6bn to the

hard-pressed exchequer, and in

practice probably spent twice as

much.

There is still enormous scope

for expansion, without necessarily

causing aesthetic ruin. For

## Tourism

### Head for the coast, and the magic of Dubrovnik



Above: rooftops in old Dubrovnik with its honey-coloured churches and patrician houses. Below: A Franciscan takes confession and blesses a peasant under a tree at Medjugorje, where villagers say they have had daily visions of the Virgin Mary



The yachtsman and woman, the water-skier, the sybarite, Yugoslavia's 700 islands are an under-exploited paradise. Developing them is one of the Secretariat's priorities.

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